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#### **Revenue Budget Summary**

Provides a summary of the General Fund Budget for the year by department and the sources of finance for the year.

#### **Service Revenue Budgets**

Provides details of the budgets for each of the individual services by department and the year on year movements, covering:

- Corporate Services
- Service Delivery
- Regeneration and Planning
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This provides a summary of the General Fund and Housing Revenue Account analysed over the various income and expenditure headings.

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Provides definitions of the income and expenditure headings that make up each service areas budgets.

## Introduction

The budget book for 2020-2021 sets out the Council's financial plans for the coming year and takes into account:

- The external financial environment
- The overall financial demands of services
- The Council's existing and projected financial resources
- The Council's political priorities and stated aims
- The Joint Transformation Programme with Lewes DC
- The Council's corporate plan
- The major service strategies and plans

Included are detailed spending plans for the General Fund Revenue Account, the Housing Revenue Account, the capital programme, reserves and the Collection Fund

Requests for further information about the budget can be made to Financial Services, Eastbourne Borough Council, 1 Grove Road, Eastbourne BN21 4TW.

Copies of the following supporting budget reports are available on the Council's website:  
<https://democracy.lewes-eastbourne.gov.uk>

- Medium Term Financial Strategy 2019-2024
- Council Tax Base 2020-2021
- Council Tax Budget 2020-2021 Draft Budget Proposals
- General Fund Revenue Budget and Capital Programme
- Housing Revenue Account, Rent Setting and Capital Programme
- Council Budget and Setting of Council Tax

## GENERAL STATISTICS

### Population served by Eastbourne Borough Council

(Source: Office for National Statistics Census)	2011	99,412
(Source: East Sussex County Council - East Sussex in figures)	2018	103,267
(Source: East Sussex County Council - East Sussex in figures)	2019	103,316
(Source: East Sussex County Council - East Sussex in figures)	2020	103,493

### Area covered by Eastbourne Borough Council

acres	10,912
hectares	4,416

### Density of Population

per acre	2011	9.11
	2018	9.46
	2019	9.47
	2020	9.48
per hectare	2011	22.51
	2018	23.38
	2019	23.40
	2020	23.44

### Council Tax Base (Band D equivalent)

2017/18	33,923.7
2018/19	34,354.4
2019/20	34,765.3
2020/21	34,848.6

### Council Tax

Total Band D (County, Police, Fire, and District)	2017/18	£1,789.59
	2018/19	£1,889.69
	2019/20	£1,965.13
	2020/21	£2,039.17

### Eastbourne Borough Council share of Band D

2017/18	£232.92
2018/19	£239.67
2019/20	£246.77
2020/21	£251.71

## **Eastbourne Borough Council Priority Themes and Aims for 2020**

### **Prosperous Economy**

- A great destination for tourism, arts, heritage and culture
- Supporting employment and skills
- Providing opportunities for businesses to grow and invest
- Investing in housing and economic development
- Supporting investment in infrastructure



### **Quality Environment**

- A clean and attractive town
- Less waste and a low carbon town
- A range of transport opportunities
- High quality built environment
- Excellent parks and open spaces



### **Thriving Communities**

- Keeping crime and anti-social behaviour levels low
- Meeting housing needs
- Improved health and wellbeing
- Resilient and engaged communities
- Putting the customer first



### **Sustainable Performance**

- Making the best of our assets
- Managing people and performance
- Delivering in partnership
- Making the best use of technology
- Delivering a balanced budget



### **Our 2026 Partnership vision for Eastbourne**

By 2026 Eastbourne will be a premier seaside destination within an enhanced green setting. To meet everyone's needs Eastbourne will be a safe, thriving, healthy and vibrant community with excellent housing, education and employment choices, actively responding to the effects of climate change.

<b>COUNCIL TAX PRECEPT REQUIREMENTS</b>	Council Tax Precepts			Band D Council Tax			
	2019/20 £	2020/21 £	Change £	2019/20 £	2020/21 £	Change £	Change %
Eastbourne Borough Council	8,579,050	8,771,741	192,691	246.77	251.71	4.94	2.00%
East Sussex County Council	49,880,557	51,994,808	2,114,251	1,434.78	1,492.02	57.24	3.99%
East Sussex Fire Authority	3,256,466	3,329,087	72,621	93.67	95.53	1.86	1.99%
Sussex Police & Crime Commissioner	6,602,278	6,966,584	364,306	189.91	199.91	10.00	5.27%
<b>TOTAL COUNCIL TAX PRECEPT</b>	<b>68,318,351</b>	<b>71,062,220</b>	<b>2,743,869</b>	<b>1,965.13</b>	<b>2,039.17</b>	<b>74.04</b>	<b>3.77</b>
Band D tax base and increase				34,765.3	34,848.6	83.3	0.24%

<b>COLLECTION FUND</b>	<b>2018/19 ACTUAL £'000</b>	<b>2019/20 BUDGET £'000</b>	<b>2020/21 BUDGET £'000</b>
<b>Council Tax</b>			
Income from Council taxpayers	(65,837)	(68,318)	(71,062)
Council Tax Precepts:			
- East Sussex County Council	47,859	49,881	51,995
- Eastbourne Borough Council	8,234	8,579	8,771
- Sussex Police and Crime Commissioner	5,700	6,602	6,967
- East Sussex Fire and Rescue Authority	3,126	3,256	3,329
Impairment of Council Tax - allowance for uncollectables	299		
Write-offs of uncollectable amounts	149		
Apportionment of previous years council tax surplus:			
- East Sussex County Council	1,012	336	351
- Eastbourne Borough Council	179	58	60
- Sussex Police and Crime Commissioner	118	40	46
- East Sussex Fire and Rescue Authority	68	22	23
<b>Council Tax (Surplus)/Deficit for the year</b>	<b>907</b>	<b>456</b>	<b>480</b>
Balance at 1 April	(1,267)	(456)	(480)
(Surplus)/Deficit for the year	907	456	480
<b>Balance at 31 March</b>	<b>(360)</b>	<b>-</b>	<b>-</b>
<b>Business Rates</b>			
Income from Business Ratepayers	(34,526)	(35,506)	(37,828)
Transitional Grant	(574)	(475)	(220)
Contribution towards previous years deficit			
- Central Government	(1,485)	(913)	(126)
- Eastbourne Borough Council	(1,188)	(730)	(15)
- East Sussex County Council	(267)	(164)	54
- East Sussex Fire and Rescue Authority	(30)	(19)	14
Central Government share of Non-Domestic Rates income	18,157	8,789	18,770
Local Government shares of Non-Domestic Rates income:			
- Eastbourne Borough Council	14,525	15,468	15,016
- East Sussex County Council	3,268	9,140	3,379
- East Sussex Fire and Rescue Authority	363	1,758	375
Impairment of Non-Domestic Rates:			
- allowance for uncollectable sums	313	117	220
- provision for appeals	52	580	159
General Fund payment for collecting Non-Domestic Rates	129	128	129
<b>Business Rates (Surplus)/Deficit for the year</b>	<b>(1,263)</b>	<b>(1,827)</b>	<b>(73)</b>
Balance at 1 April	3,521	1,827	73
(Surplus)/Deficit for the year	(1,263)	(1,827)	(73)
<b>Balance at 31 March</b>	<b>2,258</b>	<b>-</b>	<b>-</b>

<b>RETAINED BUSINESS RATES INCOME</b>	<b>2018/19 BUDGET £</b>	<b>2019/20 BUDGET £</b>	<b>2020/21 BUDGET £</b>
Council share of Business Rates yield	14,703,500	15,467,900	15,129,789
Less Tariff payment set by Government:	(10,725,600)	(12,361,900)	(11,089,176)
	3,977,900	3,106,000	4,040,613
Levy payment to East Sussex Business Rates Pool ^	(532,900)	0	0
Levy payment to Central Government	0	0	(331,170)
Contribution to Collection Fund Deficit	(1,187,750)	(730,750)	(14,891)
<b>Total Retained Business Rates Income</b>	<b>2,257,250</b>	<b>2,375,250</b>	<b>3,694,552</b>
Add Government Section 31 Grants:			
- Small Business Rate Relief	237,700	504,050	601,850
- Small Business Rate Relief: Threshold change	803,600	1,109,250	1,076,258
- Small Business Rate Relief: Multiplier cap	58,400	81,650	74,775
- Supporting Small Businesses Relief	0	24,750	18,384
- Local Discretionary Scheme	11,450	26,750	3,328
- Long Term Empty Relief	19,200	0	0
- Retail Relief	0	394,750	426,129
- Pub Relief	0	0	0
- Less Tariff adjustment	0	(402,800)	(444,456)
	1,130,350	1,738,400	1,756,268
<b>Total Retained Business Rates and Grant</b>	<b>5,108,250</b>	<b>4,113,650</b>	<b>5,450,820</b>
Levy share distributed from Pool ^	266,450	0	0
<b>The methodology for determining how much of the total business rates generated is retained locally is set out below</b>			
Total estimated business rates income collectable and credited to the Collection Fund			37,827,602
Less allowance for impairment			(378,660)
Less payment to General Fund for collecting Non-Domestic Rates			(128,524)
Add Transitional Relief			219,972
Estimated business rates available for distribution			37,540,390
Distributed to:		% Share*	
Central Government		50	18,770,195
<b>Eastbourne Borough Council</b>		<b>40</b>	<b>15,016,156</b>
East Sussex County Council		9	3,378,635
East Sussex Fire Authority		1	375,404
		100	<b>37,540,390</b>
*Share allocation in 20/21 as part of NNDR pilot now at 40% from 44% for 19/20			
^ The pilot scheme no longer requires any contribution or allocation form the pool			

<b>General Fund Budget Summary</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Departmental Services</b>			
Corporate Services	5,350,500	5,138,950	4,092,400
Service Delivery	4,940,250	8,124,250	7,428,647
Regeneration and Planning	(276,500)	952,850	74,900
Tourism and Enterprise	3,495,700	4,045,550	3,394,250
<b>Total Service Expenditure</b>	<b>13,509,950</b>	<b>18,261,600</b>	<b>14,990,197</b>
Other Operating Income and Expenditure	(449,950)	(2,881,600)	(3,754,100)
Capital Financing and Interest	1,762,650	512,650	2,285,650
Contributions to/(from) Reserves	(1,757,350)	(2,627,350)	1,104,428
<b>Total General Fund Net Expenditure</b>	<b>13,065,300</b>	<b>13,265,300</b>	<b>14,626,175</b>
<b>Financed By</b>			
Government Grants	(131,950)	(131,950)	(131,950)
New Homes Bonus	(182,800)	(182,800)	(332,026)
Retained Business Rates	(2,375,250)	(2,375,250)	(3,694,552)
Share of Business Rates Pool	0	(200,000)	0
Section 31 Business Rates Support Grant	(1,738,400)	(1,738,400)	(1,756,268)
Contribution to/from Council Tax Deficit/Surplus	(57,850)	(57,850)	60,362
Council Tax Collection Fund Precept	(8,579,050)	(8,579,050)	(8,771,741)
<b>Total Financing</b>	<b>(13,065,300)</b>	<b>(13,265,300)</b>	<b>(14,626,175)</b>



**CORPORATE SERVICES**

	<b>Service</b>	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Corporate Management</b>				
C1	Chief Executive	96,100	100,600	102,600
C2	Chief Finance Officer	41,350	34,750	30,450
C3	Assistant Director for Corporate Governance	100,400	91,200	96,050
C4	Corporate Management	(79,450)	(54,500)	(54,500)
<b>Total Corporate Management</b>		<b>158,400</b>	<b>172,050</b>	<b>174,600</b>
<b>Finance</b>				
C5	Deputy Chief Finance Officers	69,350	63,500	90,900
C6	Payroll and information	95,950	85,050	67,200
C7	Accountancy	224,950	284,900	280,350
C8	Insurances Admin	13,050	9,400	1,150
C9	Income Management	41,600	41,600	41,600
C10	Finance Systems Support	100,100	74,050	18,300
C11	Purchasing & Payments	92,900	57,950	68,500
C12	Debtors	69,100	56,800	49,850
C13	EHL Debtors and Creditors	(29,700)	0	0
<b>Financial Services Team</b>		<b>677,300</b>	<b>673,250</b>	<b>617,850</b>
C14	Unfunded Pensions	899,250	872,500	270,250
C15	Insurances	32,100	32,100	32,100
C16	Treasury Management	(22,700)	(22,700)	(22,700)
C17	Grants & Subscriptions	26,750	26,150	26,750
C18	Precepts & Levies	228,950	228,950	228,950
C19	Corporate Management Finance	89,350	89,350	89,350
<b>Corporate Finance</b>		<b>1,253,700</b>	<b>1,226,350</b>	<b>624,700</b>
C20	Internal Audit	149,450	133,000	142,500
C21	Corporate Fraud	61,450	59,250	73,650
<b>Internal Audit and Corporate Fraud</b>		<b>210,900</b>	<b>192,250</b>	<b>216,150</b>
<b>Total Finance</b>		<b>2,141,900</b>	<b>2,091,850</b>	<b>1,458,700</b>
<b>Human Resources</b>				
C22	Personal Assistants	84,250	84,050	87,400
C23	Human Resources Administration	265,150	250,850	244,000
C24	Occupational Health	24,500	21,600	21,600
C25	Corporate Training	88,050	86,950	56,950
<b>Total Human Resources</b>		<b>461,950</b>	<b>443,450</b>	<b>409,950</b>
<b>Business Transformation</b>				
C26	Systems Admin	1,414,300	1,207,400	910,000
C27	Systems Support	297,400	307,100	283,950
<b>IT</b>		<b>1,711,700</b>	<b>1,514,500</b>	<b>1,193,950</b>
<b>C28</b>	<b>Joint Transformation Programme</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(224,000)</b>
<b>Total Business Transformation</b>		<b>1,661,700</b>	<b>1,464,500</b>	<b>969,950</b>
<b>Legal and Local Democracy</b>				
C29	Civil Contingencies	42,300	42,000	42,300
C30	Legal Services	277,250	259,100	274,550
<b>Legal Services</b>		<b>319,550</b>	<b>301,100</b>	<b>316,850</b>
C31	Committee Services	76,300	113,150	149,500

**CORPORATE SERVICES**

<b>Service</b>		<b>2019-20 Original Budget</b>	<b>2019-20 Revised Budget</b>	<b>2020-21 Budget</b>
		<b>£</b>	<b>£</b>	<b>£</b>
C32	Member and Civic Services	247,250	263,550	254,750
C33	Devolved Budgets	90,000	90,000	90,000
C34	Printing Services	(13,750)	250	30,450
C35	Electoral Services	207,200	199,450	237,650
<b>Local Democracy</b>		<b>607,000</b>	<b>666,400</b>	<b>762,350</b>
<b>Total Legal and Local Democracy</b>		<b>926,550</b>	<b>967,500</b>	<b>1,079,200</b>
<b>TOTAL CORPORATE SERVICES</b>		<b>5,350,500</b>	<b>5,139,350</b>	<b>4,092,400</b>

**CORPORATE SERVICES**

**Chief Executive**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	184,000	190,350	194,350
Premises	0	0	0
Transport	650	650	650
Supplies and Services	6,550	6,500	6,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,000	1,000	1,000
<b>Gross Operational Cost</b>	<b>192,200</b>	<b>198,500</b>	<b>202,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(96,100)	(97,900)	(99,900)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(96,100)</b>	<b>(97,900)</b>	<b>(99,900)</b>
<b>Net Operational Cost</b>	<b>96,100</b>	<b>100,600</b>	<b>102,600</b>

**Service Information**

**Services provided:**

This service covers the cost of the Chief Executive.

**Budget Changes**

	<b>£</b>
Opening budget position	100,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	4,000
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,000)

**Budget for 2020-21**

**102,600**

**CORPORATE SERVICES**

**Chief Finance Officer**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	114,400	114,400	119,950
Premises	0	0	0
Transport	1,700	1,700	1,700
Supplies and Services	5,750	5,700	5,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>121,850</b>	<b>121,800</b>	<b>127,400</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(45,350)	(42,300)	(50,550)
Recharges to EHL	(26,650)	(36,250)	(37,900)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(8,500)	(8,500)	(8,500)
Other Income	0	0	0
<b>Total Income</b>	<b>(80,500)</b>	<b>(87,050)</b>	<b>(96,950)</b>
<b>Net Operational Cost</b>	<b>41,350</b>	<b>34,750</b>	<b>30,450</b>

**Service Information**

**Services provided:**

This service covers the cost of the Chief Finance Officer.

**Budget Changes**

	<b>£</b>
Opening budget position	34,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	5,550
Reversal of previous year's non-recurring growth	0
Other budget movements	(9,850)

**Budget for 2020-21**

**30,450**

**CORPORATE SERVICES**

**Assistant Director for Corporate Governance**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	99,300	100,250	105,550
Premises	0	0	0
Transport	100	100	100
Supplies and Services	1,000	900	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>100,400</b>	<b>101,250</b>	<b>106,650</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	(10,050)	(10,600)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(10,050)</b>	<b>(10,600)</b>
<b>Net Operational Cost</b>	<b>100,400</b>	<b>91,200</b>	<b>96,050</b>

**Service Information**

**Services provided:**

This service covers the cost of the Assistant Director for Corporate Governance.

**Budget Changes**

	<b>£</b>
Opening budget position	91,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	5,300
Reversal of previous year's non-recurring growth	0
Other budget movements	(450)

**Budget for 2020-21**

**96,050**

**CORPORATE SERVICES**

<b>Corporate Management</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	13,650	13,650	13,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>13,650</b>	<b>13,650</b>	<b>13,650</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(25,000)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(68,100)	(68,150)	(68,150)
Other Income	0	0	0
<b>Total Income</b>	<b>(93,100)</b>	<b>(68,150)</b>	<b>(68,150)</b>
<b>Net Operational Cost</b>	<b>(79,450)</b>	<b>(54,500)</b>	<b>(54,500)</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service contains the costs for the activities that provide the infrastructure to provide services and information required for public accountability.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(54,500)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(54,500)</b>

**CORPORATE SERVICES**

<b>Deputy Chief Finance Officers</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	152,100	138,700	208,300
Premises	0	0	0
Transport	400	400	400
Supplies and Services	1,150	1,100	1,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>153,650</b>	<b>140,200</b>	<b>209,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(69,950)	(62,350)	(104,600)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(14,350)	(14,350)	(14,350)
Other Income	0	0	0
<b>Total Income</b>	<b>(84,300)</b>	<b>(76,700)</b>	<b>(118,950)</b>
<b>Net Operational Cost</b>	<b>69,350</b>	<b>63,500</b>	<b>90,900</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of the Deputy Chief Finance Officers.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	63,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	27,400
<b>Budget for 2020-21</b>	<b>90,900</b>

**CORPORATE SERVICES**

<b>Payroll and Information</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	122,900	157,900	135,850
Premises	0	0	0
Transport	200	200	200
Supplies and Services	17,050	23,800	18,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	100	100	100
<b>Gross Operational Cost</b>	<b>140,250</b>	<b>182,000</b>	<b>154,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(35,400)	(86,850)	(65,500)
Recharges to EHL	0	0	(4,800)
Other Grants and Contributions	(8,300)	(9,500)	(16,100)
Customer and Client Receipts	(600)	(600)	(600)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(44,300)</b>	<b>(96,950)</b>	<b>(87,000)</b>
<b>Net Operational Cost</b>	<b>95,950</b>	<b>85,050</b>	<b>67,200</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of payroll services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	85,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(17,850)
<b>Budget for 2020-21</b>	<b>67,200</b>



**CORPORATE SERVICES**

<b>Accountancy</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	765,700	868,500	911,950
Premises	0	0	0
Transport	1,050	1,050	1,050
Supplies and Services	43,050	41,100	43,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	400	400	400
<b>Gross Operational Cost</b>	<b>810,200</b>	<b>911,050</b>	<b>956,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(386,050)	(375,550)	(393,200)
Recharges to EHL	(44,000)	(85,950)	(122,350)
Other Grants and Contributions	(68,550)	(78,000)	(74,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(86,650)	(86,650)	(86,650)
Other Income	0	0	0
<b>Total Income</b>	<b>(585,250)</b>	<b>(626,150)</b>	<b>(676,200)</b>
<b>Net Operational Cost</b>	<b>224,950</b>	<b>284,900</b>	<b>280,350</b>

<b>Service Information</b>	
<b>Services provided:</b>	Preparation and monitoring of revenue and capital budgets, support and advice to budget holders, VAT and treasury management.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	284,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(4,550)
<b>Budget for 2020-21</b>	<b>280,350</b>

**CORPORATE SERVICES**

**Insurances Admin**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	70,000	52,000	41,350
Premises	0	0	0
Transport	200	200	200
Supplies and Services	300	250	300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>70,500</b>	<b>52,450</b>	<b>41,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(38,850)	(24,000)	(19,500)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(14,200)	(14,650)	(16,800)
Internal Recharges	(4,400)	(4,400)	(4,400)
Other Income	0	0	0
<b>Total Income</b>	<b>(57,450)</b>	<b>(43,050)</b>	<b>(40,700)</b>
<b>Net Operational Cost</b>	<b>13,050</b>	<b>9,400</b>	<b>1,150</b>

**Service Information**

**Services provided:**

Management of insurance claims and premiums to ensure the Council's assets are adequately insured.

**Budget Changes**

	<b>£</b>
Opening budget position	9,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(8,250)

**Budget for 2020-21**

**1,150**

**CORPORATE SERVICES**

<b>Income Management</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	47,150	47,150	47,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>47,150</b>	<b>47,150</b>	<b>47,150</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(5,000)	(5,000)	(5,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(550)	(550)	(550)
Other Income	0	0	0
<b>Total Income</b>	<b>(5,550)</b>	<b>(5,550)</b>	<b>(5,550)</b>
<b>Net Operational Cost</b>	<b>41,600</b>	<b>41,600</b>	<b>41,600</b>

<b>Service Information</b>	
<b>Services provided:</b> Covers management of costs relating to cash security and debit/credit card payments.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	41,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>41,600</b>

**CORPORATE SERVICES**

<b>Finance Systems Support</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	110,100	240,650	134,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>110,100</b>	<b>240,650</b>	<b>134,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	(151,800)	(101,000)
Recharges to EHL	0	0	0
Other Grants and Contributions	(10,000)	(14,800)	(14,800)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(10,000)</b>	<b>(166,600)</b>	<b>(115,800)</b>
<b>Net Operational Cost</b>	<b>100,100</b>	<b>74,050</b>	<b>18,300</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Covers the annual costs of the finance systems.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	74,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(55,750)
<b>Budget for 2020-21</b>	<b>18,300</b>

**CORPORATE SERVICES**

**Payments and Purchasing**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	118,550	131,300	157,450
Premises	0	0	0
Transport	100	100	100
Supplies and Services	1,850	2,450	1,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	4,300	4,300	4,300
<b>Gross Operational Cost</b>	<b>124,800</b>	<b>138,150</b>	<b>163,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(28,650)	(76,950)	(91,950)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,200)	(1,200)	(1,200)
Internal Recharges	(2,050)	(2,050)	(2,050)
Other Income	0	0	0
<b>Total Income</b>	<b>(31,900)</b>	<b>(80,200)</b>	<b>(95,200)</b>
<b>Net Operational Cost</b>	<b>92,900</b>	<b>57,950</b>	<b>68,500</b>

**Service Information**

**Services provided:**

Administration of the payments to the Council's suppliers of goods and services.

**Budget Changes**

	<b>£</b>
Opening budget position	57,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	10,550

**Budget for 2020-21**

**68,500**

**CORPORATE SERVICES**

<b>Debtors</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	133,850	109,450	114,900
Premises	0	0	0
Transport	50	50	50
Supplies and Services	2,050	5,500	3,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	50	50	50
<b>Gross Operational Cost</b>	<b>136,000</b>	<b>115,050</b>	<b>118,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(65,600)	(56,950)	(66,900)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(100)	(100)	(100)
Internal Recharges	(1,200)	(1,200)	(1,200)
Other Income	0	0	0
<b>Total Income</b>	<b>(66,900)</b>	<b>(58,250)</b>	<b>(68,200)</b>
<b>Net Operational Cost</b>	<b>69,100</b>	<b>56,800</b>	<b>49,850</b>

<b>Service Information</b>	
<b>Services provided:</b> General income collection and debtor control.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	56,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(6,950)
<b>Budget for 2020-21</b>	<b>49,850</b>

**CORPORATE SERVICES**

**EHL Debtors and Creditors**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	12,350	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	150	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>12,500</b>	<b>0</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(250)	0	0
Recharges to EHL	(41,950)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(42,200)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>(29,700)</b>	<b>0</b>	<b>0</b>

**Service Information**

**Services provided:**

Creditor payments and debtor control for Eastbourne Homes.

**Budget Changes**

	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2020-21**

**0**

**CORPORATE SERVICES**

**Unfunded Pensions**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	947,550	947,550	318,550
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>947,550</b>	<b>947,550</b>	<b>318,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	(25,600)	0
Recharges to EHL	0	(1,150)	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(48,300)	(48,300)	(48,300)
Other Income	0	0	0
<b>Total Income</b>	<b>(48,300)</b>	<b>(75,050)</b>	<b>(48,300)</b>
<b>Net Operational Cost</b>	<b>899,250</b>	<b>872,500</b>	<b>270,250</b>

**Service Information**

**Services provided:**

This funds additional incurred costs relating to provision of added years of retirement benefits under the East Sussex Local Government Pension Scheme.

**Budget Changes**

	<b>£</b>
Opening budget position	872,500
Efficiency savings	(629,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	26,750

**Budget for 2020-21**

**270,250**



**CORPORATE SERVICES**

<b>Insurances</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	6,000	6,000	6,000
Transport	0	0	0
Supplies and Services	26,600	26,600	26,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>32,600</b>	<b>32,600</b>	<b>32,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(500)	(500)	(500)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>
<b>Net Operational Cost</b>	<b>32,100</b>	<b>32,100</b>	<b>32,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	Management of insurance claims and premiums to ensure the Council's assets are adequately insured.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	32,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	4,300
<b>Budget for 2020-21</b>	<b>36,400</b>

**CORPORATE SERVICES**

<b>Treasury Management</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	15,000	15,000	15,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(37,700)	(37,700)	(37,700)
Other Income	0	0	0
<b>Total Income</b>	<b>(37,700)</b>	<b>(37,700)</b>	<b>(37,700)</b>
<b>Net Operational Cost</b>	<b>(22,700)</b>	<b>(22,700)</b>	<b>(22,700)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes costs of specialist advice and brokerage fees.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(22,700)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(22,700)</b>

**CORPORATE SERVICES**

<b>Grants and Subscriptions</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	26,750	26,150	26,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>26,750</b>	<b>26,150</b>	<b>26,750</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>26,750</b>	<b>26,150</b>	<b>26,750</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes annual subscriptions to bodies such as Local Government Association and District Council Network.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	26,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	600
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>26,750</b>

**CORPORATE SERVICES**

<b>Precepts and Levies</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	228,950	228,950	228,950
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>228,950</b>	<b>228,950</b>	<b>228,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>228,950</b>	<b>228,950</b>	<b>228,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	Payments made to other public authorities who perform services that benefit residents of the borough such as the Environment Agency.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	228,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,650
Reversal of previous year's non-recurring growth	0
Other budget movements	6,800
<b>Budget for 2020-21</b>	<b>242,400</b>

**CORPORATE SERVICES**

<b>Corporate Management Finance</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	110,100	110,100	110,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>110,100</b>	<b>110,100</b>	<b>110,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(20,750)	(20,750)	(20,750)
Other Income	0	0	0
<b>Total Income</b>	<b>(20,750)</b>	<b>(20,750)</b>	<b>(20,750)</b>
<b>Net Operational Cost</b>	<b>89,350</b>	<b>89,350</b>	<b>89,350</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes the costs of bank charges, external audit fees, corporate expenses and income and expenditure relating to grant funded projects monitored centrally.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	89,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>89,350</b>

**CORPORATE SERVICES**

**Internal Audit**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	328,400	298,950	317,400
Premises	0	0	0
Transport	900	400	250
Supplies and Services	9,050	8,600	9,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	50	50	50
<b>Gross Operational Cost</b>	<b>338,400</b>	<b>308,000</b>	<b>327,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(160,650)	(145,450)	(154,900)
Recharges to EHL	(11,150)	(11,150)	(11,150)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(17,150)	(18,400)	(18,700)
Other Income	0	0	0
<b>Total Income</b>	<b>(188,950)</b>	<b>(175,000)</b>	<b>(184,750)</b>
<b>Net Operational Cost</b>	<b>149,450</b>	<b>133,000</b>	<b>142,500</b>

**Service Information**

**Services provided:**

This is a statutory function that provides an independent appraisal of the Council's internal control systems in operation.

**Budget Changes**

	<b>£</b>
Opening budget position	133,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	9,500

**Budget for 2019-20**

**142,500**

**CORPORATE SERVICES**

**Corporate Fraud**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	172,850	174,900	174,850
Premises	0	0	0
Transport	4,850	5,200	5,200
Supplies and Services	20,650	16,600	20,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	100	100	100
<b>Gross Operational Cost</b>	<b>198,450</b>	<b>196,800</b>	<b>200,400</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(99,250)	(98,500)	(89,000)
Recharges to EHL	0	0	0
Other Grants and Contributions	(9,450)	(10,750)	(9,450)
Customer and Client Receipts	0	0	0
Internal Recharges	(28,300)	(28,300)	(28,300)
Other Income	0	0	0
<b>Total Income</b>	<b>(137,000)</b>	<b>(137,550)</b>	<b>(126,750)</b>
<b>Net Operational Cost</b>	<b>61,450</b>	<b>59,250</b>	<b>73,650</b>

**Service Information**

**Services provided:**

Undertakes work to prevent, detect and investigate fraud offences committed against the systems that the Council administers.

**Budget Changes**

	<b>£</b>
Opening budget position	59,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	14,400

**Budget for 2019-20**

**73,650**

**CORPORATE SERVICES**

**Personal Assistants**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	155,100	155,100	159,950
Premises	0	0	0
Transport	0	0	0
Supplies and Services	2,400	2,200	2,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	50	50	50
<b>Gross Operational Cost</b>	<b>157,550</b>	<b>157,350</b>	<b>162,400</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(61,400)	(61,400)	(62,850)
Recharges to EHL	(11,900)	(11,900)	(12,150)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(73,300)</b>	<b>(73,300)</b>	<b>(75,000)</b>
<b>Net Operational Cost</b>	<b>84,250</b>	<b>84,050</b>	<b>87,400</b>

**Service Information**

**Services provided:**

Provides administrative support to the Corporate Management Team.

**Budget Changes**

	<b>£</b>
Opening budget position	84,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	4,550
Reversal of previous year's non-recurring growth	0
Other budget movements	(1,100)

**Budget for 2019-20**

**87,500**

**Employees (Full Time Equivalent)**

**4.73**



**CORPORATE SERVICES**

<b>Human Resources Admin</b>			
	<b>2019-20 Original £</b>	<b>2019-20 Revised £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	593,150	598,900	580,650
Premises	0	0	0
Transport	3,750	3,750	3,750
Supplies and Services	33,500	41,800	39,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	650	650	650
<b>Gross Operational Cost</b>	<b>631,050</b>	<b>645,100</b>	<b>624,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(264,650)	(250,350)	(233,150)
Recharges to EHL	(92,250)	(92,250)	(92,250)
Other Grants and Contributions	(9,000)	(51,650)	(54,900)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(365,900)</b>	<b>(394,250)</b>	<b>(380,300)</b>
<b>Net Operational Cost</b>	<b>265,150</b>	<b>250,850</b>	<b>244,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	HR advice and support on matters including resourcing, attendance management, health concerns, conduct, capability, grievance matters, performance management, employee development and organisational change.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	250,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(6,850)
<b>Budget for 2019-20</b>	<b>244,000</b>

**CORPORATE SERVICES**

<b>Occupational Health</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	34,500	53,200	53,200
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>34,500</b>	<b>53,200</b>	<b>53,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	(21,600)	(21,600)
Recharges to EHL	0	(5,000)	(5,000)
Other Grants and Contributions	(10,000)	(5,000)	(5,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(10,000)</b>	<b>(31,600)</b>	<b>(31,600)</b>
<b>Net Operational Cost</b>	<b>24,500</b>	<b>21,600</b>	<b>21,600</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes the cost of the Occupational Health Services contract which provides professional support in dealing with attendance management and promoting health and well being in the work place.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	21,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>21,600</b>

**CORPORATE SERVICES**

**Corporate Training**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	75,850	220,850	220,850
Premises	0	0	0
Transport	0	0	0
Supplies and Services	15,400	20,000	20,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>91,250</b>	<b>240,850</b>	<b>240,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	(146,050)	(176,050)
Recharges to EHL	0	(4,650)	(4,650)
Other Grants and Contributions	(200)	(200)	(200)
Customer and Client Receipts	0	0	0
Internal Recharges	(3,000)	(3,000)	(3,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(3,200)</b>	<b>(153,900)</b>	<b>(183,900)</b>
<b>Net Operational Cost</b>	<b>88,050</b>	<b>86,950</b>	<b>56,950</b>

**Service Information**

**Services provided:**

Includes the costs of Corporate training programmes.

**Budget Changes**

	<b>£</b>
Opening budget position	86,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(30,000)

**Budget for 2020-21**

**56,950**

**CORPORATE SERVICES**

**Systems Admin**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	852,600	770,150	1,409,950
Premises	0	0	0
Transport	1,950	2,500	2,500
Supplies and Services	346,400	577,050	702,050
Third Party Payments	1,203,100	1,203,100	0
Transfer Payments	0	0	0
Internal Recharges	500	0	0
<b>Gross Operational Cost</b>	<b>2,404,550</b>	<b>2,552,800</b>	<b>2,114,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(775,300)	(1,121,950)	(981,050)
Recharges to EHL	(137,950)	(137,950)	(137,950)
Other Grants and Contributions	0	(8,500)	(8,500)
Customer and Client Receipts	0	0	0
Internal Recharges	(77,000)	(77,000)	(77,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(990,250)</b>	<b>(1,345,400)</b>	<b>(1,204,500)</b>
<b>Net Operational Cost</b>	<b>1,414,300</b>	<b>1,207,400</b>	<b>910,000</b>

**Service Information**

**Services provided:**

This service covers software licences, computer replacement, network and server maintenance and web hosting. It also covers the costs of the Council's IT contract with Sopra Steria.

**Budget Changes**

	<b>£</b>
Opening budget position	1,207,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(297,400)

**Budget for 2020-21**

**910,000**

**CORPORATE SERVICES**

**Systems Support**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	298,700	308,400	285,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>298,700</b>	<b>308,400</b>	<b>285,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(1,300)	(1,300)	(1,300)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,300)</b>	<b>(1,300)</b>	<b>(1,300)</b>
<b>Net Operational Cost</b>	<b>297,400</b>	<b>307,100</b>	<b>283,950</b>

**Service Information**

**Services provided:**

Covers the central costs of telephony and postage.

**Budget Changes**

	<b>£</b>
Opening budget position	307,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(23,150)

**Budget for 2020-21**

**283,950**

**CORPORATE SERVICES**

<b>Joint Transformation Programme</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	200,000	200,000	26,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>200,000</b>	<b>200,000</b>	<b>26,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(250,000)	(250,000)	(250,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>
<b>Net Operational Cost</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(224,000)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Implementation costs relating to the Future Model and Joint Transformation Programmes.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(50,000)
Efficiency savings	(174,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(224,000)</b>

**CORPORATE SERVICES**

**Civil Contingencies**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,950	1,950	1,950
Premises	0	0	0
Transport	150	150	150
Supplies and Services	39,650	39,350	39,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	550	550	550
<b>Gross Operational Cost</b>	<b>42,300</b>	<b>42,000</b>	<b>42,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>42,300</b>	<b>42,000</b>	<b>42,300</b>

**Service Information**

**Services provided:**

Covers the costs of risk assessments, production and maintenance of plans, training of staff, informing and warning the public and business continuity plans.

**Budget Changes**

	<b>£</b>
Opening budget position	42,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	300

**Budget for 2020-21**

**42,300**

**CORPORATE SERVICES**

**Legal (including Access to Information)**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	2,900	2,900
Third Party Payments	293,800	274,250	289,700
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>293,800</b>	<b>277,150</b>	<b>292,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(16,550)	(16,550)	(16,550)
Other Income	0	(1,500)	(1,500)
<b>Total Income</b>	<b>(16,550)</b>	<b>(18,050)</b>	<b>(18,050)</b>
<b>Net Operational Cost</b>	<b>277,250</b>	<b>259,100</b>	<b>274,550</b>

**Service Information**

<b>Services provided:</b>	
Includes the costs of the shared legal service with Lewes District Council providing advice and support on a range of legal matters.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	259,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	15,450
<b>Budget for 2020-21</b>	<b>274,550</b>



**CORPORATE SERVICES**

<b>Committee Services</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	210,500	244,900	277,250
Premises	0	0	0
Transport	0	700	700
Supplies and Services	16,300	18,050	17,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>226,800</b>	<b>263,650</b>	<b>295,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(150,500)	(150,500)	(145,500)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(150,500)</b>	<b>(150,500)</b>	<b>(145,500)</b>
<b>Net Operational Cost</b>	<b>76,300</b>	<b>113,150</b>	<b>149,500</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service covers the cost of Committee Services
<b>Budget Changes</b>	<b>£</b>
Opening budget position	113,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	36,350
<b>Budget for 2020-21</b>	<b>149,500</b>

**CORPORATE SERVICES**

<b>Member and Civic Services</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	158,800	166,800	168,800
Premises	0	0	0
Transport	3,750	3,550	3,550
Supplies and Services	167,850	173,750	168,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	13,500	16,100	16,100
<b>Gross Operational Cost</b>	<b>343,900</b>	<b>360,200</b>	<b>357,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(96,650)	(96,650)	(102,450)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(96,650)</b>	<b>(96,650)</b>	<b>(102,450)</b>
<b>Net Operational Cost</b>	<b>247,250</b>	<b>263,550</b>	<b>254,750</b>

<b>Service Information</b>	
<b>Services provided:</b>	Administrative support to Members and management of the Mayor's office including the organisation of all civic events and engagements.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	263,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(8,800)
<b>Budget for 2020-21</b>	<b>254,750</b>

**CORPORATE SERVICES**

**Devolved Budgets**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	90,000	90,000	90,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>

**Service Information**

**Services provided:**

Covers the budgets held to support the community projects in the individual ward areas.

**Budget Changes**

	<b>£</b>
Opening budget position	90,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2020-21**

**90,000**

**CORPORATE SERVICES**

**Printing Services**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	113,500	111,450	117,550
Premises	0	0	0
Transport	150	0	0
Supplies and Services	133,700	107,200	107,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>247,350</b>	<b>218,650</b>	<b>224,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(38,800)	(38,800)	(15,100)
Recharges to EHL	0	0	0
Other Grants and Contributions	(121,300)	(121,300)	(121,300)
Customer and Client Receipts	0	0	0
Internal Recharges	(101,000)	(58,300)	(58,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(261,100)</b>	<b>(218,400)</b>	<b>(194,400)</b>
<b>Net Operational Cost</b>	<b>(13,750)</b>	<b>250</b>	<b>30,450</b>

**Service Information**

**Services provided:**

This service provides an internal printing resource that produces various types of printed material for the Council.

**Budget Changes**

	<b>£</b>
Opening budget position	250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	30,200

**Budget for 2020-21**

**30,450**

**CORPORATE SERVICES**

**Electoral Services**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	278,400	266,950	279,050
Premises	0	0	0
Transport	900	1,600	1,700
Supplies and Services	66,200	67,800	74,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	2,800	32,800
<b>Gross Operational Cost</b>	<b>345,500</b>	<b>339,150</b>	<b>388,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(133,000)	(137,200)	(147,900)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(5,300)	(2,500)	(2,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(138,300)</b>	<b>(139,700)</b>	<b>(150,400)</b>
<b>Net Operational Cost</b>	<b>207,200</b>	<b>199,450</b>	<b>237,650</b>

**Service Information**

<b>Services provided:</b>	
This service covers the cost of administering all elections within the Borough.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	199,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	38,200
<b>Budget for 2020-21</b>	<b>237,650</b>

**SERVICE DELIVERY**

Service		2019-20 Original Budget £	2019-20 Revised Budget £	2020-21 Budget £
<b>Senior Management</b>				
SD1	Director of Service Delivery	5,800	8,600	11,700
<b>Total Senior Management</b>		<b>5,800</b>	<b>8,600</b>	<b>11,700</b>
<b>Customer First Service Management</b>				
SD2	Head of Customer First	0	62,150	61,897
SD3	Head of Environment First	0	69,500	20,700
SD4	Head of Specialist and Case Management	37,700	0	0
SD5	Head of Customer and Neighbourhood Services	25,950	0	0
<b>Total Customer First Service Management</b>		<b>63,650</b>	<b>131,650</b>	<b>82,597</b>
<b>SD6</b>	<b>Specialist Advisory Team</b>	<b>805,400</b>	<b>782,300</b>	<b>843,375</b>
SD7	Revenues	(152,700)	(204,950)	(216,550)
SD8	Business Rates	(105,850)	(83,300)	(107,700)
<b>Growth and Prosperity</b>		<b>(258,550)</b>	<b>(288,250)</b>	<b>(324,250)</b>
SD9	Gypsy and Traveller Site Provision	18,000	17,600	17,600
SD10	Housing Rents and Leaseholders	(150,400)	(152,400)	(152,400)
<b>Housing and Development</b>		<b>(132,400)</b>	<b>(134,800)</b>	<b>(134,800)</b>
SD11	Joint Waste Partnership	56,600	36,500	0
SD12	Refuse Collection	1,289,850	3,937,800	4,479,550
SD13	Street Cleaning	1,245,000	283,900	0
SD14	Recycling	301,100	(548,250)	(770,000)
SD15	Coast Protection	105,950	105,100	108,200
SD16	Seafront/Parades & Decorative Lighting	86,200	91,750	91,750
SD17	CCTV	10,950	10,950	10,950
SD18	Flood Defence and Land Drainage	10,550	10,550	10,550
SD19	Open Downland	77,400	84,600	90,800
SD20	Trees & Woodland	9,750	13,750	14,750
SD21	Parks and Gardens	1,062,650	1,030,400	1,046,250
SD22	Licensing	(84,100)	(121,600)	(100,550)
SD23	Environmental Protection	(7,850)	20,200	55,100
SD24	Food Safety	11,850	12,100	12,100
SD25	Animal and Public Health	55,200	55,300	56,400
SD26	Energy	(274,500)	(350,000)	(344,000)
SD27	Eastbourne Business Crime Group	(34,950)	(34,950)	(34,950)
<b>Quality Environment</b>		<b>3,921,650</b>	<b>4,638,100</b>	<b>4,726,900</b>
SD28	Benefits Administration	(252,550)	(266,550)	(279,550)
SD29	HB Subsidy	(397,400)	1,054,350	417,350
<b>Thriving Communities</b>		<b>(649,950)</b>	<b>787,800</b>	<b>137,800</b>
<b>Specialist Advisory</b>		<b>3,686,150</b>	<b>5,785,150</b>	<b>5,249,025</b>

**SERVICE DELIVERY**

Service		2019-20	2019-20	2020-21
		Original Budget	Revised Budget	Budget
		£	£	£
SD30	Case Management Team	430,400	462,600	471,650
SD31	Memorial Seats	3,000	3,000	3,000
SD32	Abandoned Vehicles	4,000	4,000	4,000
<b>Case Management</b>		<b>437,400</b>	<b>469,600</b>	<b>478,650</b>
SD33	Account Management Team	402,200	485,650	456,600
SD34	Land Charges	(126,000)	(70,400)	(70,400)
<b>Account Management</b>		<b>276,200</b>	<b>415,250</b>	<b>386,200</b>
SD35	Crematorium	(1,559,350)	(1,214,100)	(1,416,800)
SD36	Cems and Crem Management & Admin	136,800	143,350	143,200
SD37	Ocklynge Cemetery	78,000	77,100	77,550
SD38	Langney Cemetery	(55,850)	(48,100)	(36,600)
<b>Bereavement Services</b>		<b>(1,400,400)</b>	<b>(1,041,750)</b>	<b>(1,232,650)</b>
<b>SD39</b>	<b>Customer Contact Team</b>	<b>569,600</b>	<b>714,450</b>	<b>718,600</b>
SD40	Neighbourhood First Team	373,000	461,400	441,150
SD41	EHL Caretaking Team	(50)	0	0
SD42	Public Conveniences	370,050	367,800	362,050
SD43	Car Parking	(350,800)	(263,650)	(464,750)
SD44	Miscellaneous Highways	44,800	45,300	45,300
SD45	Community Enforcement	(1,500)	(1,000)	(1,000)
SD46	Pest Control	2,050	7,050	2,100
<b>Neighbourhood First</b>		<b>437,550</b>	<b>616,900</b>	<b>384,850</b>
<b>Total Customer First</b>		<b>4,070,150</b>	<b>7,091,250</b>	<b>6,067,272</b>
<b>Homes First</b>				
SD47	Head of Homes First	51,100	36,700	28,550
<b>Head of Homes First</b>		<b>51,100</b>	<b>36,700</b>	<b>28,550</b>
SD48	Homes First Housing Needs and Standards	436,800	706,200	472,150
SD49	Housing Enabling	3,450	1,900	(475)
SD50	Private Sector Housing	2,150	(13,600)	6,950
SD51	Bed and Breakfast Accommodation	311,100	466,600	606,700
SD52	Other Temporary Accommodation	10,900	39,100	30,750
SD53	Homelessness	48,800	(193,450)	218,050
SD54	Housing GF Properties	0	(13,000)	(13,000)
<b>Housing Needs and Standards</b>		<b>813,200</b>	<b>993,750</b>	<b>1,321,125</b>
<b>SD55</b>	<b>Neighbourhood Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SD56</b>	<b>Housing Property Services</b>	<b>0</b>	<b>(6,050)</b>	<b>0</b>
<b>Total Homes First</b>		<b>864,300</b>	<b>1,024,400</b>	<b>1,349,675</b>
<b>TOTAL SERVICE DELIVERY</b>		<b>4,940,250</b>	<b>8,124,250</b>	<b>7,428,647</b>

**SERVICE DELIVERY**

<b>Director of Service Delivery</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	106,300	110,550	117,100
Premises	0	0	0
Transport	200	300	300
Supplies and Services	1,800	1,750	1,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>108,300</b>	<b>112,600</b>	<b>119,150</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(54,150)	(55,650)	(59,100)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(48,350)	(48,350)	(48,350)
Other Income	0	0	0
<b>Total Income</b>	<b>(102,500)</b>	<b>(104,000)</b>	<b>(107,450)</b>
<b>Net Operational Cost</b>	<b>5,800</b>	<b>8,600</b>	<b>11,700</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service covers the costs of the Director of Service Delivery. (NB. this role no longer includes that of Managing Director for Eastbourne Homes)
<b>Budget Changes</b>	<b>£</b>
Opening budget position	8,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	3,100
<b>Budget for 2020-21</b>	<b>11,700</b>



**SERVICE DELIVERY**

<b>Head of Customer First</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	97,050	97,150
Premises	0	0	0
Transport	0	500	500
Supplies and Services	0	25,900	17,597
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>0</b>	<b>123,450</b>	<b>115,247</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	(61,300)	(53,350)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(61,300)</b>	<b>(53,350)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>62,150</b>	<b>61,897</b>

<b>Service Information</b>	
<b>Services provided:</b>	Position of Head of Customer First. This post has been reinstated during 2018-19 and budgets will be vired here for 2019-20.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	62,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(253)
<b>Budget for 2020-21</b>	<b>61,897</b>

**SERVICE DELIVERY**

**Head of Environment First**

	<b>2019-20 Original £</b>	<b>2019-20 Revised £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	81,500	81,800
Premises	0	0	0
Transport	0	1,150	1,150
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>0</b>	<b>82,650</b>	<b>82,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	(13,150)	(62,250)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(13,150)</b>	<b>(62,250)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>69,500</b>	<b>20,700</b>

**Service Information**

<b>Services provided:</b>	
This post provided the management for Quality Environment.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	69,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(48,800)
<b>Budget for 2020-21</b>	<b>20,700</b>

**SERVICE DELIVERY**

**Head of Specialist and Case Management**

	<b>2019-20 Original £</b>	<b>2019-20 Revised £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	74,450	0	0
Premises	0	0	0
Transport	250	0	0
Supplies and Services	800	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>75,500</b>	<b>0</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(37,800)	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(37,800)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>37,700</b>	<b>0</b>	<b>0</b>

**Service Information**

<b>Services provided:</b>	This post provided the management for the Specialist Advisors, Case Management, Account Management and Bereavement.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	750
Reversal of previous year's non-recurring growth	0
Other budget movements	36,950
<b>Budget for 2020-21</b>	<b>37,700</b>

**SERVICE DELIVERY**

**Head of Customer and Neighbourhood Services**

	<b>2019-20 Original £</b>	<b>2019-20 Revised £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	84,750	0	0
Premises	0	0	0
Transport	600	0	0
Supplies and Services	1,000	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>86,350</b>	<b>0</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(60,400)	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(60,400)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>25,950</b>	<b>0</b>	<b>0</b>

**Service Information**

<b>Services provided:</b>	
This post provided the management for Customer Services and Neighbourhood First.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>0</b>

**SERVICE DELIVERY**

<b>Specialist Advisory Team</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,873,150	1,839,750	1,948,125
Premises	0	0	0
Transport	33,050	66,600	30,700
Supplies and Services	39,950	36,450	31,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,150	1,500	1,500
<b>Gross Operational Cost</b>	<b>1,947,300</b>	<b>1,944,300</b>	<b>2,012,275</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(967,150)	(988,200)	(995,100)
Recharges to EHL	(11,800)	(11,800)	(11,800)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(162,950)	(162,000)	(162,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(1,141,900)</b>	<b>(1,162,000)</b>	<b>(1,168,900)</b>
<b>Net Operational Cost</b>	<b>805,400</b>	<b>782,300</b>	<b>843,375</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provides specialist advice in a number of service areas including housing, the environment, licensing and benefits.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	782,300
Efficiency savings	0
Income generation	0
Growth	5,675
Non recurring growth	0
Inflation	30,900
Reversal of previous year's non-recurring growth	0
Other budget movements	24,500
<b>Budget for 2020-21</b>	<b>843,375</b>

**SERVICE DELIVERY**

<b>Revenues</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	153,850	140,350	126,350
Third Party Payments	0	0	0
Transfer Payments	100	500	500
Internal Recharges	0	100	100
<b>Gross Operational Cost</b>	<b>153,950</b>	<b>140,950</b>	<b>126,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(4,150)	(4,150)	(4,150)
Customer and Client Receipts	(302,500)	(341,750)	(339,350)
Internal Recharges	0	0	
Other Income	0	0	
<b>Total Income</b>	<b>(306,650)</b>	<b>(345,900)</b>	<b>(343,500)</b>
<b>Net Operational Cost</b>	<b>(152,700)</b>	<b>(204,950)</b>	<b>(216,550)</b>

<b>Service Information</b>	
<b>Services provided:</b>	The running costs associated with the billing, collection and recovery of the Council Tax for the Borough.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(204,950)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(14,000)
Other budget movements	2,400
<b>Budget for 2020-21</b>	<b>(216,550)</b>

**SERVICE DELIVERY**

**Business Rates**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	30,500	53,850	31,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>30,500</b>	<b>53,850</b>	<b>31,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(136,350)	(137,150)	(139,550)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(136,350)</b>	<b>(137,150)</b>	<b>(139,550)</b>
<b>Net Operational Cost</b>	<b>(105,850)</b>	<b>(83,300)</b>	<b>(107,700)</b>

**Service Information**

**Services provided:**

The running costs associated with the billing, collection and recovery of Business Rates within the Borough.

**Budget Changes**

	<b>£</b>
Opening budget position	(83,300)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(22,000)
Other budget movements	(2,400)

**Budget for 2020-21**

**(107,700)**

**SERVICE DELIVERY**

<b>Gypsy and Traveller Site Provision</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	18,000	17,600	17,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>18,000</b>	<b>17,600</b>	<b>17,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>18,000</b>	<b>17,600</b>	<b>17,600</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Costs relating to the East Sussex County Council joint traveller liaison provision.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	17,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>17,600</b>



**SERVICE DELIVERY**

<b>Housing Rents and Leaseholders</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	36,900	34,900	34,900
Third Party Payments	0	0	0
Transfer Payments	200	200	200
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>37,100</b>	<b>35,100</b>	<b>35,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(178,850)	(178,850)	(178,850)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(8,650)	(8,650)	(8,650)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(187,500)</b>	<b>(187,500)</b>	<b>(187,500)</b>
<b>Net Operational Cost</b>	<b>(150,400)</b>	<b>(152,400)</b>	<b>(152,400)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Income generation on behalf of Eastbourne Homes in relation to Council tenants and leaseholders.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(152,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(152,400)</b>

**SERVICE DELIVERY**

<b>Joint Waste Partnership</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	56,600	36,500	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>56,600</b>	<b>36,500</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>56,600</b>	<b>36,500</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Administrative support to the Joint Waste Partnership.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	36,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(36,500)
<b>Budget for 2020-21</b>	<b>0</b>

**SERVICE DELIVERY**

<b>SEESL Contract</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	300	12,300
Transport	0	0	0
Supplies and Services	15,450	283,350	397,150
Third Party Payments	1,336,400	3,722,350	4,131,300
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>1,351,850</b>	<b>4,006,000</b>	<b>4,540,750</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(55,000)	(55,000)	(55,000)
Customer and Client Receipts	(7,000)	(13,200)	(6,200)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(62,000)</b>	<b>(68,200)</b>	<b>(61,200)</b>
<b>Net Operational Cost</b>	<b>1,289,850</b>	<b>3,937,800</b>	<b>4,479,550</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of weekly wheeled bin collection, recycling and street cleansing. Now being delivered through the SEESL contract.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	3,937,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	541,750
<b>Budget for 2020-21</b>	<b>4,479,550</b>

**SERVICE DELIVERY**

**Street Cleansing**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	1,000	0	0
Transport	0	0	0
Supplies and Services	10,700	3,600	0
Third Party Payments	1,240,350	288,300	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>1,252,050</b>	<b>291,900</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(7,050)	(8,000)	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(7,050)</b>	<b>(8,000)</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>1,245,000</b>	<b>283,900</b>	<b>0</b>

**Service Information**

**Services provided:**

Provision of street cleansing services. Now delivered as part of the SEESL contract.

**Budget Changes**

	<b>£</b>
Opening budget position	283,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(283,900)

**Budget for 2020-21**

**0**

**SERVICE DELIVERY**

<b>Recycling</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	70,200	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	99,450	7,000	0
Third Party Payments	891,450	263,450	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>1,061,100</b>	<b>270,450</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(760,000)	(818,700)	(770,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(760,000)</b>	<b>(818,700)</b>	<b>(770,000)</b>
<b>Net Operational Cost</b>	<b>301,100</b>	<b>(548,250)</b>	<b>(770,000)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Household collection of paper, card, plastic, glass, cans, garden waste and other recyclable items. Now delivered as part of the SEESL contract, but income retained by the Council.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(548,250)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(221,750)
<b>Budget for 2020-21</b>	<b>(770,000)</b>

**SERVICE DELIVERY**

<b>Coast Protection</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	4,300	3,500	3,500
Premises	101,200	101,200	104,300
Transport	0	0	0
Supplies and Services	450	400	400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>105,950</b>	<b>105,100</b>	<b>108,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>105,950</b>	<b>105,100</b>	<b>108,200</b>

<b>Service Information</b>	
<b>Services provided:</b>	Maintenance of the coastal defence structures.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	105,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,100
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>108,200</b>

**SERVICE DELIVERY**

**Seafront/Parades and Decorative Lighting**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	83,700	89,250	89,250
Transport	0	0	0
Supplies and Services	2,500	2,500	2,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>86,200</b>	<b>91,750</b>	<b>91,750</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>86,200</b>	<b>91,750</b>	<b>91,750</b>

**Service Information**

<b>Services provided:</b>	
Maintenance of the seafront parades including lighting, railings, benches and shelters.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	91,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>91,750</b>

**SERVICE DELIVERY**

<b>CCTV</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	350	350	350
Third Party Payments	10,600	10,600	10,600
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>10,950</b>	<b>10,950</b>	<b>10,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>10,950</b>	<b>10,950</b>	<b>10,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Maintenance of CCTV cameras.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	10,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>10,950</b>



**SERVICE DELIVERY**

<b>Flood Defence and Land Drainage</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	10,000	10,000	10,000
Transport	0	0	0
Supplies and Services	550	550	550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Surface water management plan	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	10,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>10,550</b>

**SERVICE DELIVERY**

**Open Downland**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	33,900	33,300	38,300
Transport	850	2,250	1,050
Supplies and Services	9,450	10,150	10,450
Third Party Payments	105,700	105,700	107,800
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>149,900</b>	<b>151,400</b>	<b>157,600</b>
<b>Income</b>			
Government Grants	(48,650)	(48,650)	(48,650)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(23,850)	(18,150)	(18,150)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(72,500)</b>	<b>(66,800)</b>	<b>(66,800)</b>
<b>Net Operational Cost</b>	<b>77,400</b>	<b>84,600</b>	<b>90,800</b>

**Service Information**

**Services provided:**

Countryside management of the open downland.

**Budget Changes**

	<b>£</b>
Opening budget position	84,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,200
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2020-21**

**90,800**

**SERVICE DELIVERY**

<b>Trees and Woodland</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	110,200	110,200	110,200
Transport	0	0	0
Supplies and Services	3,000	3,000	3,000
Third Party Payments	22,450	22,450	22,450
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>135,650</b>	<b>135,650</b>	<b>135,650</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(3,900)	(3,900)	(3,900)
Other Grants and Contributions	(113,500)	(109,500)	(108,500)
Customer and Client Receipts	(500)	(500)	(500)
Internal Recharges	(8,000)	(8,000)	(8,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(125,900)</b>	<b>(121,900)</b>	<b>(120,900)</b>
<b>Net Operational Cost</b>	<b>9,750</b>	<b>13,750</b>	<b>14,750</b>

<b>Service Information</b>	
<b>Services provided:</b>	Tree and woodland maintenance and management.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	13,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	1,000
<b>Budget for 2020-21</b>	<b>14,750</b>

**SERVICE DELIVERY**

**Parks and Gardens**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	408,900	397,450	399,500
Transport	0	0	0
Supplies and Services	1,250	250	250
Third Party Payments	885,800	871,000	885,600
Transfer Payments	0	0	0
Internal Recharges	0	200	200
<b>Gross Operational Cost</b>	<b>1,295,950</b>	<b>1,268,900</b>	<b>1,285,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(163,300)	(158,200)	(160,500)
Other Grants and Contributions	(68,100)	(78,400)	(76,900)
Customer and Client Receipts	(1,900)	(1,900)	(1,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(233,300)</b>	<b>(238,500)</b>	<b>(239,300)</b>
<b>Net Operational Cost</b>	<b>1,062,650</b>	<b>1,030,400</b>	<b>1,046,250</b>

**Service Information**

**Services provided:**

Maintenance and contract costs for Parks and Gardens.

**Budget Changes**

	<b>£</b>
Opening budget position	1,030,400
Efficiency savings	0
Income generation	(800)
Growth	0
Non recurring growth	16,650
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2020-21**

**1,046,250**

**SERVICE DELIVERY**

<b>Licensing</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	5,400	0
Premises	0	0	0
Transport	0	350	0
Supplies and Services	12,300	31,150	12,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	108,600	108,600	108,600
<b>Gross Operational Cost</b>	<b>120,900</b>	<b>145,500</b>	<b>121,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(205,000)	(267,100)	(221,650)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(205,000)</b>	<b>(267,100)</b>	<b>(221,650)</b>
<b>Net Operational Cost</b>	<b>(84,100)</b>	<b>(121,600)</b>	<b>(100,550)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Covers the running costs and income relating to the issuing and monitoring of licences.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(121,600)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	(18,650)
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	39,700
<b>Budget for 2020-21</b>	<b>(100,550)</b>

**SERVICE DELIVERY**

<b>Environmental Protection</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	11,500	11,000	11,000
Premises	1,250	100	100
Transport	0	0	0
Supplies and Services	57,850	12,500	47,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>70,600</b>	<b>23,600</b>	<b>58,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(78,450)	(3,400)	(3,400)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(78,450)</b>	<b>(3,400)</b>	<b>(3,400)</b>
<b>Net Operational Cost</b>	<b>(7,850)</b>	<b>20,200</b>	<b>55,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers air quality, noise nuisance and pollution.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	20,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	34,900
<b>Budget for 2020-21</b>	<b>55,100</b>

**SERVICE DELIVERY**

<b>Food Safety</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	11,850	12,100	12,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>11,850</b>	<b>12,100</b>	<b>12,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>11,850</b>	<b>12,100</b>	<b>12,100</b>

<b>Service Information</b>	
<b>Services provided:</b> Registering new food businesses, assisting with food sampling, regular inspection of food premises.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	12,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>12,100</b>

**SERVICE DELIVERY**

**Animal and Public Health**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	13,200	13,300	13,300
Third Party Payments	53,000	53,000	54,100
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>66,200</b>	<b>66,300</b>	<b>67,400</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(11,000)	(11,000)	(11,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(11,000)</b>	<b>(11,000)</b>	<b>(11,000)</b>
<b>Net Operational Cost</b>	<b>55,200</b>	<b>55,300</b>	<b>56,400</b>

**Service Information**

<b>Services provided:</b>	
Includes dog control and work under the Public Health Act.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	55,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,100
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>56,400</b>



**SERVICE DELIVERY**

<b>Energy</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	21,150	21,150	21,150
Transport	0	0	0
Supplies and Services	20,600	26,600	26,600
Third Party Payments	2,250	2,250	2,250
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>44,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(318,500)	(400,000)	(394,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(318,500)</b>	<b>(400,000)</b>	<b>(394,000)</b>
<b>Net Operational Cost</b>	<b>(274,500)</b>	<b>(350,000)</b>	<b>(344,000)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Covers renewable energy initiatives.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(350,000)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	6,000
<b>Budget for 2020-21</b>	<b>(344,000)</b>

**SERVICE DELIVERY**

<b>Eastbourne Business Crime Group</b>			
	<b>2019-20 Original £</b>	<b>2019-20 Revised £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	700	700	700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>700</b>	<b>700</b>	<b>700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(35,650)	(35,650)	(35,650)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(35,650)</b>	<b>(35,650)</b>	<b>(35,650)</b>
<b>Net Operational Cost</b>	<b>(34,950)</b>	<b>(34,950)</b>	<b>(34,950)</b>

<b>Service Information</b>	
<b>Services provided:</b>	The Eastbourne Business Crime Group is a membership scheme for local businesses in the daytime and evening economy and is coordinated in partnership between the local business community, Eastbourne Borough Council, Sussex Police and Eastbourne Community Safety Partnership.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(34,950)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(34,950)</b>

**SERVICE DELIVERY**

<b>Benefits Administration</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	106,850	92,850	79,850
Third Party Payments	0	0	0
Transfer Payments	250	250	250
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>107,100</b>	<b>93,100</b>	<b>80,100</b>
<b>Income</b>			
Government Grants	(359,650)	(359,650)	(359,650)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(359,650)</b>	<b>(359,650)</b>	<b>(359,650)</b>
<b>Net Operational Cost</b>	<b>(252,550)</b>	<b>(266,550)</b>	<b>(279,550)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Running costs of administering Housing and Council Tax benefits.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(266,550)
Efficiency savings	(13,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(279,550)</b>

**SERVICE DELIVERY**

<b>Housing Benefit Payments and Subsidy</b>			
	<b>2019-20</b>	<b>2019-20</b>	<b>2020-21</b>
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	44,600	165,300	165,300
Third Party Payments	0	0	0
Transfer Payments	49,888,400	35,650,900	35,013,900
Internal Recharges	4,650	4,100	4,100
<b>Gross Operational Cost</b>	<b>49,937,650</b>	<b>35,820,300</b>	<b>35,183,300</b>
<b>Income</b>			
Government Grants	(48,515,000)	(32,945,900)	(32,945,900)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,820,050)	(1,820,050)	(1,820,050)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(50,335,050)</b>	<b>(34,765,950)</b>	<b>(34,765,950)</b>
<b>Net Operational Cost</b>	<b>(397,400)</b>	<b>1,054,350</b>	<b>417,350</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Covers Housing Benefit payments and subsidy and Council Tax Support scheme.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	1,054,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(637,000)
<b>Budget for 2020-21</b>	<b>417,350</b>

**SERVICE DELIVERY**

<b>Case Management Team</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,090,000	1,280,500	1,289,650
Premises	0	0	0
Transport	4,850	4,450	4,450
Supplies and Services	20,750	15,900	15,900
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	400	200	200
<b>Gross Operational Cost</b>	<b>1,116,000</b>	<b>1,301,050</b>	<b>1,310,200</b>
<b>Income</b>			
Government Grants	0	(45,900)	(62,300)
Recharges to LDC	(534,100)	(651,450)	(635,150)
Recharges to EHL	(47,450)	(47,450)	(47,450)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(104,050)	(93,650)	(93,650)
Other Income	0	0	0
<b>Total Income</b>	<b>(685,600)</b>	<b>(838,450)</b>	<b>(838,550)</b>
<b>Net Operational Cost</b>	<b>430,400</b>	<b>462,600</b>	<b>471,650</b>

<b>Service Information</b>	
<b>Services provided:</b>	Customer Caseworkers dealing with planning cases, licensing applications and benefits.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	462,600
Efficiency savings	0
Income generation	0
Growth	53,000
Non recurring growth	0
Inflation	(22,900)
Reversal of previous year's non-recurring growth	0
Other budget movements	(21,050)
<b>Budget for 2020-21</b>	<b>471,650</b>

**SERVICE DELIVERY**

<b>Memorial Seats</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	3,000	3,000	3,000
Transport	0	0	0
Supplies and Services	2,000	2,000	2,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(2,000)	(2,000)	(2,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>(2,000)</b>
<b>Net Operational Cost</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision and maintenance of memorial seats and benches across the town.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	3,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>3,000</b>

**SERVICE DELIVERY**

<b>Abandoned Vehicles</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	4,000	4,000	4,000
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	Identifying and processing vehicles as reported abandoned on the highway.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	4,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>4,000</b>

**SERVICE DELIVERY**

<b>Account Management Team</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	786,600	966,450	970,150
Premises	0	0	0
Transport	3,900	5,350	4,950
Supplies and Services	12,950	22,250	12,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	900	1,000	1,000
<b>Gross Operational Cost</b>	<b>804,350</b>	<b>995,050</b>	<b>988,350</b>
<b>Income</b>			
Government Grants	0	(61,250)	(51,250)
Recharges to LDC	(326,550)	(372,550)	(404,900)
Recharges to EHL	(75,600)	(75,600)	(75,600)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(402,150)</b>	<b>(509,400)</b>	<b>(531,750)</b>
<b>Net Operational Cost</b>	<b>402,200</b>	<b>485,650</b>	<b>456,600</b>

<b>Service Information</b>	
<b>Services provided:</b>	The team deals with transaction and account changes.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	485,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,700
Reversal of previous year's non-recurring growth	0
Other budget movements	(32,750)
<b>Budget for 2020-21</b>	<b>456,600</b>



**SERVICE DELIVERY**

<b>Land Charges</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	74,600	62,350	62,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>74,600</b>	<b>62,350</b>	<b>62,350</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(200,600)	(132,750)	(132,750)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(200,600)</b>	<b>(132,750)</b>	<b>(132,750)</b>
<b>Net Operational Cost</b>	<b>(126,000)</b>	<b>(70,400)</b>	<b>(70,400)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Responds to searches submitted by prospective property purchasers and queries regarding information held on various registers relating to property.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(70,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(70,400)</b>

**SERVICE DELIVERY**

<b>Crematorium</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	107,100	124,000	116,850
Premises	208,850	197,050	209,400
Transport	750	500	500
Supplies and Services	109,650	105,450	102,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	6,500	6,500	6,500
<b>Gross Operational Cost</b>	<b>432,850</b>	<b>433,500</b>	<b>435,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,992,200)	(1,647,600)	(1,852,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,992,200)</b>	<b>(1,647,600)</b>	<b>(1,852,500)</b>
<b>Net Operational Cost</b>	<b>(1,559,350)</b>	<b>(1,214,100)</b>	<b>(1,416,800)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Operation of the crematorium and maintenance of the grounds and memorials.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(1,214,100)
Efficiency savings	0
Income generation	(204,900)
Growth	0
Non recurring growth	0
Inflation	2,200
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(1,416,800)</b>

**SERVICE DELIVERY**

<b>Cems and Crem Management and Admin</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	134,050	141,800	141,650
Premises	0	0	0
Transport	0	0	0
Supplies and Services	1,550	1,550	1,550
Third Party Payments	1,200	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>136,800</b>	<b>143,350</b>	<b>143,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>136,800</b>	<b>143,350</b>	<b>143,200</b>

<b>Service Information</b>	
<b>Services provided:</b>	Administrative support for bereavement services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	143,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
<b>Budget for 2020-21</b>	<b>143,200</b>

**SERVICE DELIVERY**

<b>Ocklynge Cemetery</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	100,700	100,700	101,150
Transport	0	0	0
Supplies and Services	150	150	150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>100,850</b>	<b>100,850</b>	<b>101,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(22,100)	(23,000)	(23,000)
Internal Recharges	0	0	0
Other Income	(750)	(750)	(750)
<b>Total Income</b>	<b>(22,850)</b>	<b>(23,750)</b>	<b>(23,750)</b>
<b>Net Operational Cost</b>	<b>78,000</b>	<b>77,100</b>	<b>77,550</b>

<b>Service Information</b>	
<b>Services provided:</b>	Maintenance and operation of Ocklynge Cemetery
<b>Budget Changes</b>	<b>£</b>
Opening budget position	77,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	450
<b>Budget for 2020-21</b>	<b>77,550</b>

**SERVICE DELIVERY**

<b>Langney Cemetery</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	106,000	95,350	106,850
Transport	0	0	0
Supplies and Services	1,000	1,000	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>107,000</b>	<b>96,350</b>	<b>107,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(162,700)	(144,300)	(144,300)
Internal Recharges	0	0	0
Other Income	(150)	(150)	(150)
<b>Total Income</b>	<b>(162,850)</b>	<b>(144,450)</b>	<b>(144,450)</b>
<b>Net Operational Cost</b>	<b>(55,850)</b>	<b>(48,100)</b>	<b>(36,600)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Maintenance and operation of Langney Cemetery.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(48,100)
Efficiency savings	0
Income generation	0
Growth	11,500
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
	SD37
<b>Budget for 2020-21</b>	<b>(36,600)</b>

**SERVICE DELIVERY**

<b>Customer Contact Team</b>			
	<b>2019-20 Original £</b>	<b>2019-20 Revised £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,490,350	1,724,850	1,750,900
Premises	0	0	0
Transport	6,150	6,150	5,750
Supplies and Services	64,400	128,700	99,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,850	1,900	1,900
<b>Gross Operational Cost</b>	<b>1,562,750</b>	<b>1,861,600</b>	<b>1,858,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(708,850)	(865,250)	(857,750)
Recharges to EHL	(128,400)	(128,400)	(128,400)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(10,000)	(10,000)	(10,000)
Internal Recharges	(145,900)	(143,500)	(143,500)
Other Income	0	0	0
<b>Total Income</b>	<b>(993,150)</b>	<b>(1,147,150)</b>	<b>(1,139,650)</b>
<b>Net Operational Cost</b>	<b>569,600</b>	<b>714,450</b>	<b>718,600</b>

<b>Service Information</b>	
<b>Services provided:</b> Customer Advisors in the call centre and in the Customer Contact Centre, resolve as many enquiries as possible at the first point of contact.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	714,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	26,050
Reversal of previous year's non-recurring growth	(15,000)
Other budget movements	4,100
<b>Budget for 2020-21</b>	<b>729,600</b>

**SERVICE DELIVERY**

**Neighbourhood First Team**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	784,300	945,350	1,056,250
Premises	0	0	0
Transport	55,700	55,300	52,800
Supplies and Services	29,950	38,200	28,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	3,350	3,350	3,350
<b>Gross Operational Cost</b>	<b>873,300</b>	<b>1,042,200</b>	<b>1,141,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(436,700)	(517,200)	(536,250)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(63,600)	(63,600)	(163,600)
Other Income	0	0	0
<b>Total Income</b>	<b>(500,300)</b>	<b>(580,800)</b>	<b>(699,850)</b>
<b>Net Operational Cost</b>	<b>373,000</b>	<b>461,400</b>	<b>441,150</b>

**Service Information**

<b>Services provided:</b>	
A team dedicated to improving environmental standards in the local neighbourhoods.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	461,400
Efficiency savings	0
Income generation	0
Growth	3,850
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(24,100)
<b>Budget for 2020-21</b>	<b>441,150</b>

**SERVICE DELIVERY**

<b>EHL Caretaking Team</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	20,000	20,000	20,000
Transport	10,450	10,500	10,500
Supplies and Services	5,600	5,600	5,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	56,950	56,950	56,950
<b>Gross Operational Cost</b>	<b>93,000</b>	<b>93,050</b>	<b>93,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(93,050)	(93,050)	(93,050)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(93,050)</b>	<b>(93,050)</b>	<b>(93,050)</b>
<b>Net Operational Cost</b>	<b>(50)</b>	<b>0</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	Providing services on behalf of Eastbourne Homes to improve the environment of tenants.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>0</b>



**SERVICE DELIVERY**

<b>Public Conveniences</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	134,550	136,300	130,550
Transport	0	0	0
Supplies and Services	19,750	15,750	15,750
Third Party Payments	242,700	242,700	242,700
Transfer Payments	0	0	0
Internal Recharges	1,550	1,550	1,550
<b>Gross Operational Cost</b>	<b>398,550</b>	<b>396,300</b>	<b>390,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(28,500)	(28,500)	(28,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(28,500)</b>	<b>(28,500)</b>	<b>(28,500)</b>
<b>Net Operational Cost</b>	<b>370,050</b>	<b>367,800</b>	<b>362,050</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Provision of toilet blocks across the town.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	367,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(5,750)
<b>Budget for 2020-21</b>	<b>362,050</b>

**SERVICE DELIVERY**

<b>Car Parking</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	96,650	98,650	102,550
Transport	0	0	0
Supplies and Services	68,350	73,500	48,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>165,000</b>	<b>172,150</b>	<b>151,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(515,800)	(435,800)	(615,800)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(515,800)</b>	<b>(435,800)</b>	<b>(615,800)</b>
<b>Net Operational Cost</b>	<b>(350,800)</b>	<b>(263,650)</b>	<b>(464,750)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Maintenance and running costs for the Council's car parks across the town.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(263,650)
Efficiency savings	0
Income generation	(180,000)
Growth	0
Non recurring growth	0
Inflation	3,900
Reversal of previous year's non-recurring growth	(25,000)
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(464,750)</b>

**SERVICE DELIVERY**

<b>Miscellaneous Highways</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	45,000	45,000	45,000
Transport	0	0	0
Supplies and Services	2,500	3,000	3,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>47,500</b>	<b>48,000</b>	<b>48,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(2,000)	(2,000)	(2,000)
Customer and Client Receipts	(700)	(700)	(700)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(2,700)</b>	<b>(2,700)</b>	<b>(2,700)</b>
<b>Net Operational Cost</b>	<b>44,800</b>	<b>45,300</b>	<b>45,300</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of street name plates and maintenance of precinct and community shelter areas within the town.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	45,300
Efficiency savings	0
Income generation	0
Growth	12,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
<b>Budget for 2020-21</b>	<b>57,150</b>

**SERVICE DELIVERY**

<b>Community Enforcement</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	500	1,000	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(2,000)	(2,000)	(2,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>(2,000)</b>
<b>Net Operational Cost</b>	<b>(1,500)</b>	<b>(1,000)</b>	<b>(1,000)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Dealing with reports of anti-social behaviour and vandalism and issuing fixed penalties where necessary.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(1,000)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(1,000)</b>

**SERVICE DELIVERY**

<b>Pest Control</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	2,500	2,500	2,550
Transport	0	0	0
Supplies and Services	3,700	3,700	3,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	850	850	850
<b>Gross Operational Cost</b>	<b>7,050</b>	<b>7,050</b>	<b>7,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(5,000)	0	(5,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(5,000)</b>	<b>0</b>	<b>(5,000)</b>
<b>Net Operational Cost</b>	<b>2,050</b>	<b>7,050</b>	<b>2,100</b>

<b>Service Information</b>	
<b>Services provided:</b> Pest control treatment visits for rats, mice, wasps and fleas.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	7,050
Efficiency savings	0
Income generation	(5,000)
Growth	0
Non recurring growth	0
Inflation	50
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>2,100</b>

**SERVICE DELIVERY**

<b>Head of Homes First</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	92,550	92,600	82,000
Premises	0	0	0
Transport	900	900	900
Supplies and Services	6,000	6,000	6,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>99,450</b>	<b>99,500</b>	<b>88,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(24,200)	(38,600)	(34,250)
Recharges to EHL	(24,150)	(24,200)	(21,500)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	(4,600)
Other Income	0	0	0
<b>Total Income</b>	<b>(48,350)</b>	<b>(62,800)</b>	<b>(60,350)</b>
<b>Net Operational Cost</b>	<b>51,100</b>	<b>36,700</b>	<b>28,550</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This post provides the management for Homes First.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	36,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(8,150)
<b>Budget for 2020-21</b>	<b>28,550</b>

**SERVICE DELIVERY**

<b>Homes First Housing Needs and Standards</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	845,450	1,439,700	1,157,800
Premises	0	0	0
Transport	12,400	13,700	12,000
Supplies and Services	13,500	50,200	14,750
Third Party Payments	0	0	0
Transfer Payments	0	5,550	0
Internal Recharges	0	50	50
<b>Gross Operational Cost</b>	<b>871,350</b>	<b>1,509,200</b>	<b>1,184,600</b>
<b>Income</b>			
Government Grants	0	(59,500)	(110,950)
Recharges to LDC	(434,550)	(661,900)	(562,650)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	(81,600)	(38,850)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(434,550)</b>	<b>(803,000)</b>	<b>(712,450)</b>
<b>Net Operational Cost</b>	<b>436,800</b>	<b>706,200</b>	<b>472,150</b>

<b>Service Information</b>	
<b>Services provided:</b>	This team covers homelessness and housing standards.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	706,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(234,050)
<b>Budget for 2020-21</b>	<b>472,150</b>

**SERVICE DELIVERY**

<b>Housing Enabling</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	25,000	25,000	25,000
Transport	0	0	0
Supplies and Services	20,400	8,300	5,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>45,400</b>	<b>33,300</b>	<b>30,300</b>
<b>Income</b>			
Government Grants	(25,000)	(25,000)	(25,000)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(500)	0	0
Customer and Client Receipts	(1,500)	0	(1,675)
Internal Recharges	(14,950)	(6,400)	(4,100)
Other Income	0	0	0
<b>Total Income</b>	<b>(41,950)</b>	<b>(31,400)</b>	<b>(30,775)</b>
<b>Net Operational Cost</b>	<b>3,450</b>	<b>1,900</b>	<b>(475)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes Choice Based Lettings, Vulnerable Persons Relocation Scheme and costs relating to Riverbourne House restaurant.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	1,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,375)
<b>Budget for 2020-21</b>	<b>(475)</b>



**SERVICE DELIVERY**

<b>Private Sector Housing</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	11,050	1,150	9,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	15,150	15,150	15,150
<b>Gross Operational Cost</b>	<b>26,200</b>	<b>16,300</b>	<b>25,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(24,050)	(29,900)	(18,150)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(24,050)</b>	<b>(29,900)</b>	<b>(18,150)</b>
<b>Net Operational Cost</b>	<b>2,150</b>	<b>(13,600)</b>	<b>6,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes Houses of Multiple Occupation.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(13,600)
Efficiency savings	0
Income generation	0
Growth	5,900
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	14,650
<b>Budget for 2020-21</b>	<b>6,950</b>

**SERVICE DELIVERY**

<b>Bed and Breakfast Accommodation</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	426,600	3,099,000	3,099,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>426,600</b>	<b>3,099,000</b>	<b>3,099,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(115,500)	(2,492,300)	(2,492,300)
Internal Recharges	0	(140,100)	0
Other Income	0	0	0
<b>Total Income</b>	<b>(115,500)</b>	<b>(2,632,400)</b>	<b>(2,492,300)</b>
<b>Net Operational Cost</b>	<b>311,100</b>	<b>466,600</b>	<b>606,700</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers the costs of bed and breakfast accommodation for homeless persons.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	466,600
Efficiency savings	0
Income generation	0
Growth	351,600
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(56,000)
Other budget movements	(155,500)
<b>Budget for 2020-21</b>	<b>606,700</b>

**SERVICE DELIVERY**

<b>Other Temporary Accommodation</b>			
	<b>2019-20 Budget £</b>	<b>2019-20 Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	900	1,350	1,350
Transport	0	0	0
Supplies and Services	10,000	37,750	29,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>10,900</b>	<b>39,100</b>	<b>30,750</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>10,900</b>	<b>39,100</b>	<b>30,750</b>

<b>Service Information</b>	
<b>Services provided:</b> Provides availability and access to accommodation for homeless households by procuring units by block booking and by providing rental support.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	39,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(8,350)
<b>Budget for 2020-21</b>	<b>30,750</b>

**SERVICE DELIVERY**

<b>Homelessness</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	2,350	2,350
Supplies and Services	60,800	274,450	215,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>60,800</b>	<b>276,800</b>	<b>218,050</b>
<b>Income</b>			
Government Grants	0	(467,750)	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(12,000)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	(2,500)	0
<b>Total Income</b>	<b>(12,000)</b>	<b>(470,250)</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>48,800</b>	<b>(193,450)</b>	<b>218,050</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes Housing Needs, Homeless Prevention and Deposit Loan Scheme.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(193,450)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	411,500
<b>Budget for 2019-20</b>	<b>218,050</b>

**SERVICE DELIVERY**

<b>Housing GF Properties</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	11,550	5,000	5,000
Transport	0	0	0
Supplies and Services	3,750	1,900	1,900
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>15,300</b>	<b>6,900</b>	<b>6,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(15,300)	(19,900)	(19,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(15,300)</b>	<b>(19,900)</b>	<b>(19,900)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>(13,000)</b>	<b>(13,000)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Cost of maintenance of housing properties not included within the HRA.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(13,000)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>(13,000)</b>

**SERVICE DELIVERY**

<b>Neighbourhood Housing</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,206,550	1,377,950	1,267,300
Premises	0	0	0
Transport	55,000	55,000	53,900
Supplies and Services	13,700	13,700	13,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>1,275,250</b>	<b>1,446,650</b>	<b>1,334,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(637,650)	(723,350)	(667,450)
Recharges to EHL	(637,600)	(723,300)	(667,450)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,275,250)</b>	<b>(1,446,650)</b>	<b>(1,334,900)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This team covers Neighbourhood Housing.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>0</b>

**SERVICE DELIVERY**

<b>Housing Property Services</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,103,150	1,174,350	1,178,250
Premises	0	0	0
Transport	24,250	25,500	25,500
Supplies and Services	9,300	9,800	9,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>1,136,700</b>	<b>1,209,650</b>	<b>1,213,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(568,350)	(607,850)	(606,550)
Recharges to EHL	(568,350)	(607,850)	(606,500)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,136,700)</b>	<b>(1,215,700)</b>	<b>(1,213,050)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>(6,050)</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	This team covers Housing Property Services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(6,050)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	6,050
<b>Budget for 2020-21</b>	<b>0</b>

**REGENERATION AND PLANNING**

	<b>Service</b>	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
R1	Director of Regeneration and Planning	33,050	39,300	41,100
	<b>Senior Management</b>	<b>33,050</b>	<b>39,300</b>	<b>41,100</b>
<b>R2</b>	<b>Regeneration</b>	<b>184,900</b>	<b>209,900</b>	<b>193,550</b>
<b>R3</b>	<b>Head of Commercial Business and Property</b>	<b>54,000</b>	<b>45,300</b>	<b>55,300</b>
R4	Head of Property and Facilities	40,400	32,050	40,700
R5	Farms and Downs Water Supply	(80,700)	93,750	(123,700)
R6	Estates and Asset Management	181,500	218,900	224,450
R7	Corporate Property	123,800	415,650	216,950
R8	Investment Property	(2,589,050)	(1,663,550)	(2,218,250)
	<b>Corporate Landlord</b>	<b>(2,324,050)</b>	<b>(903,200)</b>	<b>(1,859,850)</b>
<b>R9</b>	<b>Facilities Management</b>	<b>408,350</b>	<b>428,400</b>	<b>204,650</b>
	<b>Estates and Property</b>	<b>(1,915,700)</b>	<b>(474,800)</b>	<b>(1,655,200)</b>
<b>R10</b>	<b>Business Planning and Performance</b>	<b>976,650</b>	<b>900,450</b>	<b>1,048,250</b>
R11	Planning	274,050	223,700	368,300
R12	Difficult Properties	6,000	6,000	6,000
R13	Development Control	44,500	(61,700)	(47,600)
R14	Building Control	66,050	64,700	65,200
	<b>Planning</b>	<b>390,600</b>	<b>232,700</b>	<b>391,900</b>
	<b>TOTAL REGENERATION AND PLANNING</b>	<b>(276,500)</b>	<b>952,850</b>	<b>74,900</b>



**REGENERATION AND PLANNING**

<b>Director of Regeneration and Planning</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	130,700	160,050	160,150
Premises	0	0	0
Transport	200	300	200
Supplies and Services	1,400	1,850	1,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>132,300</b>	<b>162,200</b>	<b>161,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(66,150)	(81,950)	(80,300)
Recharges to EHL	(33,100)	(40,950)	(40,300)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(99,250)</b>	<b>(122,900)</b>	<b>(120,600)</b>
<b>Net Operational Cost</b>	<b>33,050</b>	<b>39,300</b>	<b>41,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of the Director of Regeneration and Planning	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	39,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	1,800
<b>Budget for 2020-21</b>	<b>41,100</b>

**REGENERATION AND PLANNING**

<b>Regeneration</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	215,250	237,050	230,300
Premises	0	0	0
Transport	1,000	1,200	1,200
Supplies and Services	79,000	104,050	79,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>295,250</b>	<b>342,300</b>	<b>310,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(110,350)	(132,400)	(117,150)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(110,350)</b>	<b>(132,400)</b>	<b>(117,150)</b>
<b>Net Operational Cost</b>	<b>184,900</b>	<b>209,900</b>	<b>193,550</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Responsible for Economic Development and Regeneration.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	209,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(16,350)
<b>Budget for 2020-21</b>	<b>193,550</b>

**REGENERATION AND PLANNING**

<b>Group Head of Commercial Business</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	105,750	105,700	109,200
Premises	0	0	0
Transport	0	0	0
Supplies and Services	800	800	800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>106,550</b>	<b>106,500</b>	<b>110,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(52,550)	(61,200)	(54,700)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(52,550)</b>	<b>(61,200)</b>	<b>(54,700)</b>
<b>Net Operational Cost</b>	<b>54,000</b>	<b>45,300</b>	<b>55,300</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service covers the cost of the group Head of Commercial Business and includes the costs of the Housing Delivery Team.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	45,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	10,000
<b>Budget for 2020-21</b>	<b>55,300</b>

**REGENERATION AND PLANNING**

<b>Head of Property and Facilities</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	80,100	76,250	80,000
Premises	0	0	0
Transport	0	0	0
Supplies and Services	800	800	800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>80,900</b>	<b>77,050</b>	<b>80,800</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(40,500)	(45,000)	(40,100)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(40,500)</b>	<b>(45,000)</b>	<b>(40,100)</b>
<b>Net Operational Cost</b>	<b>40,400</b>	<b>32,050</b>	<b>40,700</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of the Head of Property and Facilities	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	32,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	8,650
<b>Budget for 2020-21</b>	<b>40,700</b>

**REGENERATION AND PLANNING**

<b>Farms and Downs Water Supply</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	101,800	253,250	101,800
Transport	0	0	0
Supplies and Services	63,700	93,100	20,700
Third Party Payments	37,500	45,100	37,500
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>203,000</b>	<b>391,450</b>	<b>160,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(31,350)	(31,350)	(31,350)
Customer and Client Receipts	(251,100)	(265,100)	(251,100)
Internal Recharges	(1,250)	(1,250)	(1,250)
Other Income	0	0	0
<b>Total Income</b>	<b>(283,700)</b>	<b>(297,700)</b>	<b>(283,700)</b>
<b>Net Operational Cost</b>	<b>(80,700)</b>	<b>93,750</b>	<b>(123,700)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Maintenance of the Downland Farms and Water Supply.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	93,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(43,000)
Other budget movements	(174,450)
<b>Budget for 2020-21</b>	<b>(123,700)</b>

**REGENERATION AND PLANNING**

<b>Estates and Asset Management</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	385,250	379,100	460,900
Premises	0	0	0
Transport	2,700	2,950	2,050
Supplies and Services	2,700	36,650	24,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>390,650</b>	<b>418,700</b>	<b>487,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(209,150)	(184,200)	(216,500)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	(15,600)	(46,750)
Other Income	0	0	0
<b>Total Income</b>	<b>(209,150)</b>	<b>(199,800)</b>	<b>(263,250)</b>
<b>Net Operational Cost</b>	<b>181,500</b>	<b>218,900</b>	<b>224,450</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Management of the Council's property portfolio.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	218,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	5,550
<b>Budget for 2020-21</b>	<b>224,450</b>

**REGENERATION AND PLANNING**

<b>Corporate Property</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	712,600	948,000	785,750
Transport	0	0	0
Supplies and Services	850	86,450	38,200
Third Party Payments	5,150	5,150	16,150
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>718,600</b>	<b>1,039,600</b>	<b>840,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(3,000)	(27,800)	(27,000)
Customer and Client Receipts	(591,800)	(596,150)	(596,150)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(594,800)</b>	<b>(623,950)</b>	<b>(623,150)</b>
<b>Net Operational Cost</b>	<b>123,800</b>	<b>415,650</b>	<b>216,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	Management of the Council's Corporate property portfolio.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	415,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(197,500)
Other budget movements	(1,200)
<b>Budget for 2020-21</b>	<b>216,950</b>

**REGENERATION AND PLANNING**

<b>Investment Property</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	26,250	61,650	27,050
Transport	0	0	0
Supplies and Services	17,000	28,100	7,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>43,250</b>	<b>89,750</b>	<b>34,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(2,632,300)	(1,753,300)	(2,252,300)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(2,632,300)</b>	<b>(1,753,300)</b>	<b>(2,252,300)</b>
<b>Net Operational Cost</b>	<b>(2,589,050)</b>	<b>(1,663,550)</b>	<b>(2,218,250)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Management of the Council's investment property portfolio.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(1,663,550)
Efficiency savings	0
Income generation	(500,000)
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(10,000)
Other budget movements	(44,700)
<b>Budget for 2020-21</b>	<b>(2,218,250)</b>



**REGENERATION AND PLANNING**

<b>Facilities Management</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	475,400	34,100	0
Premises	310,050	372,950	314,200
Transport	0	100	0
Supplies and Services	86,350	194,500	86,350
Third Party Payments	54,900	72,950	54,900
Transfer Payments	0	0	0
Internal Recharges	100	1,100	100
<b>Gross Operational Cost</b>	<b>926,800</b>	<b>675,700</b>	<b>455,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(267,550)	0	0
Recharges to EHL	0	(101,000)	0
Other Grants and Contributions	(54,000)	(58,150)	(54,000)
Customer and Client Receipts	(196,900)	(88,150)	(196,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(518,450)</b>	<b>(247,300)</b>	<b>(250,900)</b>
<b>Net Operational Cost</b>	<b>408,350</b>	<b>428,400</b>	<b>204,650</b>

<b>Service Information</b>	
<b>Services provided:</b>	Day to day running of the main office accommodation including 1 Grove Road, the Town Hall and College Road offices.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	428,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(50,000)
Other budget movements	(173,750)
<b>Budget for 2020-21</b>	<b>204,650</b>

**REGENERATION AND PLANNING**

<b>Business Planning and Performance</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	771,900	706,950	1,326,200
Premises	600	600	600
Transport	1,500	1,550	2,550
Supplies and Services	545,300	616,100	611,600
Third Party Payments	95,100	103,900	80,200
Transfer Payments	0	0	0
Internal Recharges	13,450	1,700	1,700
<b>Gross Operational Cost</b>	<b>1,427,850</b>	<b>1,430,800</b>	<b>2,022,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(384,050)	(407,350)	(465,800)
Recharges to EHL	(55,400)	(55,400)	(55,400)
Other Grants and Contributions	(11,750)	(67,600)	(106,750)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	(346,650)
Other Income	0	0	0
<b>Total Income</b>	<b>(451,200)</b>	<b>(530,350)</b>	<b>(974,600)</b>
<b>Net Operational Cost</b>	<b>976,650</b>	<b>900,450</b>	<b>1,048,250</b>

<b>Service Information</b>	
<b>Services provided:</b>	Advises on corporate strategies ensuring the delivery of strong performance and projects. Champions customer and community engagement. Maximises the Council's influence through partnership working. Includes community grants programme and adherence to equalities legislation.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	900,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	147,800
<b>Budget for 2020-21</b>	<b>1,048,250</b>

**REGENERATION AND PLANNING**

<b>Planning</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	457,700	465,650	599,600
Premises	0	0	0
Transport	0	1,500	1,500
Supplies and Services	47,400	51,750	47,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>505,100</b>	<b>518,900</b>	<b>648,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(231,050)	(295,200)	(280,200)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(231,050)</b>	<b>(295,200)</b>	<b>(280,200)</b>
<b>Net Operational Cost</b>	<b>274,050</b>	<b>223,700</b>	<b>368,300</b>

<b>Service Information</b>	
<b>Services provided:</b>	The Planning Policy team is a joint service responsible for the development and implementation of all planning policy and local plan requirements for each authority. The team plans for and guides all of the long term development needs across both authorities
<b>Budget Changes</b>	<b>£</b>
Opening budget position	223,700
Efficiency savings	0
Income generation	0
Growth	150,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(5,400)
<b>Budget for 2020-21</b>	<b>368,300</b>

**REGENERATION AND PLANNING**

<b>Difficult Properties</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	6,000	6,000	6,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Relates to health and safety works carried out.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	6,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>6,000</b>

**REGENERATION AND PLANNING**

<b>Development Control</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	518,550	553,600	617,350
Premises	0	0	0
Transport	5,850	5,850	5,450
Supplies and Services	72,350	76,650	37,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>596,750</b>	<b>636,100</b>	<b>660,150</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(268,350)	(408,900)	(418,850)
Recharges to EHL	0	0	0
Other Grants and Contributions	(40,000)	(40,000)	(40,000)
Customer and Client Receipts	(243,900)	(248,900)	(248,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(552,250)</b>	<b>(697,800)</b>	<b>(707,750)</b>
<b>Net Operational Cost</b>	<b>44,500</b>	<b>(61,700)</b>	<b>(47,600)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Running costs and income associated with planning and other development applications. During 2018-19 the Development Control team was formed (previously part of Specialist Advisors)
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(61,700)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(40,000)
Other budget movements	54,100
<b>Budget for 2020-21</b>	<b>(47,600)</b>

**REGENERATION AND PLANNING**

**Building Control**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	248,850	294,700	308,900
Premises	0	0	0
Transport	4,000	5,450	3,450
Supplies and Services	6,400	1,650	6,400
Third Party Payments	64,050	64,050	64,050
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>323,300</b>	<b>365,850</b>	<b>382,800</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(257,250)	(301,150)	(317,600)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(257,250)</b>	<b>(301,150)</b>	<b>(317,600)</b>
<b>Net Operational Cost</b>	<b>66,050</b>	<b>64,700</b>	<b>65,200</b>

**Service Information**

**Services provided:**

Covers the costs of the East Sussex Building Control Partnership in association with Wealden District Council. Also includes the costs of staff working on LDC building control work.

**Budget Changes**

	<b>£</b>
Opening budget position	64,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	500

**Budget for 2020-21**

**65,200**

**TOURISM AND ENTERPRISE**

Service		2019-20 Original Budget £	2019-20 Revised Budget £	2020-21 Budget £
T1	Director of Tourism and Enterprise	98,650	103,000	105,600
	<b>Senior Management</b>	<b>98,650</b>	<b>103,000</b>	<b>105,600</b>
<b>T2</b>	<b>Towner</b>	<b>420,300</b>	<b>420,300</b>	<b>420,300</b>
T3	Tourism and Enterprise	610,500	623,200	674,850
T4	Tourist Information	90,200	152,800	93,100
T5	Heritage	238,100	240,050	193,600
T6	Catering	85,550	226,700	162,650
	<b>Tourism and Enterprise</b>	<b>1,024,350</b>	<b>1,242,750</b>	<b>1,124,200</b>
T7	Sports Delivery Team	441,900	1,500	0
T8	Sports Grounds	(18,300)	20,700	0
T9	Sports Centres and Regency Park Community Centre	(113,000)	8,900	0
T10	Leisure Contract	(47,900)	601,850	541,300
	<b>Sports Delivery</b>	<b>262,700</b>	<b>632,950</b>	<b>541,300</b>
<b>T11</b>	<b>Seafront</b>	<b>(43,600)</b>	<b>23,350</b>	<b>15,950</b>
T12	Events	309,650	339,900	326,000
T13	Tennis	332,900	448,900	442,550
	<b>Events &amp; Devonshire Park</b>	<b>642,550</b>	<b>788,800</b>	<b>768,550</b>
T14	Theatres Admin	587,500	1,126,500	1,386,600
T15	Congress Theatre	(202,650)	(234,650)	(833,600)
T16	Devonshire Park Theatre	65,850	(382,450)	(441,000)
T17	Winter Garden Theatre	327,950	81,850	39,200
T18	Royal Hippodrome	20,150	14,400	16,450
T19	Welcome Building	291,950	228,750	250,700
	<b>Theatres</b>	<b>1,090,750</b>	<b>834,400</b>	<b>418,350</b>
<b>TOTAL TOURISM AND ENTERPRISE SERVICES</b>		<b>3,495,700</b>	<b>4,045,550</b>	<b>3,394,250</b>

**TOURISM AND ENTERPRISE**

**Director of Tourism and Enterprise**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	119,550	123,900	128,250
Premises	0	0	0
Transport	300	750	300
Supplies and Services	3,500	4,100	3,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>123,350</b>	<b>128,750</b>	<b>132,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(24,700)	(25,750)	(26,450)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(24,700)</b>	<b>(25,750)</b>	<b>(26,450)</b>
<b>Net Operational Cost</b>	<b>98,650</b>	<b>103,000</b>	<b>105,600</b>

**Service Information**

**Services provided:**

This service covers the cost of the Director of Tourism and Enterprise.

**Budget Changes**

	<b>£</b>
Opening budget position	103,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,950
Reversal of previous year's non-recurring growth	0
Other budget movements	(4,350)

**Budget for 2020-21**

**105,600**



**TOURISM AND ENTERPRISE**

<b>Towner</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	6,400	6,400	6,400
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	413,900	413,900	413,900
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>420,300</b>	<b>420,300</b>	<b>420,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>420,300</b>	<b>420,300</b>	<b>420,300</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of support to the Towner Trust	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	420,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2020-21</b>	<b>420,300</b>

**TOURISM AND ENTERPRISE**

<b>Tourism and Enterprise</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	426,950	432,850	505,450
Premises	0	0	0
Transport	2,000	2,450	1,550
Supplies and Services	264,300	322,500	277,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	300	200	200
<b>Gross Operational Cost</b>	<b>693,550</b>	<b>758,000</b>	<b>785,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(7,000)	(7,000)	(7,000)
Customer and Client Receipts	(76,050)	(127,800)	(103,200)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(83,050)</b>	<b>(134,800)</b>	<b>(110,200)</b>
<b>Net Operational Cost</b>	<b>610,500</b>	<b>623,200</b>	<b>674,850</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Covers Tourism Development, Marketing, Conferences, Eastbourne Review and Eastbourne Downs Golf Club.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	623,200
Efficiency savings	0
Income generation	0
Growth	147,650
Non recurring growth	0
Inflation	62,950
Reversal of previous year's non-recurring growth	(168,650)
Other budget movements	9,700
<b>Budget for 2020-21</b>	<b>674,850</b>

**TOURISM AND ENTERPRISE**

<b>Tourist Information</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	132,950	151,500	142,750
Premises	30,650	23,500	23,800
Transport	0	0	0
Supplies and Services	230,900	242,100	241,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	800	800	800
<b>Gross Operational Cost</b>	<b>395,300</b>	<b>417,900</b>	<b>408,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(305,100)	(265,100)	(315,850)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(305,100)</b>	<b>(265,100)</b>	<b>(315,850)</b>
<b>Net Operational Cost</b>	<b>90,200</b>	<b>152,800</b>	<b>93,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of Tourist Information services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	152,800
Efficiency savings	0
Income generation	(50,750)
Growth	0
Non recurring growth	0
Inflation	9,600
Reversal of previous year's non-recurring growth	0
Other budget movements	(18,550)
<b>Budget for 2020-21</b>	<b>93,100</b>

**TOURISM AND ENTERPRISE**

<b>Heritage</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	163,250	151,300	131,350
Premises	22,100	8,250	7,800
Transport	350	100	200
Supplies and Services	87,600	84,800	58,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	200	100	0
<b>Gross Operational Cost</b>	<b>273,500</b>	<b>244,550</b>	<b>198,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(35,400)	(4,500)	(4,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(35,400)</b>	<b>(4,500)</b>	<b>(4,500)</b>
<b>Net Operational Cost</b>	<b>238,100</b>	<b>240,050</b>	<b>193,600</b>

<b>Service Information</b>	
<b>Services provided:</b> Covers the Redoubt Museum, Local History Centre and other Heritage related projects.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	240,050
Efficiency savings	0
Income generation	0
Growth	25,100
Non recurring growth	4,700
Inflation	0
Reversal of previous year's non-recurring growth	(70,100)
Other budget movements	(6,150)
<b>Budget for 2020-21</b>	<b>193,600</b>

**TOURISM AND ENTERPRISE**

<b>Catering</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	690,450	841,300	904,350
Premises	64,800	99,800	91,200
Transport	11,350	14,750	14,750
Supplies and Services	394,050	586,350	651,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	300	950	750
<b>Gross Operational Cost</b>	<b>1,160,950</b>	<b>1,543,150</b>	<b>1,663,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,075,400)	(1,316,450)	(1,500,350)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,075,400)</b>	<b>(1,316,450)</b>	<b>(1,500,350)</b>
<b>Net Operational Cost</b>	<b>85,550</b>	<b>226,700</b>	<b>162,650</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers the costs of the in-house catering services provided at various outlets across the town and theatres.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	226,700
Efficiency savings	(10,000)
Income generation	(183,900)
Growth	198,700
Non recurring growth	0
Inflation	14,000
Reversal of previous year's non-recurring growth	(96,350)
Other budget movements	13,500
<b>Budget for 2020-21</b>	<b>162,650</b>

**TOURISM AND ENTERPRISE**

**Sports Delivery Team**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	430,400	1,000	0
Premises	0	0	0
Transport	2,650	0	0
Supplies and Services	8,850	500	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>441,900</b>	<b>1,500</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>441,900</b>	<b>1,500</b>	<b>0</b>

**Service Information**

**Services provided:**

The management and administration of the Council's sports centres and sporting venues.

**Budget Changes**

	<b>£</b>
Opening budget position	1,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(1,500)

**Budget for 2020-21**

**0**

**TOURISM AND ENTERPRISE**

**Sports Grounds**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	9,550	650	0
Premises	131,150	17,800	0
Transport	0	0	0
Supplies and Services	47,600	2,250	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,000	0	0
<b>Gross Operational Cost</b>	<b>189,300</b>	<b>20,700</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(207,600)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(207,600)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>(18,300)</b>	<b>20,700</b>	<b>0</b>

**Service Information**

<b>Services provided:</b>	
Maintenance of the sports grounds within the area.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	20,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(20,700)
<b>Budget for 2020-21</b>	<b>0</b>

**TOURISM AND ENTERPRISE**

**Sports Centres and Regency Park Community Centre**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	65,700	100	0
Premises	134,350	4,750	0
Transport	0	0	0
Supplies and Services	93,000	4,050	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,000	0	0
<b>Gross Operational Cost</b>	<b>295,050</b>	<b>8,900</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(408,050)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(408,050)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>(113,000)</b>	<b>8,900</b>	<b>0</b>

**Service Information**

**Services provided:**

The running costs and maintenance of Sports Centres , Sports Park and Regency Park Community Centre.

**Budget Changes**

	<b>£</b>
Opening budget position	8,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(8,900)

**Budget for 2020-21**

**0**



**TOURISM AND ENTERPRISE**

**Leisure Contract**

	<b>2019-20 Original £</b>	<b>2019-20 Revised £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	34,100	500	0
Premises	51,650	22,350	9,750
Transport	0	0	0
Supplies and Services	25,950	1,300	0
Third Party Payments	39,150	577,700	531,550
Transfer Payments	(12,500)	0	0
Internal Recharges	1,000	0	0
<b>Gross Operational Cost</b>	<b>139,350</b>	<b>601,850</b>	<b>541,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(187,250)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(187,250)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>(47,900)</b>	<b>601,850</b>	<b>541,300</b>

**Service Information**

**Services provided:**

The Sovereign Centre and Motcombe Pool provide swimming and leisure facilities for community use. These facilities are operated through the Eastbourne Leisure Trust and Wave Leisure (was Serco prior to 2019-20).

**Budget Changes**

	<b>£</b>
Opening budget position	601,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(60,550)

**Budget for 2020-21**

**541,300**

**TOURISM AND ENTERPRISE**

<b>Seafront</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	268,600	333,250	335,300
Premises	152,050	167,200	216,300
Transport	4,350	4,300	2,550
Supplies and Services	292,050	342,100	405,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	250	0	0
<b>Gross Operational Cost</b>	<b>717,300</b>	<b>846,850</b>	<b>959,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(800)	(800)	(800)
Customer and Client Receipts	(760,100)	(822,700)	(942,850)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(760,900)</b>	<b>(823,500)</b>	<b>(943,650)</b>
<b>Net Operational Cost</b>	<b>(43,600)</b>	<b>23,350</b>	<b>15,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	Seafront services including the Bandstand, deckchairs, Helen Gardens, beach huts, seafront shelters, Princes Park and the lifeguard.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	23,350
Efficiency savings	(77,000)
Income generation	0
Growth	73,200
Non recurring growth	0
Inflation	6,900
Reversal of previous year's non-recurring growth	0
Other budget movements	(10,500)
<b>Budget for 2020-21</b>	<b>15,950</b>

**TOURISM AND ENTERPRISE**

<b>Events</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	309,150	333,550	338,550
Premises	6,550	10,650	12,300
Transport	15,850	18,550	18,850
Supplies and Services	609,700	611,750	656,800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	10,500	3,500	10,000
<b>Gross Operational Cost</b>	<b>951,750</b>	<b>978,000</b>	<b>1,036,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(58,700)	(58,700)	(58,700)
Customer and Client Receipts	(583,400)	(579,400)	(651,800)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(642,100)</b>	<b>(638,100)</b>	<b>(710,500)</b>
<b>Net Operational Cost</b>	<b>309,650</b>	<b>339,900</b>	<b>326,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers the provision of a wide range of events throughout the year including Airbourne, Magnificent Motors and the Beachy Head Marathon.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	339,900
Efficiency savings	(16,450)
Income generation	(72,400)
Growth	4,650
Non recurring growth	11,250
Inflation	9,400
Reversal of previous year's non-recurring growth	(7,000)
Other budget movements	56,650
<b>Budget for 2020-21</b>	<b>326,000</b>

**TOURISM AND ENTERPRISE**

<b>Tennis</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	285,700	431,600	437,950
Premises	166,600	237,350	225,950
Transport	18,450	22,950	22,950
Supplies and Services	57,150	78,950	80,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,650	850	1,300
<b>Gross Operational Cost</b>	<b>529,550</b>	<b>771,700</b>	<b>768,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(143,350)	(282,850)	(286,050)
Customer and Client Receipts	(53,300)	(39,950)	(39,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(196,650)</b>	<b>(322,800)</b>	<b>(325,950)</b>
<b>Net Operational Cost</b>	<b>332,900</b>	<b>448,900</b>	<b>442,550</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Up keep of the Devonshire Park tennis centre and provision of various tennis tournaments.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	448,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	14,900
Reversal of previous year's non-recurring growth	(25,000)
Other budget movements	3,750
<b>Budget for 2020-21</b>	<b>442,550</b>

**TOURISM AND ENTERPRISE**

**Theatres Admin**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	615,300	1,180,700	1,424,300
Premises	0	0	0
Transport	2,700	2,700	2,300
Supplies and Services	155,600	132,700	155,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,000	1,500	2,000
<b>Gross Operational Cost</b>	<b>775,600</b>	<b>1,317,600</b>	<b>1,584,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(6,000)	(6,000)	(6,000)
Customer and Client Receipts	(182,100)	(185,100)	(191,600)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(188,100)</b>	<b>(191,100)</b>	<b>(197,600)</b>
<b>Net Operational Cost</b>	<b>587,500</b>	<b>1,126,500</b>	<b>1,386,600</b>

**Service Information**

**Services provided:**

Provides administration and operations team for the Council's main theatres.

**Budget Changes**

	<b>£</b>
Opening budget position	1,126,500
Efficiency savings	0
Income generation	0
Growth	345,650
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(32,100)
Other budget movements	(53,450)

**Budget for 2020-21**

**1,386,600**

**TOURISM AND ENTERPRISE**

**Congress Theatre**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	421,250	204,900	204,800
Premises	163,550	264,150	256,250
Transport	1,000	1,000	1,000
Supplies and Services	2,905,150	2,908,100	2,849,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,650	1,650	1,650
<b>Gross Operational Cost</b>	<b>3,492,600</b>	<b>3,379,800</b>	<b>3,313,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(301,700)	(341,700)	(341,700)
Customer and Client Receipts	(3,393,550)	(3,272,750)	(3,805,100)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(3,695,250)</b>	<b>(3,614,450)</b>	<b>(4,146,800)</b>
<b>Net Operational Cost</b>	<b>(202,650)</b>	<b>(234,650)</b>	<b>(833,600)</b>

**Service Information**

**Services provided:**

Theatre shows and productions provided by external promoters are held at the Congress Theatre

**Budget Changes**

	<b>£</b>
Opening budget position	(234,650)
Efficiency savings	0
Income generation	(525,000)
Growth	29,000
Non recurring growth	0
Inflation	7,400
Reversal of previous year's non-recurring growth	0
Other budget movements	(110,350)

**Budget for 2020-21**

**(833,600)**

**TOURISM AND ENTERPRISE**

<b>Devonshire Park Theatre</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	396,350	193,400	193,400
Premises	54,500	84,950	87,650
Transport	0	0	0
Supplies and Services	1,001,500	1,053,600	1,236,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	850	850	850
<b>Gross Operational Cost</b>	<b>1,453,200</b>	<b>1,332,800</b>	<b>1,518,400</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(99,450)	(90,250)	(90,250)
Customer and Client Receipts	(1,287,900)	(1,625,000)	(1,869,150)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,387,350)</b>	<b>(1,715,250)</b>	<b>(1,959,400)</b>
<b>Net Operational Cost</b>	<b>65,850</b>	<b>(382,450)</b>	<b>(441,000)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
In-house productions such as the Pantomime are held at the Devonshire Park Theatre alongside productions from external promoters.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(382,450)
Efficiency savings	0
Income generation	(250,000)
Growth	339,150
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(147,700)
<b>Budget for 2020-21</b>	<b>(441,000)</b>

**TOURISM AND ENTERPRISE**

<b>Winter Garden Theatre</b>			
	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	215,550	250	250
Premises	93,600	77,300	37,700
Transport	0	0	0
Supplies and Services	20,950	4,300	1,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	150	0	0
<b>Gross Operational Cost</b>	<b>330,250</b>	<b>81,850</b>	<b>39,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(2,200)	0	0
Customer and Client Receipts	(100)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(2,300)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>327,950</b>	<b>81,850</b>	<b>39,200</b>

<b>Service Information</b>	
<b>Services provided:</b>	Theatre and Conference provision at the Council's Winter Garden venue.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	81,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(42,650)
<b>Budget for 2020-21</b>	<b>39,200</b>



**TOURISM AND ENTERPRISE**

**Royal Hippodrome**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	19,700	13,950	16,000
Transport	0	0	0
Supplies and Services	450	450	450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>20,150</b>	<b>14,400</b>	<b>16,450</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>20,150</b>	<b>14,400</b>	<b>16,450</b>

**Service Information**

**Services provided:**

Venue is run externally providing a range of shows and family entertainment.

**Budget Changes**

	<b>£</b>
Opening budget position	14,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	2,050

**Budget for 2020-21**

**16,450**

**TOURISM AND ENTERPRISE**

**Welcome Building**

	<b>2019-20 Original Budget £</b>	<b>2019-20 Revised Budget £</b>	<b>2020-21 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	42,500	20,000	26,500
Premises	270,550	249,300	293,100
Transport	0	0	0
Supplies and Services	5,150	45,150	21,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>318,200</b>	<b>314,450</b>	<b>340,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(26,250)	(85,700)	(90,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(26,250)</b>	<b>(85,700)</b>	<b>(90,000)</b>
<b>Net Operational Cost</b>	<b>291,950</b>	<b>228,750</b>	<b>250,700</b>

**Service Information**

**Services provided:**

New building as part of the Devonshire Park redevelopment.

**Budget Changes**

	<b>£</b>
Opening budget position	228,750
Efficiency savings	0
Income generation	(4,300)
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	26,250

**Budget for 2020-21**

**250,700**

## Analysis of Gross Expenditure and Income For 2020-21

	Corporate Services	Service Delivery	Regeneration & Planning	Tourism & Enterprise Services	General Fund Total
	£	£	£	£	£
Employees	6,205,600	11,269,475	3,892,600	4,773,200	26,140,875
Premises	6,000	1,537,500	1,229,400	1,284,200	4,057,100
Transport	22,250	208,550	16,400	64,450	311,650
Supplies and Services	2,059,050	4,850,650	967,900	6,640,650	14,518,250
Third Party Payments	289,700	5,460,800	228,800	945,450	6,924,750
Transfer Payments	0	35,014,850	0	0	35,014,850
Support Service Costs	0	0	0	13,250	13,250
Depreciation and Impairment Charges	0	0	0	0	0
<b>Gross Expenditure</b>	<b>8,582,600</b>	<b>58,341,825</b>	<b>6,335,100</b>	<b>13,721,200</b>	<b>86,980,725</b>
Specific Government Grants	0	(33,887,700)	0	0	(33,887,700)
Recharges to Lewes District Council	(3,111,000)	(5,444,400)	(1,989,150)	(57,650)	(10,602,200)
Recharges to Eastbourne Homes	(251,100)	(1,901,950)	(95,700)		(2,248,750)
Other	(373,750)	(693,550)	(197,150)	(790,350)	(2,054,800)
<b>Other Grants and Contributions</b>	<b>(3,735,850)</b>	<b>(8,039,900)</b>	<b>(2,282,000)</b>	<b>(848,000)</b>	<b>(14,905,750)</b>
Customer and Client Receipts	(20,100)	(8,547,528)	(3,585,350)	(9,478,950)	(21,631,928)
HRA Rents	0	0	0	0	0
Interest Receipts	0	(900)	0	0	(900)
Recharges Support Services	(734,250)	(437,150)	(392,850)	0	(1,564,250)
<b>Total Funding Streams</b>	<b>(4,490,200)</b>	<b>(50,913,178)</b>	<b>(6,260,200)</b>	<b>(10,326,950)</b>	<b>(71,990,528)</b>
<b>Net Service Expenditure</b>	<b>4,092,400</b>	<b>7,428,647</b>	<b>74,900</b>	<b>3,394,250</b>	<b>14,990,197</b>
Other Operating Income and Expenditure					(3,754,100)
Capital Financing Costs					2,285,650
Transfers to/(from) Reserves					1,104,428
<b>Total</b>					<b>14,626,175</b>

## Analysis of Shared Service Costs

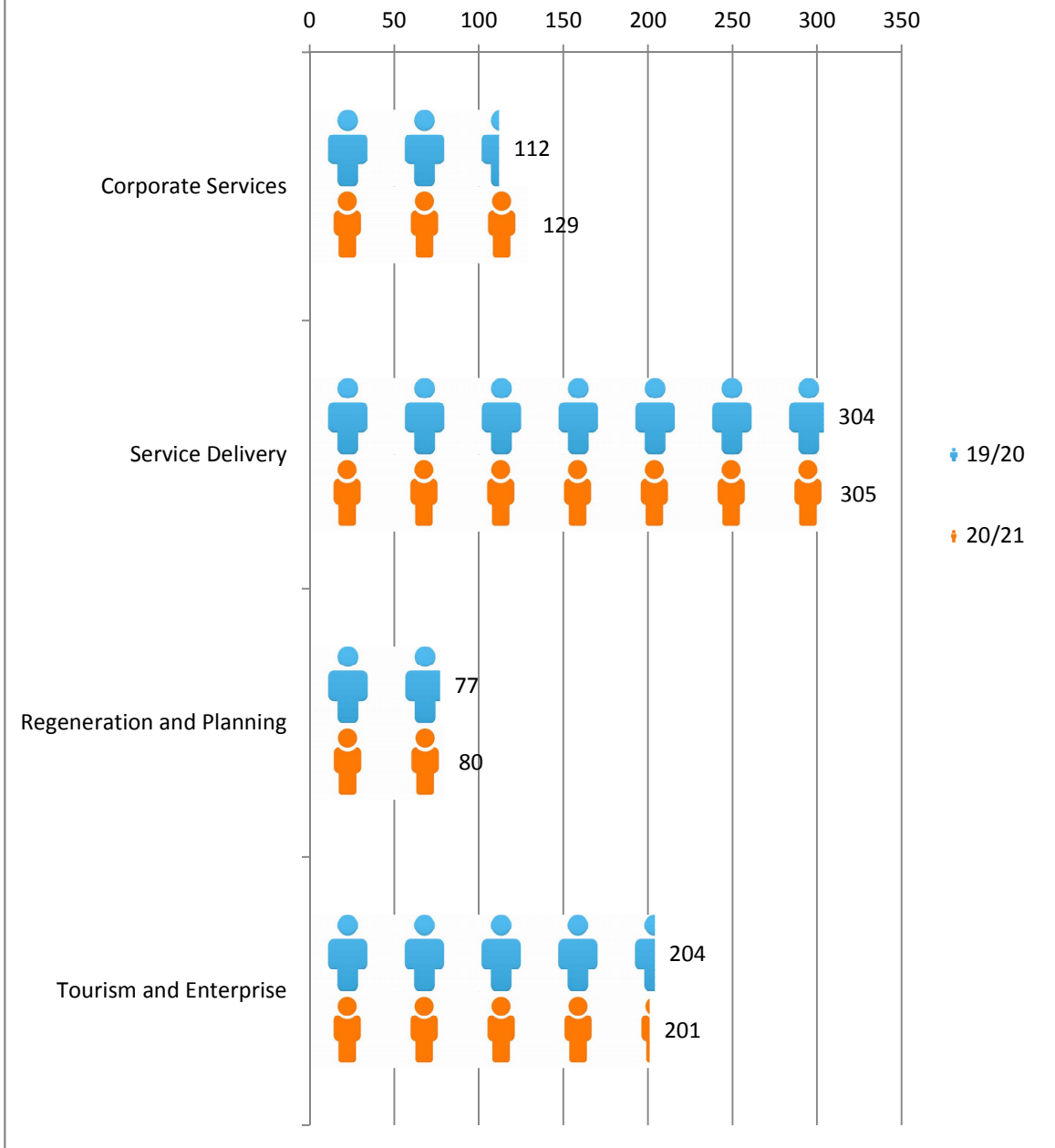
	<b>Corporate Services £</b>	<b>Service Delivery £</b>	<b>Strategy, Planning and Regeneration £</b>	<b>Tourism and Enterprise £</b>	<b>Total £</b>
<b><u>Expenditure</u></b>					
Salaries	6,067,700	10,996,475	3,892,600	450,400	21,407,175
Premises					
Transport	22,100	194,150	16,350	950	233,550
Supplies and services relating to staff	641,050	122,747	170,550	14,450	948,797
Third Party Payments			64,050		64,050
Internal Recharges	25,500	7,100	600		33,200
<b><u>Income</u></b>					
Fees and Charges	(197,400)		(279,900)	(86,880)	(564,180)
Grants and Contributions			(358,700)		(358,700)
Internal Recharges	(598,900)	(171,500)			(770,400)
<b>Total shared service costs</b>	<b>5,960,050</b>	<b>11,148,972</b>	<b>3,505,550</b>	<b>378,920</b>	<b>20,993,492</b>
<b><u>Allocated to:</u></b>					
Eastbourne Borough Council	(1,869,700)	(3,498,072)	(1,379,500)	(321,270)	(7,068,542)
Lewes District Council	(2,812,350)	(5,444,400)	(1,989,150)	(57,650)	(10,303,550)
Eastbourne Homes Ltd	(419,850)	(1,558,700)	(95,700)		(2,074,250)
SEESL	(146,950)	(20,750)	(2,050)		(169,750)
Other Organisations	(163,600)		(39,150)		(202,750)
Housing Revenue Account	(547,600)	(627,050)			(1,174,650)
	<b>(5,960,050)</b>	<b>(11,148,972)</b>	<b>(3,505,550)</b>	<b>(378,920)</b>	<b>(20,993,492)</b>

Note that from 01 January 2020 the ICT provision within Corporate Services was brought back in-house.

## HOUSING REVENUE ACCOUNT

2019-20			2020-21
Original Budget £' 000	Revised Budget £'000		Budget £' 000
		<b>INCOME</b>	
(14,083)	(14,349)	Gross Rents	(14,448)
(1,000)	(1,000)	Charges for Services	(1,025)
<b>(15,083)</b>	<b>(15,349)</b>	<b>GROSS INCOME</b>	<b>(15,473)</b>
		<b>EXPENDITURE</b>	
7,650	7,650	Management Fee	7,834
1,327	1,348	Supervision and Management	1,157
127	203	Provision for Doubtful Debts	203
4,234	4,234	Depreciation and Impairment of Fixed Assets	4,307
<b>13,338</b>	<b>13,435</b>	<b>GROSS EXPENDITURE</b>	<b>13,501</b>
<b>(1,745)</b>	<b>(1,914)</b>	<b>NET COST OF SERVICES</b>	<b>(1,972)</b>
1,961	1,917	Loan Charges - Interest	1,947
(13)	(75)	Interest Receivable	(50)
<b>203</b>	<b>(72)</b>	<b>NET OPERATING SURPLUS</b>	<b>(75)</b>
-200	0	Transfer from Reserves	0
0	680	Revenue Contribution to Capital Expenditure	3,656
<b>3</b>	<b>608</b>	<b>HOUSING REVENUE ACCOUNT (SURPLUS) / DEFICIT</b>	<b>3,581</b>
		<b>HOUSING REVENUE ACCOUNT WORKING BALANCE</b>	
(5,306)	(5,938)	In Hand at 1st April	(5,330)
3	608	Transfer (To)/ From Working Balance	3,581
<b>(5,303)</b>	<b>(5,330)</b>	<b>In Hand at 31st March</b>	<b>(1,749)</b>

## Staff Numbers (Full Time Equivalents)



Note that the increase in Corporate Services relates to the merging of the Eastbourne and Lewes Financial Services sections.

## Summary of Capital Programme 2019 to 2023

	<b>Original Estimate 2019/20</b>	<b>Revised Estimate 2019/20</b>	<b>Estimate 2020/21</b>	<b>Estimate 2021/22</b>	<b>Estimate 2022/23</b>
<b><u>Capital Programme</u></b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Community Services	7,222	3,808	1,866	300	300
Tourism & Leisure	12,655	2,485	8,510	17,862	-
Corporate & Core Services	43,440	19,768	11,847	8,314	5,423
Asset Management	2,994	7,058	5,721	500	500
Pier Grant & Coastal Communities Grant	-	498	-	-	-
<b>Total Programme</b>	<b>66,311</b>	<b>33,617</b>	<b>27,944</b>	<b>26,976</b>	<b>6,223</b>
<b><u>Financed By:-</u></b>					
1-4-1 RTB Receipts	998	1,593	-	-	-
Capital Receipts GF	1,196	862	551	342	-
Grants and Contributions	8,162	3,054	1,300	300	300
Revenue Contribution to Capital	491	455	41	-	-
Section 106 Contributions	27	-	27	-	-
GF Borrowing (Committed)	29,041	27,653	16,428	20,362	750
GF Borrowing (Uncommitted)	26,396		9,597	5,972	5,173
<b>Total Financing</b>	<b>66,311</b>	<b>33,617</b>	<b>27,944</b>	<b>26,976</b>	<b>6,223</b>

## Glossary and Notes

Each service is shown on a separate page and its revenue budget is presented using a combination of the following day to day expenditure and income headings:

<b>Employees</b>	Includes all employee related costs, both direct and indirect. Direct employee costs are Salaries, Employers National Insurance contributions, Employers pension contributions, agency staff and employee expenses. Indirect costs include relocation, interview, training, advertising and severance payments.
<b>Premises</b>	Includes costs directly related to the running of premises and covers repairs, maintenance, energy costs, rents, rates, water charges, fixtures, fittings, cleaning, grounds maintenance and premises insurance.
<b>Transport</b>	Includes all costs associated with the provision, hire or use of transport, including car allowances, travel expenses, transport insurance, hire and operating leases.
<b>Supplies and Services</b>	Includes all direct supplies and service expenses to the authority. It covers equipment, furniture, materials, catering, clothes, uniforms, printing, stationery and general office expenses, services communications, IT costs, subscriptions and grant payments.
<b>Third Party Payments</b>	A third party payment is a payment to an external provider in return for the provision of a service.
<b>Transfer Payments</b>	Includes the costs of payments to individuals for which no goods or services are received in return by the Council, for example, grants to the voluntary sector and Housing Benefit payments.
<b>Government Grants</b>	Specific and special grants from Government.
<b>Other Grants and Contributions</b>	Includes income received to finance a function/project which is undertaken with other bodies and contributions from other local authorities.
<b>Customer and Client</b>	Includes fees and charges for services, use of facilities, admissions and lettings.
<b>Internal Recharges</b>	Recharges made to internal customers for services provided.

### Note

The Council's budget is prepared from the items listed above so that it can determine its Net Expenditure Requirement. This is the amount that needs to be financed from Retained Business Rates, Government Grants and the Council Tax.

When the Council completes its year end accounts it is required to account for the economic costs of providing its services. This requires the inclusion of prescribed technical accounting adjustments - like charges for the use of assets and pension cost adjustments - which are then reversed out so that the final total reconciles back to the amount of the council tax income raised. The Council's service budgets do not include these technical adjustments.