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#### **Revenue Budget Summary**

Provides a summary of the General Fund Budget for the year by department and the sources of finance for the year.

#### **Service Revenue Budgets**

Provides details of the budgets for each of the individual services by department and the year on year movements, covering:

- Corporate Services
- Service Delivery
- Regeneration and Planning
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This provides a summary of the General Fund and Housing Revenue Account analysed over the various income and expenditure headings.

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Outlines the Council's capital strategy showing the projects planned and the resources available to fund this expenditure.

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Provides definitions of the income and expenditure headings that make up each service areas budgets.

## Introduction

The budget book for 2019/20 sets out the Council's financial plans for the coming year and takes into account:

- The external financial environment
- The overall financial demands of services
- The Council's existing and projected financial resources
- The Council's political priorities and stated aims
- The Joint Transformation Programme with Lewes DC
- The Council's corporate plan
- The major service strategies and plans

Included are detailed spending plans for the General Fund Revenue Account, the Housing Revenue Account, the capital programme, reserves and the Collection Fund

Requests for further information about the budget can be made to Financial Services, Eastbourne Borough Council, 1 Grove Road, Eastbourne BN21 4TW.

Copies of the following supporting budget reports are available on the Council's website:  
<https://democracy.lewes-eastbourne.gov.uk>

- Medium Term Financial Strategy 2019-2022
- Council Tax Base 2019-20
- Council Tax Budget 2019-20 Draft Budget Proposals
- General Fund Revenue Budget and Capital Programme
- Housing Revenue Account, Rent Setting and Capital Programme
- Council Budget and Setting of Council Tax

## GENERAL STATISTICS

### Population served by Eastbourne Borough Council

(Source: Office for National Statistics Census)	2011	99,412
(Source: East Sussex County Council - East Sussex in figures)	2017	103,251
(Source: East Sussex County Council - East Sussex in figures)	2018	104,467
(Source: East Sussex County Council - East Sussex in figures)	2019	104,467

### Area covered by Eastbourne Borough Council

acres	10,912
hectares	4,416

### Density of Population

per acre	2011	9.11
	2017	9.46
	2018	9.57
	2019	9.57
per hectare	2011	22.51
	2017	23.38
	2018	23.66
	2019	23.66

### Number of Electors (Source: Eastbourne Borough Council register of electors)

December 2016	73,594
December 2017	74,259
December 2018	74,887

### Council Tax Base (Band D equivalent)

2016/17	33,606.1
2017/18	33,923.7
2018/19	34,354.4
2019/20	34,765.3

### Council Tax

Total Band D (County, Police, Fire, and District)	2016/17	£1,716.04
	2017/18	£1,789.59
	2018/19	£1,889.69
	2019/20	£1,965.13

### Eastbourne Borough Council share of Band D

2016/17	£228.51
2017/18	£232.92
2018/19	£239.67
2019/20	£246.77

## **Eastbourne Borough Council Priority Themes and Aims for 2020**

### **Prosperous Economy**

- A great destination for tourism, arts, heritage and culture
- Supporting employment and skills
- Providing opportunities for businesses to grow and invest
- Investing in housing and economic development
- Supporting investment in infrastructure



### **Quality Environment**

- A clean and attractive town
- Less waste and a low carbon town
- A range of transport opportunities
- High quality built environment
- Excellent parks and open spaces



### **Thriving Communities**

- Keeping crime and anti-social behaviour levels low
- Meeting housing needs
- Improved health and wellbeing
- Resilient and engaged communities
- Putting the customer first



### **Sustainable Performance**

- Making the best of our assets
- Managing people and performance
- Delivering in partnership
- Making the best use of technology
- Delivering a balanced budget



### **Our 2026 Partnership vision for Eastbourne**

By 2026 Eastbourne will be a premier seaside destination within an enhanced green setting. To meet everyone's needs Eastbourne will be a safe, thriving, healthy and vibrant community with excellent housing, education and employment choices, actively responding to the effects of climate change.

<b>COUNCIL TAX PRECEPT REQUIREMENTS</b>	Council Tax Precepts			Band D Council Tax			
	2018/19 £	2019/20 £	Change £	2018/19 £	2019/20 £	Change £	Change %
Eastbourne Borough Council	8,233,700	8,579,050	345,350	239.67	246.77	7.10	2.96%
East Sussex County Council	47,859,458	49,880,557	2,021,099	1,393.11	1,434.78	41.67	2.99%
East Sussex Fire Authority	3,126,250	3,256,466	130,216	91.00	93.67	2.67	2.93%
Sussex Police & Crime Commissioner	5,699,739	6,602,278	902,539	165.91	189.91	24.00	14.47%
<b>TOTAL COUNCIL TAX PRECEPT</b>	<b>64,919,147</b>	<b>68,318,351</b>	<b>3,399,204</b>	<b>1,889.69</b>	<b>1,965.13</b>	<b>75.44</b>	<b>3.99</b>
Band D tax base and increase				34,354.4	34,765.3	410.9	1.20%

<b>COLLECTION FUND</b>	<b>2017/18 ACTUAL £'000</b>	<b>2018/19 BUDGET £'000</b>	<b>2019/20 BUDGET £'000</b>
<b>Council Tax</b>			
Income from Council taxpayers	(61,998)	(64,920)	(68,318)
Council Tax Precepts:			
- East Sussex County Council	44,588	47,860	49,881
- Eastbourne Borough Council	7,901	8,234	8,579
- Sussex Police and Crime Commissioner	5,221	5,700	6,602
- East Sussex Fire and Rescue Authority	2,999	3,126	3,256
Impairment of Council Tax - allowance for uncollectables	477		
Contributions towards previous years council tax surplus:			
- East Sussex County Council	713	1,012	336
- Eastbourne Borough Council	130	179	58
- Sussex Police and Crime Commissioner	85	119	40
- East Sussex Fire and Rescue Authority	50	68	22
<b>Council Tax (Surplus)/Deficit for the year</b>	<b>166</b>	<b>1,378</b>	<b>456</b>
Balance at 1 April	(1,433)	(1,378)	(456)
(Surplus)/Deficit for the year	166	1,378	456
<b>Balance at 31 March</b>	<b>(1,267)</b>	<b>0</b>	<b>0</b>
<b>Business Rates</b>			
Income from Business Ratepayers	(33,321)	(36,166)	(35,506)
Transitional Grant	(556)	(751)	(475)
Contribution towards previous years deficit			
- Central Government	(427)	(1,485)	(913)
- Eastbourne Borough Council	(341)	(1,188)	(730)
- East Sussex County Council	(77)	(267)	(164)
- East Sussex Fire and Rescue Authority	(9)	(30)	(19)
Central Government share of Non-Domestic Rates income	17,865	18,157	8,789
Local Government shares of Non-Domestic Rates income:			
- Eastbourne Borough Council	14,292	14,525	15,468
- East Sussex County Council	3,216	3,268	9,140
- East Sussex Fire and Rescue Authority	357	363	1,758
Impairment of Non-Domestic Rates:			
- allowance for uncollectable sums	(183)	191	117
- provision for appeals	203	285	580
General Fund payment for collecting Non-Domestic Rates	126	129	128
<b>Business Rates (Surplus)/Deficit for the year</b>	<b>1,145</b>	<b>(2,969)</b>	<b>(1,827)</b>
Balance at 1 April	2,376	2,969	1,827
(Surplus)/Deficit for the year	1,145	(2,969)	(1,827)
<b>Balance at 31 March</b>	<b>3,521</b>	<b>-</b>	<b>-</b>

<b>RETAINED BUSINESS RATES INCOME</b>	<b>2017/18 ACTUAL £</b>	<b>2018/19 BUDGET £</b>	<b>2019/20 BUDGET £</b>
Council share of Business Rates yield	14,227,394	14,703,500	15,467,900
Less Tariff payment set by Government:	(10,330,060)	(10,725,600)	(12,361,900)
	<b>3,897,334</b>	<b>3,977,900</b>	<b>3,106,000</b>
Levy payment to East Sussex Business Rates Pool ^	0	(532,900)	0
Levy payment to Central Government	(486,676)	0	0
Contribution to Collection Fund Deficit	(341,466)	(1,187,750)	(730,750)
<b>Total Retained Business Rates Income</b>	<b>3,069,192</b>	<b>2,257,250</b>	<b>2,375,250</b>
Add Government Section 31 Grants:			
- Small Business Rate Relief	916,469	237,700	504,050
- Small Business Rate Relief: Threshold change	0	803,600	1,109,250
- Small Business Rate Relief: Multiplier cap	202,683	58,400	81,650
- Supporting Small Businesses Relief	20,780	0	24,750
- Local Discretionary Scheme	79,183	11,450	26,750
- Long Term Empty Relief	1,492	19,200	0
- Retail Relief	(1,801)	0	394,750
- Pub Relief	11,176	0	0
- Less Tariff adjustment	(301,590)	0	(402,800)
	<b>928,392</b>	<b>1,130,350</b>	<b>1,738,400</b>
<b>Total Retained Business Rates and Grant</b>	<b>4,825,726</b>	<b>3,387,600</b>	<b>4,113,650</b>
Levy share distributed from Pool ^	243,338	266,450	0
<b>The methodology for determining how much of the total business rates generated is retained locally is set out below</b>			
Total estimated business rates income collectable and credited to the Collection Fund			35,505,800
Less allowance for impairment			(698,000)
Less payment to General Fund for collecting Non-Domestic Rates			(128,800)
Add Transitional Relief			475,300
Estimated business rates available for distribution			<b>35,154,300</b>
Distributed to:		% Share*	
Central Government		25	8,788,600
<b>Eastbourne Borough Council</b>		<b>44</b>	<b>15,467,900</b>
East Sussex County Council		26	9,140,100
East Sussex Fire Authority		5	1,757,700
		100	<b>35,154,300</b>
*Share allocation in 19/20 as part of NNDR pilot now at 44% from 40% for 18/19			
^ The pilot scheme no longer requires any contribution or allocation form the pool			

### General Fund Budget Summary

	2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
<b>Departmental Services</b>			
Corporate Services	5,095,524	5,330,150	5,365,400
Service Delivery	5,379,072	5,691,900	4,947,250
Regeneration and Planning	525,827	(636,750)	(298,400)
Tourism and Enterprise	3,129,672	3,447,700	3,495,700
<b>Total Service Expenditure</b>	<b>14,130,095</b>	<b>13,833,000</b>	<b>13,509,950</b>
Other Operating Income and Expenditure	0	(1,278,050)	(449,950)
Capital Financing and Interest	1,647,821	2,053,850	1,762,650
Contributions to/(from) General Fund Working Balances	(288,060)	(479,000)	(568,350)
Contribution from General Reserves (as appeared previously)	0	(450,000)	(450,000)
Contributions to/(from) other General Fund Balances	(648,269)	(633,000)	(739,000)
<b>Total General Fund Net Expenditure</b>	<b>14,841,587</b>	<b>13,046,800</b>	<b>13,065,300</b>
<b>Financed By</b>			
Government Grants	(1,249,807)	(640,050)	(131,950)
New Homes Bonus	(851,994)	(339,650)	(182,800)
Retained Business Rates	(3,678,226)	(2,257,250)	(2,375,250)
Share of Business Rates Pool	0	(266,450)	0
Section 31 Business Rates Support Grant	(1,030,003)	(1,130,350)	(1,738,400)
Contribution to/from Council Tax Deficit/Surplus	(130,057)	(179,350)	(57,850)
Council Tax Collection Fund Precept	(7,901,500)	(8,233,700)	(8,579,050)
<b>Total Financing</b>	<b>(14,841,587)</b>	<b>(13,046,800)</b>	<b>(13,065,300)</b>
<b>General Fund Working Balance</b>			
In hand at 1st April	(2,660,911)	(3,137,000)	(3,467,000)
Withdrawal from/(Addition) to Working Balance	288,060	479,000	568,350
Financing of Revenue Expenditure	0	450,000	450,000
Addition to reserve	0	(1,000,000)	0
Transfer to/(from) other reserves	(660,000)	0	0
<b>In hand at 31st March</b>	<b>(3,032,851)</b>	<b>(3,208,000)</b>	<b>(2,448,650)</b>



**CORPORATE SERVICES**

	Service	2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
<b>Corporate Management</b>				
C1	Chief Executive	94,304	94,650	96,100
C2	Chief Finance Officer	39,829	47,700	41,350
C3	Assistant Director for Corporate Governance	96,883	95,850	100,400
C4	Corporate Management	26,119	(69,150)	(84,500)
<b>Total Corporate Management</b>		<b>257,135</b>	<b>169,050</b>	<b>153,350</b>
<b>Finance</b>				
C5	Head of Finance	32,552	68,500	69,350
C6	Payroll and information	73,797	99,850	100,950
C7	Accountancy	309,839	214,050	224,950
C8	Insurances Admin	11,217	12,550	13,050
C9	Income Management	18,316	41,600	41,600
C10	Finance Systems Support	115,490	97,150	100,100
C11	Purchasing & Payments	78,082	92,050	92,900
C12	Debtors	45,656	48,400	69,100
C13	EHL Debtors and Creditors	(29,534)	(29,950)	(29,700)
<b>Financial Services Team</b>		<b>655,415</b>	<b>644,200</b>	<b>682,300</b>
C14	Unfunded Pensions	810,365	879,900	899,250
C15	Insurances	22,705	27,800	32,100
C16	Treasury Management	6,604	(22,700)	(22,700)
C17	Grants & Subscriptions	23,542	26,150	26,750
C18	Precepts & Levies	215,525	215,500	228,950
C19	Corporate Management Finance	74,817	89,350	89,350
<b>Corporate Finance</b>		<b>1,153,558</b>	<b>1,216,000</b>	<b>1,253,700</b>
C20	Internal Audit	138,108	137,900	149,450
C21	Corporate Fraud	122,611	68,450	61,450
<b>Internal Audit and Corporate Fraud</b>		<b>260,719</b>	<b>206,350</b>	<b>210,900</b>
<b>Total Finance</b>		<b>2,069,692</b>	<b>2,066,550</b>	<b>2,146,900</b>
<b>Human Resources</b>				
C22	Personal Assistants	82,966	80,800	84,250
C23	Human Resources Administration	242,311	285,100	265,150
C24	Occupational Health	20,671	24,500	24,500
C25	Corporate Training	71,546	87,850	88,050
<b>Total Human Resources</b>		<b>417,494</b>	<b>478,250</b>	<b>461,950</b>
<b>Business Transformation</b>				
<b>C26</b>	<b>Assistant Director of Business Transformation</b>	<b>39,538</b>	<b>0</b>	<b>0</b>
C27	Systems Admin	1,013,261	1,382,300	1,414,300
C28	Systems Support	282,661	302,100	297,400
<b>IT</b>		<b>1,295,922</b>	<b>1,684,400</b>	<b>1,711,700</b>
<b>C29</b>	<b>Joint Transformation Programme</b>	<b>25,270</b>	<b>0</b>	<b>(50,000)</b>
<b>Total Business Transformation</b>		<b>1,360,730</b>	<b>1,684,400</b>	<b>1,661,700</b>
<b>Legal and Local Democracy</b>				
C30	Civil Contingencies	26,863	29,300	42,300
C31	Legal Services	242,891	243,400	292,150
<b>Legal Services</b>		<b>269,754</b>	<b>272,700</b>	<b>334,450</b>
C32	Head of Democratic Services	35,402	35,400	0
C33	Committee Services	113,002	116,900	76,350

**CORPORATE SERVICES**

<b>Service</b>		<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
C34	Member and Civic Services	279,347	254,550	247,250
C35	Devolved Budgets	82,989	90,000	90,000
C36	Printing Services	268	(18,400)	(13,750)
C37	Electoral Services	209,711	180,750	207,200
<b>Local Democracy</b>		<b>720,719</b>	<b>659,200</b>	<b>607,050</b>
<b>Total Legal and Local Democracy</b>		<b>990,473</b>	<b>931,900</b>	<b>941,500</b>
<b>TOTAL CORPORATE SERVICES</b>		<b>5,095,524</b>	<b>5,330,150</b>	<b>5,365,400</b>

**CORPORATE SERVICES**

<b>Chief Executive</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	174,087	176,350	184,000
Premises	0	0	0
Transport	1,177	650	650
Supplies and Services	10,389	6,850	6,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	11	1,000	1,000
<b>Gross Operational Cost</b>	<b>185,664</b>	<b>184,850</b>	<b>192,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(91,360)	(90,200)	(96,100)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(91,360)</b>	<b>(90,200)</b>	<b>(96,100)</b>
<b>Net Operational Cost</b>	<b>94,304</b>	<b>94,650</b>	<b>96,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of the Chief Executive.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	94,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,750
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,300)
<b>Budget for 2019-20</b>	<b>96,100</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**CORPORATE SERVICES**

**Chief Finance Officer**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	133,276	130,750	114,400
Premises	0	0	0
Transport	941	1,700	1,700
Supplies and Services	2,330	5,950	5,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>136,547</b>	<b>138,400</b>	<b>121,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(54,056)	(55,300)	(45,350)
Recharges to EHL	(27,462)	(26,900)	(26,650)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(15,200)	(8,500)	(8,500)
Other Income	0	0	0
<b>Total Income</b>	<b>(96,718)</b>	<b>(90,700)</b>	<b>(80,500)</b>
<b>Net Operational Cost</b>	<b>39,829</b>	<b>47,700</b>	<b>41,350</b>

**Service Information**

**Services provided:**

This service covers the cost of the Chief Finance Officer.

**Budget Changes**

	<b>£</b>
Opening budget position	47,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(6,550)
Reversal of previous year's non-recurring growth	0
Other budget movements	200

**Budget for 2019-20**

**41,350**

**Employees (Full Time Equivalent)**

**1**

**CORPORATE SERVICES**

**Assistant Director for Corporate Governance**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	95,692	94,550	99,300
Premises	0	0	0
Transport	0	100	100
Supplies and Services	1,191	1,200	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>96,883</b>	<b>95,850</b>	<b>100,400</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>96,883</b>	<b>95,850</b>	<b>100,400</b>

**Service Information**

<b>Services provided:</b>	
This service covers the cost of the Assistant Director for Corporate Governance.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	95,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	4,700
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
<b>Budget for 2019-20</b>	<b>100,400</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**CORPORATE SERVICES**

<b>Corporate Management</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	56,474	8,650	8,650
Third Party Payments	22,170	15,350	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>78,644</b>	<b>24,000</b>	<b>8,650</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	(25,000)	(25,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(52,525)	(68,150)	(68,150)
Other Income	0	0	0
<b>Total Income</b>	<b>(52,525)</b>	<b>(93,150)</b>	<b>(93,150)</b>
<b>Net Operational Cost</b>	<b>26,119</b>	<b>(69,150)</b>	<b>(84,500)</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service contains the costs for the activities that provide the infrastructure to provide services and information required for public accountability.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(69,150)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(15,350)
<b>Budget for 2019-20</b>	<b>(84,500)</b>

**CORPORATE SERVICES**

<b>Head of Finance</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	81,280	81,250	152,100
Premises	0	0	0
Transport	0	350	400
Supplies and Services	967	1,250	1,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>82,247</b>	<b>82,850</b>	<b>153,650</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(37,965)	0	(69,950)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(11,730)	(14,350)	(14,350)
Other Income	0	0	0
<b>Total Income</b>	<b>(49,695)</b>	<b>(14,350)</b>	<b>(84,300)</b>
<b>Net Operational Cost</b>	<b>32,552</b>	<b>68,500</b>	<b>69,350</b>

<b>Service Information</b>	
<b>Services provided:</b> This service covers the cost of the Head of Finance and Deputy Chief Finance Officer.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	68,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	750
Reversal of previous year's non-recurring growth	0
Other budget movements	100
<b>Budget for 2019-20</b>	<b>69,350</b>
<b>Employees (Full Time Equivalent)</b>	<b>2</b>

**CORPORATE SERVICES**

<b>Payroll and Information</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	92,439	86,550	122,900
Premises	0	0	0
Transport	68	150	200
Supplies and Services	15,880	21,950	22,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	10	100	100
<b>Gross Operational Cost</b>	<b>108,397</b>	<b>108,750</b>	<b>145,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(27,788)	0	(35,400)
Recharges to EHL	(4,706)	0	0
Other Grants and Contributions	0	(8,300)	(8,300)
Customer and Client Receipts	(1,036)	(600)	(600)
Internal Recharges	(1,070)	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(34,600)</b>	<b>(8,900)</b>	<b>(44,300)</b>
<b>Net Operational Cost</b>	<b>73,797</b>	<b>99,850</b>	<b>100,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Provision of payroll services.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	99,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,150
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
<b>Budget for 2019-20</b>	<b>100,950</b>
<b>Employees (Full Time Equivalent)</b>	<b>3</b>



**CORPORATE SERVICES**

<b>Accountancy</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	452,877	383,950	765,700
Premises	0	0	0
Transport	897	700	1,050
Supplies and Services	22,596	28,200	43,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	400
<b>Gross Operational Cost</b>	<b>476,370</b>	<b>412,850</b>	<b>810,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(386,050)
Recharges to EHL	(113,676)	(112,550)	(112,550)
Other Grants and Contributions	(9,999)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(42,856)	(86,250)	(86,650)
Other Income	0	0	0
<b>Total Income</b>	<b>(166,531)</b>	<b>(198,800)</b>	<b>(585,250)</b>
<b>Net Operational Cost</b>	<b>309,839</b>	<b>214,050</b>	<b>224,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	Preparation and monitoring of revenue and capital budgets, support and advice to budget holders, VAT and treasury management.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	214,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	10,750
Reversal of previous year's non-recurring growth	0
Other budget movements	150
<b>Budget for 2019-20</b>	<b>224,950</b>
<b>Employees (Full Time Equivalent)</b>	<b>18.54</b>

**CORPORATE SERVICES**

**Insurances Administration**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	30,716	30,650	70,000
Premises	0	0	0
Transport	127	150	200
Supplies and Services	512	350	300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>31,355</b>	<b>31,150</b>	<b>70,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(38,850)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(14,728)	(14,200)	(14,200)
Internal Recharges	(5,410)	(4,400)	(4,400)
Other Income	0	0	0
<b>Total Income</b>	<b>(20,138)</b>	<b>(18,600)</b>	<b>(57,450)</b>
<b>Net Operational Cost</b>	<b>11,217</b>	<b>12,550</b>	<b>13,050</b>

**Service Information**

**Services provided:**

Administration of insurance claims and premiums to ensure the Council's assets are adequately insured

**Budget Changes**

	<b>£</b>
Opening budget position	12,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	450
Reversal of previous year's non-recurring growth	0
Other budget movements	50

**Budget for 2019-20**

**13,050**

**Employees (Full Time Equivalent)**

**2**

**CORPORATE SERVICES**

<b>Income Management</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	22,418	47,150	47,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>22,418</b>	<b>47,150</b>	<b>47,150</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(3,991)	(5,000)	(5,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(111)	(550)	(550)
Other Income	0	0	0
<b>Total Income</b>	<b>(4,102)</b>	<b>(5,550)</b>	<b>(5,550)</b>
<b>Net Operational Cost</b>	<b>18,316</b>	<b>41,600</b>	<b>41,600</b>

<b>Service Information</b>	
<b>Services provided:</b> Covers management of costs relating to cash security and debit/credit card payments.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	41,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>41,600</b>

**CORPORATE SERVICES**

**Finance Systems Support**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	128,850	107,150	110,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>128,850</b>	<b>107,150</b>	<b>110,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(10,100)	(10,000)	(10,000)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(3,260)	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(13,360)</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>Net Operational Cost</b>	<b>115,490</b>	<b>97,150</b>	<b>100,100</b>

**Service Information**

**Services provided:**

Covers the annual costs of the finance systems.

**Budget Changes**

	<b>£</b>
Opening budget position	97,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	2,950
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2019-20**

**100,100**

**CORPORATE SERVICES**

<b>Payments and Purchasing</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	83,472	88,850	118,550
Premises	0	0	0
Transport	34	50	100
Supplies and Services	1,353	2,100	1,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	2,250	4,300
<b>Gross Operational Cost</b>	<b>84,859</b>	<b>93,250</b>	<b>124,800</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(28,650)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(2,687)	(1,200)	(1,200)
Internal Recharges	(4,090)	0	(2,050)
Other Income	0	0	0
<b>Total Income</b>	<b>(6,777)</b>	<b>(1,200)</b>	<b>(31,900)</b>
<b>Net Operational Cost</b>	<b>78,082</b>	<b>92,050</b>	<b>92,900</b>

<b>Service Information</b>	
<b>Services provided:</b>	Administration of the payments to the Council's suppliers of goods and services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	92,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,000
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
<b>Budget for 2019-20</b>	<b>92,900</b>
<b>Employees (Full Time Equivalent)</b>	<b>4.54</b>

**CORPORATE SERVICES**

<b>Debtors</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	43,333	47,500	133,850
Premises	0	0	0
Transport	49	0	50
Supplies and Services	2,399	2,150	2,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	50
<b>Gross Operational Cost</b>	<b>45,781</b>	<b>49,650</b>	<b>136,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(65,600)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(6)	(100)	(100)
Internal Recharges	(119)	(1,150)	(1,200)
Other Income	0	0	0
<b>Total Income</b>	<b>(125)</b>	<b>(1,250)</b>	<b>(66,900)</b>
<b>Net Operational Cost</b>	<b>45,656</b>	<b>48,400</b>	<b>69,100</b>

<b>Service Information</b>	
<b>Services provided:</b> General income collection and debtor control.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	48,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	650
Reversal of previous year's non-recurring growth	0
Other budget movements	20,050
<b>Budget for 2019-20</b>	<b>69,100</b>
<b>Employees (Full Time Equivalent)</b>	<b>3.68</b>

**CORPORATE SERVICES**

<b>EHL Debtors and Creditors</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	12,536	11,850	12,350
Premises	0	0	0
Transport	0	0	0
Supplies and Services	299	150	150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>12,835</b>	<b>12,000</b>	<b>12,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(250)
Recharges to EHL	(42,369)	(41,950)	(41,950)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(42,369)</b>	<b>(41,950)</b>	<b>(42,200)</b>
<b>Net Operational Cost</b>	<b>(29,534)</b>	<b>(29,950)</b>	<b>(29,700)</b>

<b>Service Information</b>	
<b>Services provided:</b> Creditor payments and debtor control for Eastbourne Homes.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	(29,950)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	250
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(29,700)</b>
<b>Employees (Full Time Equivalent)</b>	<b>0.49</b>

**CORPORATE SERVICES**

<b>Unfunded Pensions</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	878,743	925,900	947,550
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>878,743</b>	<b>925,900</b>	<b>947,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(24,347)	0	0
Recharges to EHL	(1,618)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(42,413)	(46,000)	(48,300)
Other Income	0	0	0
<b>Total Income</b>	<b>(68,378)</b>	<b>(46,000)</b>	<b>(48,300)</b>
<b>Net Operational Cost</b>	<b>810,365</b>	<b>879,900</b>	<b>899,250</b>

<b>Service Information</b>	
<b>Services provided:</b>	This funds additional incurred costs relating to provision of added years of retirement benefits under the East Sussex Local Government Pension Scheme.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	879,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	19,350
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>899,250</b>



**CORPORATE SERVICES**

<b>Insurances</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	24,259	25,450	6,000
Transport	0	0	0
Supplies and Services	22,705	26,600	26,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>46,964</b>	<b>52,050</b>	<b>32,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(24,259)	(24,250)	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	(500)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(24,259)</b>	<b>(24,250)</b>	<b>(500)</b>
<b>Net Operational Cost</b>	<b>22,705</b>	<b>27,800</b>	<b>32,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Cost of insurance claims and premiums.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	27,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	4,300
<b>Budget for 2019-20</b>	<b>32,100</b>

**CORPORATE SERVICES**

<b>Treasury Management</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	34,434	15,000	15,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>34,434</b>	<b>15,000</b>	<b>15,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(27,830)	(37,700)	(37,700)
Other Income	0	0	0
<b>Total Income</b>	<b>(27,830)</b>	<b>(37,700)</b>	<b>(37,700)</b>
<b>Net Operational Cost</b>	<b>6,604</b>	<b>(22,700)</b>	<b>(22,700)</b>

<b>Service Information</b>	
<b>Services provided:</b> Includes costs of specialist advice and brokerage fees.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(22,700)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(22,700)</b>

**CORPORATE SERVICES**

<b>Grants and Subscriptions</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	23,542	26,150	26,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>23,542</b>	<b>26,150</b>	<b>26,750</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>23,542</b>	<b>26,150</b>	<b>26,750</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes annual subscriptions to bodies such as Local Government Association and District Council Network.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	26,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	600
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>26,750</b>

**CORPORATE SERVICES**

**Precepts and Levies**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	215,525	215,500	228,950
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>215,525</b>	<b>215,500</b>	<b>228,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>215,525</b>	<b>215,500</b>	<b>228,950</b>

**Service Information**

**Services provided:**

Payments made to other public authorities who perform services that benefit residents of the borough such as the Environment Agency.

**Budget Changes**

	<b>£</b>
Opening budget position	215,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,650
Reversal of previous year's non-recurring growth	0
Other budget movements	6,800

**Budget for 2019-20**

**228,950**

**CORPORATE SERVICES**

<b>Corporate Management Finance</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	107,146	110,100	110,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>107,146</b>	<b>110,100</b>	<b>110,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(10,275)	0	0
Internal Recharges	(22,054)	(20,750)	(20,750)
Other Income	0	0	0
<b>Total Income</b>	<b>(32,329)</b>	<b>(20,750)</b>	<b>(20,750)</b>
<b>Net Operational Cost</b>	<b>74,817</b>	<b>89,350</b>	<b>89,350</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes the costs of bank charges, external audit fees, corporate expenses and income and expenditure relating to grant funded projects monitored centrally.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	89,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>89,350</b>

**CORPORATE SERVICES**

**Internal Audit**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	267,358	310,500	328,400
Premises	0	0	0
Transport	1,079	250	900
Supplies and Services	9,957	8,350	9,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	11	0	50
<b>Gross Operational Cost</b>	<b>278,405</b>	<b>319,100</b>	<b>338,400</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(120,719)	(149,350)	(160,650)
Recharges to EHL	(10,908)	(14,750)	(11,150)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(8,670)	(17,100)	(17,150)
Other Income	0	0	0
<b>Total Income</b>	<b>(140,297)</b>	<b>(181,200)</b>	<b>(188,950)</b>
<b>Net Operational Cost</b>	<b>138,108</b>	<b>137,900</b>	<b>149,450</b>

**Service Information**

**Services provided:**

This is a statutory function that provides an independent appraisal of the Council's internal control systems in operation.

**Budget Changes**

	<b>£</b>
Opening budget position	137,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	10,450
Reversal of previous year's non-recurring growth	0
Other budget movements	1,100

**Budget for 2019-20**

**149,450**

**Employees (Full Time Equivalent)**

**7.34**

**CORPORATE SERVICES**

**Corporate Fraud**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	187,915	173,250	172,850
Premises	0	0	0
Transport	4,078	3,900	4,850
Supplies and Services	18,897	20,800	20,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	25	0	100
<b>Gross Operational Cost</b>	<b>210,915</b>	<b>197,950</b>	<b>198,450</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(80,813)	(91,850)	(99,250)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	(14,450)	(9,450)
Customer and Client Receipts	0	0	0
Internal Recharges	(7,491)	(23,200)	(28,300)
Other Income	0	0	0
<b>Total Income</b>	<b>(88,304)</b>	<b>(129,500)</b>	<b>(137,000)</b>
<b>Net Operational Cost</b>	<b>122,611</b>	<b>68,450</b>	<b>61,450</b>

**Service Information**

**Services provided:**

Undertakes work to prevent, detect and investigate fraud offences committed against the systems that the Council administers.

**Budget Changes**

	<b>£</b>
Opening budget position	68,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	300
Reversal of previous year's non-recurring growth	0
Other budget movements	(7,300)

**Budget for 2019-20**

**61,450**

**Employees (Full Time Equivalent)**

**5.39**

**CORPORATE SERVICES**

<b>Personal Assistants</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	149,167	146,500	155,100
Premises	0	0	0
Transport	667	0	0
Supplies and Services	2,914	2,700	2,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	50	50
<b>Gross Operational Cost</b>	<b>152,748</b>	<b>149,250</b>	<b>157,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(59,003)	(57,200)	(61,400)
Recharges to EHL	(10,779)	(11,250)	(11,900)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(69,782)</b>	<b>(68,450)</b>	<b>(73,300)</b>
<b>Net Operational Cost</b>	<b>82,966</b>	<b>80,800</b>	<b>84,250</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provides administrative support to the Corporate Management Team.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	80,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	4,550
Reversal of previous year's non-recurring growth	0
Other budget movements	(1,100)
<b>Budget for 2019-20</b>	<b>84,250</b>
<b>Employees (Full Time Equivalent)</b>	<b>4.73</b>



**CORPORATE SERVICES**

<b>Human Resources Admin</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	559,372	563,150	593,150
Premises	0	0	0
Transport	3,351	3,750	3,750
Supplies and Services	43,797	33,050	33,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	4	650	650
<b>Gross Operational Cost</b>	<b>606,524</b>	<b>600,600</b>	<b>631,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(264,646)	(223,450)	(264,650)
Recharges to EHL	(89,294)	(86,550)	(92,250)
Other Grants and Contributions	(5,163)	(5,500)	(9,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(5,110)	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(364,213)</b>	<b>(315,500)</b>	<b>(365,900)</b>
<b>Net Operational Cost</b>	<b>242,311</b>	<b>285,100</b>	<b>265,150</b>

<b>Service Information</b>	
<b>Services provided:</b>	HR advice and support on matters including resourcing, attendance management, health concerns, conduct, capability, grievance matters, performance management, employee development and organisational change.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	285,100
Efficiency savings	0
Income generation	(5,000)
Growth	0
Non recurring growth	10,000
Inflation	1,450
Reversal of previous year's non-recurring growth	0
Other budget movements	(26,400)
<b>Budget for 2019-20</b>	<b>265,150</b>
<b>Employees (Full Time Equivalent)</b>	<b>12.8</b>

**CORPORATE SERVICES**

<b>Occupational Health</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	44,921	34,500	34,500
Premises	0	0	0
Transport	63	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>44,984</b>	<b>34,500</b>	<b>34,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(22,492)	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(1,821)	(10,000)	(10,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(24,313)</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>Net Operational Cost</b>	<b>20,671</b>	<b>24,500</b>	<b>24,500</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes the cost of the Occupational Health Services contract which provides professional support in dealing with attendance management and promoting health and well being in the work place.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	24,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>24,500</b>

**CORPORATE SERVICES**

<b>Corporate Training</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	102,978	75,850	75,850
Premises	0	0	0
Transport	0	0	0
Supplies and Services	20,110	15,200	15,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>123,088</b>	<b>91,050</b>	<b>91,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(50,570)	0	0
Recharges to EHL	(972)	0	0
Other Grants and Contributions	0	(200)	(200)
Customer and Client Receipts	0	0	0
Internal Recharges	0	(3,000)	(3,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(51,542)</b>	<b>(3,200)</b>	<b>(3,200)</b>
<b>Net Operational Cost</b>	<b>71,546</b>	<b>87,850</b>	<b>88,050</b>

<b>Service Information</b>	
<b>Services provided:</b>	Includes the costs of Corporate training programmes.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	87,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	200
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>88,050</b>

**CORPORATE SERVICES**

**Assistant Director of Business Transformation**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	77,596	0	0
Premises	0	0	0
Transport	60	0	0
Supplies and Services	1,025	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>78,681</b>	<b>0</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(39,143)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(39,143)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>39,538</b>	<b>0</b>	<b>0</b>

**Service Information**

<b>Services provided:</b>	
This service covered the cost of the Assistant Director of Business Transformation. This post has now been replaced by the Assistant Director of HR and Transformation, the costs of which are shown under Human Resources Administration.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>0</b>

**CORPORATE SERVICES**

**Systems Admin**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	737,379	818,500	852,600
Premises	0	0	0
Transport	4,408	1,950	1,950
Supplies and Services	625,807	308,700	346,400
Third Party Payments	950,538	1,165,900	1,203,100
Transfer Payments	0	0	0
Internal Recharges	6,004	0	500
<b>Gross Operational Cost</b>	<b>2,324,136</b>	<b>2,295,050</b>	<b>2,404,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(400,385)	(320,000)	(775,300)
Recharges to EHL	(34,007)	0	(137,950)
Other Grants and Contributions	(792,483)	(516,250)	0
Customer and Client Receipts	0	0	0
Internal Recharges	(84,000)	(76,500)	(77,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(1,310,875)</b>	<b>(912,750)</b>	<b>(990,250)</b>
<b>Net Operational Cost</b>	<b>1,013,261</b>	<b>1,382,300</b>	<b>1,414,300</b>

**Service Information**

**Services provided:**

This service covers software licences, computer replacement, network and server maintenance and web hosting. It also covers the costs of the Council's IT contract with Sopra Steria.

**Budget Changes**

	<b>£</b>
Opening budget position	1,382,300
Efficiency savings	0
Income generation	0
Growth	35,000
Non recurring growth	0
Inflation	44,500
Reversal of previous year's non-recurring growth	0
Other budget movements	(47,500)

**Budget for 2019-20**

**1,414,300**

**Employees (Full Time Equivalent)**

**22.68**

**CORPORATE SERVICES**

**Systems Support**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	335,453	303,400	298,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>335,453</b>	<b>303,400</b>	<b>298,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(32,078)	0	0
Recharges to EHL	(1,300)	(1,300)	(1,300)
Other Grants and Contributions	(19,414)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(52,792)</b>	<b>(1,300)</b>	<b>(1,300)</b>
<b>Net Operational Cost</b>	<b>282,661</b>	<b>302,100</b>	<b>297,400</b>

**Service Information**

**Services provided:**

Covers the central costs of telephony and postage.

**Budget Changes**

	<b>£</b>
Opening budget position	302,100
Efficiency savings	(11,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,300
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2019-20**

**297,400**

**CORPORATE SERVICES**

<b>Joint Transformation Programme</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	53,626	0	0
Premises	257	0	0
Transport	1,186	0	0
Supplies and Services	6,342	0	200,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,724	0	0
<b>Gross Operational Cost</b>	<b>64,135</b>	<b>0</b>	<b>200,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(38,865)	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	(250,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(38,865)</b>	<b>0</b>	<b>(250,000)</b>
<b>Net Operational Cost</b>	<b>25,270</b>	<b>0</b>	<b>(50,000)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Implementation costs relating to the Future Model and Joint Transformation Programmes.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	(250,000)
Growth	0
Non recurring growth	200,000
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(50,000)</b>

**CORPORATE SERVICES**

**Civil Contingencies**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,850	1,950	1,950
Premises	0	0	0
Transport	0	150	150
Supplies and Services	25,013	26,650	39,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	550	550
<b>Gross Operational Cost</b>	<b>26,863</b>	<b>29,300</b>	<b>42,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>26,863</b>	<b>29,300</b>	<b>42,300</b>

**Service Information**

**Services provided:**

Covers the costs of risk assessments, production and maintenance of plans, training of staff, informing and warning the public and business continuity plans.

**Budget Changes**

	<b>£</b>
Opening budget position	29,300
Efficiency savings	0
Income generation	0
Growth	13,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2019-20**

**42,300**



**CORPORATE SERVICES**

**Legal (including Access to Information)**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	272,611	259,950	308,700
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>272,611</b>	<b>259,950</b>	<b>308,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(19)	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(2,030)	0	0
Internal Recharges	(27,671)	(16,550)	(16,550)
Other Income	0	0	0
<b>Total Income</b>	<b>(29,720)</b>	<b>(16,550)</b>	<b>(16,550)</b>
<b>Net Operational Cost</b>	<b>242,891</b>	<b>243,400</b>	<b>292,150</b>

**Service Information**

<b>Services provided:</b>	Includes the costs of the shared legal service with Lewes District Council providing advice and support on a range of legal matters.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	243,400
Efficiency savings	0
Income generation	0
Growth	9,000
Non recurring growth	0
Inflation	7,500
Reversal of previous year's non-recurring growth	0
Other budget movements	32,250
<b>Budget for 2019-20</b>	<b>292,150</b>

**CORPORATE SERVICES**

<b>Head of Democratic Services</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	69,531	70,350	0
Premises	0	0	0
Transport	557	0	0
Supplies and Services	157	800	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>70,245</b>	<b>71,150</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(34,843)	(35,750)	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(34,843)</b>	<b>(35,750)</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>35,402</b>	<b>35,400</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service covered the cost of the Head of Democratic Services. This post is now obsolete under a service restructure.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	35,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(35,400)
<b>Budget for 2019-20</b>	<b>0</b>
<b>Employees (Full Time Equivalent)</b>	<b>0</b>

**CORPORATE SERVICES**

<b>Committee Services</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	240,069	259,000	210,550
Premises	0	0	0
Transport	277	0	0
Supplies and Services	13,512	13,750	16,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>253,858</b>	<b>272,750</b>	<b>226,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(140,856)	(155,850)	(150,500)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(140,856)</b>	<b>(155,850)</b>	<b>(150,500)</b>
<b>Net Operational Cost</b>	<b>113,002</b>	<b>116,900</b>	<b>76,350</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of Committee Services	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	116,900
Efficiency savings	0
Income generation	0
Growth	2,000
Non recurring growth	0
Inflation	4,900
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	(42,450)
<b>Budget for 2019-20</b>	<b>76,350</b>
<b>Employees (Full Time Equivalent)</b>	<b>4.61</b>

**CORPORATE SERVICES**

<b>Member and Civic Services</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	187,087	96,250	158,800
Premises	0	0	0
Transport	5,819	7,550	3,750
Supplies and Services	175,997	172,200	167,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	8,880	13,500	13,500
<b>Gross Operational Cost</b>	<b>377,783</b>	<b>289,500</b>	<b>343,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(93,327)	(34,950)	(96,650)
Recharges to EHL	0	0	0
Other Grants and Contributions	(5,109)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(98,436)</b>	<b>(34,950)</b>	<b>(96,650)</b>
<b>Net Operational Cost</b>	<b>279,347</b>	<b>254,550</b>	<b>247,250</b>

<b>Service Information</b>	
<b>Services provided:</b>	Administrative support to Members and management of the Mayor's office including the organisation of all civic events and engagements.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	254,550
Efficiency savings	0
Income generation	0
Growth	3,000
Non recurring growth	5,000
Inflation	2,750
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	(13,050)
<b>Budget for 2019-20</b>	<b>247,250</b>
<b>Employees (Full Time Equivalent)</b>	<b>5.08</b>

**CORPORATE SERVICES**

**Devolved Budgets**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	82,989	90,000	90,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>82,989</b>	<b>90,000</b>	<b>90,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>82,989</b>	<b>90,000</b>	<b>90,000</b>

**Service Information**

**Services provided:**

Covers the budgets held to support the community projects in the individual ward areas.

**Budget Changes**

	<b>£</b>
Opening budget position	90,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2019-20**

**90,000**

**CORPORATE SERVICES**

<b>Printing Services</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	101,825	87,150	113,500
Premises	0	0	0
Transport	59	150	150
Supplies and Services	73,788	133,850	133,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	31,539	0	0
<b>Gross Operational Cost</b>	<b>207,211</b>	<b>221,150</b>	<b>247,350</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(19,371)	0	(38,800)
Recharges to EHL	0	0	0
Other Grants and Contributions	(128,689)	(138,550)	(121,300)
Customer and Client Receipts	0	0	0
Internal Recharges	(58,883)	(101,000)	(101,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(206,943)</b>	<b>(239,550)</b>	<b>(261,100)</b>
<b>Net Operational Cost</b>	<b>268</b>	<b>(18,400)</b>	<b>(13,750)</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service provides an internal printing resource that produces various types of printed material for the Council.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(18,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	4,800
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
<b>Budget for 2019-20</b>	<b>(13,750)</b>
<b>Employees (Full Time Equivalent)</b>	<b>3.51</b>

**CORPORATE SERVICES**

**Electoral Services**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	329,913	219,150	278,400
Premises	19,757	0	0
Transport	1,605	900	900
Supplies and Services	198,071	61,850	66,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,310	0	0
<b>Gross Operational Cost</b>	<b>551,656</b>	<b>281,900</b>	<b>345,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(94,984)	0	(133,000)
Recharges to EHL	0	0	0
Other Grants and Contributions	(243,677)	(95,850)	0
Customer and Client Receipts	(3,284)	(5,300)	(5,300)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(341,945)</b>	<b>(101,150)</b>	<b>(138,300)</b>
<b>Net Operational Cost</b>	<b>209,711</b>	<b>180,750</b>	<b>207,200</b>

**Service Information**

<b>Services provided:</b>	
This service covers the cost of administering all elections within the Borough.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	180,750
Efficiency savings	0
Income generation	0
Growth	3,000
Non recurring growth	0
Inflation	7,000
Reversal of previous year's non-recurring growth	0
Other budget movements	16,450
<b>Budget for 2019-20</b>	<b>207,200</b>
<b>Employees (Full Time Equivalent)</b>	<b>8.18</b>

**SERVICE DELIVERY**

	<b>Service</b>	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Senior Management</b>				
SD1	Director of Service Delivery	19,594	(17,250)	5,800
	<b>Total Senior Management</b>	<b>19,594</b>	<b>(17,250)</b>	<b>5,800</b>
<b>Customer First Service Management</b>				
SD2	Head of Customer First	42,480	77,950	0
SD3	Head of Specialist and Case Management	35,781	0	37,700
SD4	Head of Customer and Neighbourhood Services	27,683	0	25,950
	<b>Total Customer First Service Management</b>	<b>105,944</b>	<b>77,950</b>	<b>63,650</b>
<b>SD5</b>	<b>Specialist Advisory Team</b>	<b>1,505,090</b>	<b>1,455,600</b>	<b>805,400</b>
SD6	Revenues	(153,029)	(177,700)	(152,700)
SD7	Business Rates	(125,760)	(93,850)	(105,850)
	<b>Growth and Prosperity</b>	<b>(278,789)</b>	<b>(271,550)</b>	<b>(258,550)</b>
SD8	Gypsy and Traveller Site Provision	17,261	18,000	18,000
SD09	Housing Advice	(65,700)	(75,600)	(75,600)
SD10	Housing Rents and Leaseholders	(152,804)	(150,400)	(150,400)
	<b>Housing and Development</b>	<b>(201,243)</b>	<b>(208,000)</b>	<b>(208,000)</b>
SD11	Joint Waste Partnership	113,723	54,950	56,600
SD12	Refuse Collection	1,266,552	1,399,000	1,289,850
SD13	Street Cleaning	1,066,539	1,208,850	1,245,000
SD14	Recycling	458,675	9,250	301,100
SD15	Coast Protection	101,814	102,800	105,950
SD16	Seafront/Parades & Decorative Lighting	79,659	50,200	52,450
SD17	CCTV	11,358	10,950	10,950
SD18	Flood Defence and Land Drainage	4,885	10,550	10,550
SD19	Open Downland	59,690	74,150	77,400
SD20	Trees & Woodland	17,160	9,150	9,750
SD21	Parks and Gardens	1,017,139	1,089,400	1,087,350
SD22	Licensing	(132,814)	(85,100)	(85,100)
SD23	Health & Safety	21,649	0	0
SD24	Environmental Protection	55,672	67,500	67,750
SD25	Food Safety	60	11,850	11,850
SD26	Animal and Public Health	57,716	52,650	56,200
SD27	Energy	(414,527)	(275,450)	(274,500)
SD28	Eastbourne Business Crime Group	(24,661)	(34,950)	(34,950)
	<b>Quality Environment</b>	<b>3,760,289</b>	<b>3,755,750</b>	<b>3,988,200</b>
SD29	Benefits Administration	(386,842)	(267,650)	(252,550)
SD30	HB Subsidy	37,495	(397,400)	(397,400)
	<b>Thriving Communities</b>	<b>(349,347)</b>	<b>(665,050)</b>	<b>(649,950)</b>
	<b>Specialist Advisory</b>	<b>4,436,000</b>	<b>4,066,750</b>	<b>3,677,100</b>



**SERVICE DELIVERY**

Service		2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
SD31	Case Management Team	521,862	665,200	430,400
SD32	Memorial Seats	2,892	3,000	3,000
SD33	Abandoned Vehicles	2,796	4,000	4,000
	<b>Case Management</b>	<b>527,550</b>	<b>672,200</b>	<b>437,400</b>
SD34	Account Management Team	513,690	590,350	402,200
SD35	Land Charges	(111,770)	(129,100)	(126,000)
	<b>Account Management</b>	<b>401,920</b>	<b>461,250</b>	<b>276,200</b>
SD36	Crematorium	(1,347,488)	(1,466,400)	(1,559,350)
SD37	Cems and Crem Management & Admin	139,389	135,050	136,800
SD38	Ocklynge Cemetery	83,007	78,850	78,000
SD39	Langney Cemetery	(72,560)	(31,850)	(55,850)
	<b>Bereavement Services</b>	<b>(1,197,652)</b>	<b>(1,284,350)</b>	<b>(1,400,400)</b>
<b>SD40</b>	<b>Customer Contact Team</b>	<b>714,150</b>	<b>828,450</b>	<b>579,600</b>
SD41	Neighbourhood First Team	450,809	546,000	373,000
SD42	EHL Caretaking Team	0	0	(50)
SD43	Public Conveniences	331,446	350,350	370,050
SD44	Car Parking	(385,820)	(366,900)	(341,750)
SD45	Miscellaneous Highways	12,149	32,950	44,800
SD46	Community Enforcement	(29)	(1,500)	(1,500)
SD47	Pest Control	5,565	2,600	2,050
	<b>Neighbourhood First</b>	<b>414,120</b>	<b>563,500</b>	<b>446,600</b>
	<b>Total Customer First</b>	<b>5,402,032</b>	<b>5,385,750</b>	<b>4,080,150</b>
	<b>Homes First</b>			
SD48	Head of Homes First	27,944	3,000	48,100
	<b>Head of Homes First</b>	<b>27,944</b>	<b>3,000</b>	<b>48,100</b>
SD49	Homes First Housing Needs and Standards	112,935	0	436,800
SD50	Housing Enabling	4,924	3,450	3,450
SD51	Private Sector Housing	8,737	2,150	2,150
SD52	Bed and Breakfast Accommodation	(65,062)	255,100	311,100
SD53	Other Temporary Accommodation	58,735	10,900	10,900
SD54	Homelessness	(174,243)	48,800	48,800
SD55	Housing GF Properties	(16,524)	0	0
	<b>Housing Needs and Standards</b>	<b>(70,498)</b>	<b>320,400</b>	<b>813,200</b>
<b>SD56</b>	<b>Neighbourhood Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SD57</b>	<b>Housing Property Services</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Homes First</b>	<b>(42,554)</b>	<b>323,400</b>	<b>861,300</b>
	<b>TOTAL SERVICE DELIVERY</b>	<b>5,379,072</b>	<b>5,691,900</b>	<b>4,947,250</b>

## SERVICE DELIVERY

Director of Service Delivery			
	2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
<b>Expenditure</b>			
Employee Expenses	125,316	125,400	106,300
Premises	0	0	0
Transport	996	200	200
Supplies and Services	3,276	2,050	1,800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>129,588</b>	<b>127,650</b>	<b>108,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(64,151)	(64,350)	(54,150)
Recharges to EHL	(32,625)	(32,200)	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(450)	0	0
Internal Recharges	(12,768)	(48,350)	(48,350)
Other Income	0	0	0
<b>Total Income</b>	<b>(109,994)</b>	<b>(144,900)</b>	<b>(102,500)</b>
<b>Net Operational Cost</b>	<b>19,594</b>	<b>(17,250)</b>	<b>5,800</b>

Service Information	
<b>Services provided:</b>	
This service covers the costs of the Director of Service Delivery. (NB. this role no longer includes that of Managing Director for Eastbourne Homes)	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	(17,250)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(9,550)
Reversal of previous year's non-recurring growth	0
Other budget movements	32,600
<b>Budget for 2019-20</b>	<b>5,800</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**SERVICE DELIVERY**

<b>Head of Customer First</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	76,767	76,600	0
Premises	0	0	0
Transport	0	250	0
Supplies and Services	862	1,100	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>77,629</b>	<b>77,950</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(35,149)	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(35,149)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>42,480</b>	<b>77,950</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Position of Head of Customer First. This post has been reinstated during 2018-19 and budgets will be vired here for 2019-20.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	77,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(77,950)
<b>Budget for 2019-20</b>	<b>0</b>
<b>Employees (Full Time Equivalent) - will be 1 FTE</b>	<b>0</b>

**SERVICE DELIVERY**

**Head of Specialist and Case Management**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	70,569	0	74,450
Premises	0	0	0
Transport	750	0	250
Supplies and Services	242	0	800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>71,561</b>	<b>0</b>	<b>75,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(35,780)	0	(37,800)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(35,780)</b>	<b>0</b>	<b>(37,800)</b>
<b>Net Operational Cost</b>	<b>35,781</b>	<b>0</b>	<b>37,700</b>

**Service Information**

<b>Services provided:</b>	
This post provides the management for the Specialist Advisors, Case Management, Account Management and Bereavement.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	750
Reversal of previous year's non-recurring growth	0
Other budget movements	36,950
<b>Budget for 2019-20</b>	<b>37,700</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**SERVICE DELIVERY**

<b>Head of Customer and Neighbourhood Services</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	27,600	0	84,750
Premises	0	0	0
Transport	28	0	600
Supplies and Services	55	0	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>27,683</b>	<b>0</b>	<b>86,350</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(60,400)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(60,400)</b>
<b>Net Operational Cost</b>	<b>27,683</b>	<b>0</b>	<b>25,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This post provides the management for Customer Services and Neighbourhood First.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	500
Reversal of previous year's non-recurring growth	0
Other budget movements	25,450
<b>Budget for 2019-20</b>	<b>25,950</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**SERVICE DELIVERY**

<b>Specialist Advisory Team</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	2,108,527	1,608,700	1,873,150
Premises	0	0	0
Transport	19,552	16,400	33,050
Supplies and Services	56,200	40,150	39,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	17	0	1,150
<b>Gross Operational Cost</b>	<b>2,184,296</b>	<b>1,665,250</b>	<b>1,947,300</b>
<b>Income</b>			
Government Grants	(14,596)	0	0
Recharges to LDC	(444,170)	(21,000)	(967,150)
Recharges to EHL	(10,054)	0	(11,800)
Other Grants and Contributions	(3,906)	(26,850)	0
Customer and Client Receipts	0	0	0
Internal Recharges	(206,480)	(161,800)	(162,950)
Other Income	0	0	0
<b>Total Income</b>	<b>(679,206)</b>	<b>(209,650)</b>	<b>(1,141,900)</b>
<b>Net Operational Cost</b>	<b>1,505,090</b>	<b>1,455,600</b>	<b>805,400</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provides specialist advice in a number of service areas including housing, the environment, licensing and benefits.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	1,455,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	24,000
Reversal of previous year's non-recurring growth	(34,000)
Other budget movements	(640,200)
<b>Budget for 2019-20</b>	<b>805,400</b>
<b>Employees (Full Time Equivalent)</b>	<b>44.4</b>

## SERVICE DELIVERY

Revenues			
	2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	161,230	128,850	153,850
Third Party Payments	0	0	0
Transfer Payments	164	100	100
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>161,394</b>	<b>128,950</b>	<b>153,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(11,853)	(4,150)	(4,150)
Customer and Client Receipts	(302,570)	(302,500)	(302,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(314,423)</b>	<b>(306,650)</b>	<b>(306,650)</b>
<b>Net Operational Cost</b>	<b>(153,029)</b>	<b>(177,700)</b>	<b>(152,700)</b>

Service Information	
<b>Services provided:</b>	
The running costs associated with the billing, collection and recovery of the Council Tax for the Borough.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(177,700)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	23,000
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	2,000
<b>Budget for 2019-20</b>	<b>(152,700)</b>

**SERVICE DELIVERY**

**Business Rates**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	32,438	42,500	30,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>32,438</b>	<b>42,500</b>	<b>30,500</b>
<b>Income</b>			
Government Grants	(12,000)	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(5,173)	0	0
Customer and Client Receipts	(141,025)	(136,350)	(136,350)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(158,198)</b>	<b>(136,350)</b>	<b>(136,350)</b>
<b>Net Operational Cost</b>	<b>(125,760)</b>	<b>(93,850)</b>	<b>(105,850)</b>

**Service Information**

**Services provided:**

The running costs associated with the billing, collection and recovery of Business Rates within the Borough.

**Budget Changes**

	<b>£</b>
Opening budget position	(93,850)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	22,000
Inflation	0
Reversal of previous year's non-recurring growth	(32,000)
Other budget movements	(2,000)

**Budget for 2019-20**

**(105,850)**



**SERVICE DELIVERY**

<b>Gypsy and Traveller Site Provision</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	17,261	18,000	18,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>17,261</b>	<b>18,000</b>	<b>18,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>17,261</b>	<b>18,000</b>	<b>18,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Costs relating to the East Sussex County Council joint traveller liaison provision.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	18,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>18,000</b>

**SERVICE DELIVERY**

<b>Housing Advice</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(65,700)	(75,600)	(75,600)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(65,700)</b>	<b>(75,600)</b>	<b>(75,600)</b>
<b>Net Operational Cost</b>	<b>(65,700)</b>	<b>(75,600)</b>	<b>(75,600)</b>

<b>Service Information</b>	
<b>Services provided:</b> Includes grant funded housing initiatives.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	(75,600)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(75,600)</b>

**SERVICE DELIVERY**

<b>Housing Rents and Leaseholders</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	21,170	29,400	36,900
Third Party Payments	0	0	0
Transfer Payments	2	200	200
Internal Recharges	9,579	7,500	0
<b>Gross Operational Cost</b>	<b>30,751</b>	<b>37,100</b>	<b>37,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(177,300)	(178,850)	(178,850)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(6,255)	(8,650)	(8,650)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(183,555)</b>	<b>(187,500)</b>	<b>(187,500)</b>
<b>Net Operational Cost</b>	<b>(152,804)</b>	<b>(150,400)</b>	<b>(150,400)</b>

<b>Service Information</b>	
<b>Services provided:</b> Income generation on behalf of Eastbourne Homes in relation to Council tenants and leaseholders.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	(150,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(150,400)</b>

**SERVICE DELIVERY**

<b>Joint Waste Partnership</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	18,432	0	0
Third Party Payments	95,291	54,950	56,600
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>113,723</b>	<b>54,950</b>	<b>56,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>113,723</b>	<b>54,950</b>	<b>56,600</b>

<b>Service Information</b>	
<b>Services provided:</b> Administrative support to the Joint Waste Partnership.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	54,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,650
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>56,600</b>

**SERVICE DELIVERY**

<b>Refuse Collection</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	11,298	15,450	15,450
Third Party Payments	1,323,738	1,445,550	1,336,400
Transfer Payments	0	0	0
Internal Recharges	12	0	0
<b>Gross Operational Cost</b>	<b>1,335,048</b>	<b>1,461,000</b>	<b>1,351,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(57,226)	(55,000)	(55,000)
Customer and Client Receipts	(11,270)	(7,000)	(7,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(68,496)</b>	<b>(62,000)</b>	<b>(62,000)</b>
<b>Net Operational Cost</b>	<b>1,266,552</b>	<b>1,399,000</b>	<b>1,289,850</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of weekly wheeled bin collection.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	1,399,000
Efficiency savings	(150,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	40,850
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>1,289,850</b>

**SERVICE DELIVERY**

<b>Street Cleansing</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	1,200	1,000	1,000
Transport	0	0	0
Supplies and Services	7,472	10,700	10,700
Third Party Payments	1,065,867	1,204,200	1,240,350
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>1,074,539</b>	<b>1,215,900</b>	<b>1,252,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(8,000)	(7,050)	(7,050)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(8,000)</b>	<b>(7,050)</b>	<b>(7,050)</b>
<b>Net Operational Cost</b>	<b>1,066,539</b>	<b>1,208,850</b>	<b>1,245,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of street cleansing services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	1,208,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	36,150
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>1,245,000</b>

**SERVICE DELIVERY**

<b>Recycling</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	13,568	90,000	70,200
Premises	0	0	0
Transport	0	0	0
Supplies and Services	60,834	98,750	99,450
Third Party Payments	884,078	865,500	891,450
Transfer Payments	0	0	0
Internal Recharges	273	0	0
<b>Gross Operational Cost</b>	<b>958,753</b>	<b>1,054,250</b>	<b>1,061,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(500,078)	(1,045,000)	(760,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(500,078)</b>	<b>(1,045,000)</b>	<b>(760,000)</b>
<b>Net Operational Cost</b>	<b>458,675</b>	<b>9,250</b>	<b>301,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	Household collection of paper, card, plastic, glass, cans, garden waste and other recyclable items.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	9,250
Efficiency savings	0
Income generation	0
Growth	385,000
Non recurring growth	0
Inflation	25,950
Reversal of previous year's non-recurring growth	0
Other budget movements	(119,100)
<b>Budget for 2019-20</b>	<b>301,100</b>

**SERVICE DELIVERY**

<b>Coast Protection</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	2,754	4,500	4,300
Premises	98,713	98,050	101,200
Transport	0	0	0
Supplies and Services	329	250	450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	18	0	0
<b>Gross Operational Cost</b>	<b>101,814</b>	<b>102,800</b>	<b>105,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>101,814</b>	<b>102,800</b>	<b>105,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Maintenance of the coastal defence structures.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	102,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,150
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>105,950</b>



**SERVICE DELIVERY**

**Seafront/Parades and Decorative Lighting**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	69,719	47,700	49,950
Transport	0	0	0
Supplies and Services	9,940	2,500	2,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>79,659</b>	<b>50,200</b>	<b>52,450</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>79,659</b>	<b>50,200</b>	<b>52,450</b>

**Service Information**

<b>Services provided:</b>	
Maintenance of the seafront parades including lighting, railings, benches and shelters.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	50,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	350
Reversal of previous year's non-recurring growth	0
Other budget movements	1,900
<b>Budget for 2019-20</b>	<b>52,450</b>

**SERVICE DELIVERY**

<b>CCTV</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	346	350	350
Third Party Payments	11,012	10,600	10,600
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>11,358</b>	<b>10,950</b>	<b>10,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>11,358</b>	<b>10,950</b>	<b>10,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Maintenance of CCTV cameras.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	10,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>10,950</b>

**SERVICE DELIVERY**

<b>Flood Defence and Land Drainage</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	4,885	10,550	10,000
Transport	0	0	0
Supplies and Services	0	0	550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>4,885</b>	<b>10,550</b>	<b>10,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>4,885</b>	<b>10,550</b>	<b>10,550</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Surface water management plan	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	10,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>10,550</b>

**SERVICE DELIVERY**

<b>Open Downland</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	33,562	36,150	33,900
Transport	3,175	3,400	850
Supplies and Services	18,269	9,450	9,450
Third Party Payments	98,400	97,650	105,700
Transfer Payments	0	0	0
Internal Recharges	3	0	0
<b>Gross Operational Cost</b>	<b>153,409</b>	<b>146,650</b>	<b>149,900</b>
<b>Income</b>			
Government Grants	(62,478)	(48,650)	(48,650)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(31,241)	(23,850)	(23,850)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(93,719)</b>	<b>(72,500)</b>	<b>(72,500)</b>
<b>Net Operational Cost</b>	<b>59,690</b>	<b>74,150</b>	<b>77,400</b>

<b>Service Information</b>	
<b>Services provided:</b>	Countryside management of the open downland.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	74,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,300
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
<b>Budget for 2019-20</b>	<b>77,400</b>

**SERVICE DELIVERY**

<b>Trees and Woodland</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	113,804	110,200	110,200
Transport	0	0	0
Supplies and Services	5,020	3,000	3,000
Third Party Payments	27,242	21,450	22,450
Transfer Payments	0	0	0
Internal Recharges	18	0	0
<b>Gross Operational Cost</b>	<b>146,084</b>	<b>134,650</b>	<b>135,650</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(3,700)	(3,500)	(3,900)
Other Grants and Contributions	(124,924)	(113,500)	(113,500)
Customer and Client Receipts	(300)	(500)	(500)
Internal Recharges	0	(8,000)	(8,000)
Other Income	0	0	0
<b>Total Income</b>	<b>(128,924)</b>	<b>(125,500)</b>	<b>(125,900)</b>
<b>Net Operational Cost</b>	<b>17,160</b>	<b>9,150</b>	<b>9,750</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Tree and woodland maintenance and management.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	9,150
Efficiency savings	0
Income generation	0
Growth	1,000
Non recurring growth	0
Inflation	(400)
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>9,750</b>

**SERVICE DELIVERY**

<b>Parks and Gardens</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	433,699	395,700	432,100
Transport	0	0	0
Supplies and Services	5,938	11,250	1,250
Third Party Payments	835,878	903,150	885,800
Transfer Payments	0	0	0
Internal Recharges	20	0	0
<b>Gross Operational Cost</b>	<b>1,275,535</b>	<b>1,310,100</b>	<b>1,319,150</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(147,765)	(104,200)	(163,300)
Other Grants and Contributions	(96,065)	(114,600)	(66,600)
Customer and Client Receipts	(14,566)	(1,900)	(1,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(258,396)</b>	<b>(220,700)</b>	<b>(231,800)</b>
<b>Net Operational Cost</b>	<b>1,017,139</b>	<b>1,089,400</b>	<b>1,087,350</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Maintenance and contract costs for Parks and Gardens.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	1,089,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	12,650
Reversal of previous year's non-recurring growth	(10,000)
Other budget movements	(4,700)
<b>Budget for 2019-20</b>	<b>1,087,350</b>

**SERVICE DELIVERY**

<b>Licensing</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	3,127	0	0
Premises	0	0	0
Transport	300	0	0
Supplies and Services	19,191	12,300	12,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	135,696	108,600	108,600
<b>Gross Operational Cost</b>	<b>158,314</b>	<b>120,900</b>	<b>120,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(291,128)	(206,000)	(206,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(291,128)</b>	<b>(206,000)</b>	<b>(206,000)</b>
<b>Net Operational Cost</b>	<b>(132,814)</b>	<b>(85,100)</b>	<b>(85,100)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Covers the running costs and income relating to the issuing and monitoring of licences.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	(85,100)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(85,100)</b>

**SERVICE DELIVERY**

<b>Health and Safety</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	21,649	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>21,649</b>	<b>0</b>	<b>0</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>21,649</b>	<b>0</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	Health and safety work including advice and enforcement.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>0</b>



**SERVICE DELIVERY**

<b>Environmental Protection</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	13,083	11,500	11,500
Premises	98	1,200	1,250
Transport	0	0	0
Supplies and Services	45,783	57,650	57,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>58,964</b>	<b>70,350</b>	<b>70,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(3,292)	(2,850)	(2,850)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(3,292)</b>	<b>(2,850)</b>	<b>(2,850)</b>
<b>Net Operational Cost</b>	<b>55,672</b>	<b>67,500</b>	<b>67,750</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers air quality, noise nuisance and pollution.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	67,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	250
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>67,750</b>

**SERVICE DELIVERY**

<b>Food Safety</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	60	11,850	11,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>60</b>	<b>11,850</b>	<b>11,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>60</b>	<b>11,850</b>	<b>11,850</b>

<b>Service Information</b>	
<b>Services provided:</b>	Registering new food businesses, assisting with food sampling, regular inspection of food premises.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	11,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>11,850</b>

**SERVICE DELIVERY**

<b>Animal and Public Health</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	25,387	11,250	13,200
Third Party Payments	48,398	51,400	53,000
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>73,785</b>	<b>62,650</b>	<b>66,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(450)	0	0
Customer and Client Receipts	(15,619)	(10,000)	(10,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(16,069)</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>Net Operational Cost</b>	<b>57,716</b>	<b>52,650</b>	<b>56,200</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes dog control and work under the Public Health Act.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	52,650
Efficiency savings	0
Income generation	0
Growth	2,000
Non recurring growth	0
Inflation	1,600
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
<b>Budget for 2019-20</b>	<b>56,200</b>

**SERVICE DELIVERY**

<b>Energy</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	21,211	20,800	21,150
Transport	0	0	0
Supplies and Services	28,382	20,000	20,600
Third Party Payments	0	2,250	2,250
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>49,593</b>	<b>43,050</b>	<b>44,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(464,120)	(318,500)	(318,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(464,120)</b>	<b>(318,500)</b>	<b>(318,500)</b>
<b>Net Operational Cost</b>	<b>(414,527)</b>	<b>(275,450)</b>	<b>(274,500)</b>

<b>Service Information</b>	
<b>Services provided:</b> Covers renewable energy initiatives.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	(275,450)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	950
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(274,500)</b>

**SERVICE DELIVERY**

<b>Eastbourne Business Crime Group</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	450	0	0
Transport	0	0	0
Supplies and Services	2,635	700	700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>3,085</b>	<b>700</b>	<b>700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(27,746)	(35,650)	(35,650)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(27,746)</b>	<b>(35,650)</b>	<b>(35,650)</b>
<b>Net Operational Cost</b>	<b>(24,661)</b>	<b>(34,950)</b>	<b>(34,950)</b>

<b>Service Information</b>	
<b>Services provided:</b>	The Eastbourne Business Crime Group is a membership scheme for local businesses in the daytime and evening economy and is coordinated in partnership between the local business community, Eastbourne Borough Council, Sussex Police and Eastbourne Community Safety Partnership.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(34,950)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(34,950)</b>

**SERVICE DELIVERY**

<b>Benefits Administration</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	5,969	0	0
Premises	0	0	0
Transport	165	0	0
Supplies and Services	164,888	131,850	106,850
Third Party Payments	0	0	0
Transfer Payments	0	250	250
Internal Recharges	5	0	0
<b>Gross Operational Cost</b>	<b>171,027</b>	<b>132,100</b>	<b>107,100</b>
<b>Income</b>			
Government Grants	(557,869)	(399,750)	(359,650)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(557,869)</b>	<b>(399,750)</b>	<b>(359,650)</b>
<b>Net Operational Cost</b>	<b>(386,842)</b>	<b>(267,650)</b>	<b>(252,550)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Running costs of administering Housing and Council Tax benefits.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(267,650)
Efficiency savings	0
Income generation	0
Growth	40,100
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(25,000)
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(252,550)</b>

**SERVICE DELIVERY**

<b>Housing Benefit Payments and Subsidy</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	109,278	44,600	44,600
Third Party Payments	0	0	0
Transfer Payments	46,993,146	49,888,400	49,888,400
Internal Recharges	3,212	4,650	4,650
<b>Gross Operational Cost</b>	<b>47,105,636</b>	<b>49,937,650</b>	<b>49,937,650</b>
<b>Income</b>			
Government Grants	(45,822,033)	(48,515,000)	(48,515,000)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,246,108)	(1,820,050)	(1,820,050)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(47,068,141)</b>	<b>(50,335,050)</b>	<b>(50,335,050)</b>
<b>Net Operational Cost</b>	<b>37,495</b>	<b>(397,400)</b>	<b>(397,400)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers Housing Benefit payments and subsidy and Council Tax Support scheme.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(397,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(397,400)</b>

**SERVICE DELIVERY**

<b>Case Management Team</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	797,845	784,600	1,090,000
Premises	0	0	0
Transport	1,945	5,350	4,850
Supplies and Services	14,060	26,350	20,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	400
<b>Gross Operational Cost</b>	<b>813,850</b>	<b>816,300</b>	<b>1,116,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(134,443)	0	(534,100)
Recharges to EHL	(36,714)	(47,450)	(47,450)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(120,831)	(103,650)	(104,050)
Other Income	0	0	0
<b>Total Income</b>	<b>(291,988)</b>	<b>(151,100)</b>	<b>(685,600)</b>
<b>Net Operational Cost</b>	<b>521,862</b>	<b>665,200</b>	<b>430,400</b>

<b>Service Information</b>	
<b>Services provided:</b>	Customer Caseworkers dealing with planning cases, licensing applications and benefits.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	665,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	10,400
Reversal of previous year's non-recurring growth	0
Other budget movements	(245,200)
<b>Budget for 2019-20</b>	<b>430,400</b>
<b>Employees (Full Time Equivalent)</b>	<b>39.19</b>



**SERVICE DELIVERY**

**Memorial Seats**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	7,374	3,000	3,000
Transport	0	0	0
Supplies and Services	1,997	2,000	2,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>9,371</b>	<b>5,000</b>	<b>5,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(6,479)	(2,000)	(2,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(6,479)</b>	<b>(2,000)</b>	<b>(2,000)</b>
<b>Net Operational Cost</b>	<b>2,892</b>	<b>3,000</b>	<b>3,000</b>

**Service Information**

**Services provided:**

Provision and maintenance of memorial seats and benches across the town.

**Budget Changes**

	<b>£</b>
Opening budget position	3,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2019-20**

**3,000**

**SERVICE DELIVERY**

<b>Abandoned Vehicles</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	21	0	0
Third Party Payments	2,775	4,000	4,000
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>2,796</b>	<b>4,000</b>	<b>4,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>2,796</b>	<b>4,000</b>	<b>4,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	Identifying and processing vehicles as reported abandoned on the highway.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	4,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>4,000</b>

**SERVICE DELIVERY**

<b>Account Management Team</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	831,473	623,050	786,600
Premises	0	0	0
Transport	2,373	5,700	3,900
Supplies and Services	12,011	36,300	12,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	900	900
<b>Gross Operational Cost</b>	<b>845,857</b>	<b>665,950</b>	<b>804,350</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(147,668)	0	(326,550)
Recharges to EHL	(138,620)	(75,600)	(75,600)
Other Grants and Contributions	(45,879)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(332,167)</b>	<b>(75,600)</b>	<b>(402,150)</b>
<b>Net Operational Cost</b>	<b>513,690</b>	<b>590,350</b>	<b>402,200</b>

<b>Service Information</b>	
<b>Services provided:</b> The team deals with transaction and account changes.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	590,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	4,200
Reversal of previous year's non-recurring growth	(23,000)
Other budget movements	(169,350)
<b>Budget for 2019-20</b>	<b>402,200</b>
<b>Employees (Full Time Equivalent)</b>	<b>33</b>

**SERVICE DELIVERY**

**Land Charges**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	115	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	65,303	71,500	74,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>65,418</b>	<b>71,500</b>	<b>74,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(177,188)	(200,600)	(200,600)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(177,188)</b>	<b>(200,600)</b>	<b>(200,600)</b>
<b>Net Operational Cost</b>	<b>(111,770)</b>	<b>(129,100)</b>	<b>(126,000)</b>

**Service Information**

**Services provided:**

Responds to searches submitted by prospective property purchasers and queries regarding information held on various registers relating to property.

**Budget Changes**

	<b>£</b>
Opening budget position	(129,100)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	250
Reversal of previous year's non-recurring growth	0
Other budget movements	2,850

**Budget for 2019-20**

**(126,000)**

**SERVICE DELIVERY**

<b>Crematorium</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	126,522	112,800	107,100
Premises	241,914	212,200	208,850
Transport	583	750	750
Supplies and Services	116,052	108,500	109,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,057	6,500	6,500
<b>Gross Operational Cost</b>	<b>486,128</b>	<b>440,750</b>	<b>432,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,833,616)	(1,907,150)	(1,992,200)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,833,616)</b>	<b>(1,907,150)</b>	<b>(1,992,200)</b>
<b>Net Operational Cost</b>	<b>(1,347,488)</b>	<b>(1,466,400)</b>	<b>(1,559,350)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Operation of the crematorium and maintenance of the grounds and memorials.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(1,466,400)
Efficiency savings	0
Income generation	(84,050)
Growth	0
Non recurring growth	0
Inflation	(2,100)
Reversal of previous year's non-recurring growth	0
Other budget movements	(6,800)
<b>Budget for 2019-20</b>	<b>(1,559,350)</b>
<b>Employees (Full Time Equivalent)</b>	<b>4</b>

**SERVICE DELIVERY**

<b>Cems and Crem Management and Admin</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	137,720	132,050	134,050
Premises	0	0	0
Transport	84	0	0
Supplies and Services	1,585	1,800	1,550
Third Party Payments	0	1,200	1,200
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>139,389</b>	<b>135,050</b>	<b>136,800</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>139,389</b>	<b>135,050</b>	<b>136,800</b>

<b>Service Information</b>	
<b>Services provided:</b>	Administrative support for bereavement services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	135,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	2,000
Reversal of previous year's non-recurring growth	0
Other budget movements	(250)
<b>Budget for 2019-20</b>	<b>136,800</b>
<b>Employees (Full Time Equivalent)</b>	<b>4</b>

**SERVICE DELIVERY**

<b>Ocklynge Cemetery</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	104,543	103,050	100,700
Transport	0	0	0
Supplies and Services	138	150	150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>104,681</b>	<b>103,200</b>	<b>100,850</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(21,674)	(23,600)	(22,100)
Internal Recharges	0	0	0
Other Income	0	(750)	(750)
<b>Total Income</b>	<b>(21,674)</b>	<b>(24,350)</b>	<b>(22,850)</b>
<b>Net Operational Cost</b>	<b>83,007</b>	<b>78,850</b>	<b>78,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Maintenance and operation of Ocklynge Cemetery	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	78,850
Efficiency savings	0
Income generation	(1,200)
Growth	0
Non recurring growth	0
Inflation	150
Reversal of previous year's non-recurring growth	0
Other budget movements	200
<b>Budget for 2019-20</b>	<b>78,000</b>

**SERVICE DELIVERY**

<b>Langney Cemetery</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	98,236	120,550	106,000
Transport	0	0	0
Supplies and Services	1,335	1,000	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>99,571</b>	<b>121,550</b>	<b>107,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(172,036)	(153,250)	(162,700)
Internal Recharges	0	0	0
Other Income	(95)	(150)	(150)
<b>Total Income</b>	<b>(172,131)</b>	<b>(153,400)</b>	<b>(162,850)</b>
<b>Net Operational Cost</b>	<b>(72,560)</b>	<b>(31,850)</b>	<b>(55,850)</b>

<b>Service Information</b>	
<b>Services provided:</b> Maintenance and operation of Langney Cemetery.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(31,850)
Efficiency savings	0
Income generation	(6,750)
Growth	0
Non recurring growth	0
Inflation	200
Reversal of previous year's non-recurring growth	0
Other budget movements	(17,450)
<b>Budget for 2019-20</b>	<b>(55,850)</b>



**SERVICE DELIVERY**

<b>Customer Contact Team</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	1,091,648	1,069,450	1,490,350
Premises	2,166	0	0
Transport	2,400	1,300	6,150
Supplies and Services	51,345	30,150	64,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,062	0	1,850
<b>Gross Operational Cost</b>	<b>1,148,621</b>	<b>1,100,900</b>	<b>1,562,750</b>
<b>Income</b>			
Government Grants	(11,487)	0	0
Recharges to LDC	(185,126)	0	(708,850)
Recharges to EHL	(90,482)	(128,400)	(128,400)
Other Grants and Contributions	(560)	0	0
Customer and Client Receipts	(124)	0	0
Internal Recharges	(146,692)	(144,050)	(145,900)
Other Income	0	0	0
<b>Total Income</b>	<b>(434,471)</b>	<b>(272,450)</b>	<b>(983,150)</b>
<b>Net Operational Cost</b>	<b>714,150</b>	<b>828,450</b>	<b>579,600</b>

<b>Service Information</b>	
<b>Services provided:</b>	Customer Advisors in the call centre and in the Customer Contact Centre, resolve as many enquiries as possible at the first point of contact.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	828,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	15,000
Inflation	25,150
Reversal of previous year's non-recurring growth	0
Other budget movements	(289,000)
<b>Budget for 2019-20</b>	<b>579,600</b>
<b>Employees (Full Time Equivalent)</b>	<b>56</b>

## SERVICE DELIVERY

Neighbourhood First Team			
	2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
<b>Expenditure</b>			
Employee Expenses	547,877	557,350	784,300
Premises	0	0	0
Transport	39,137	28,850	55,700
Supplies and Services	30,141	22,250	29,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	477	0	3,350
<b>Gross Operational Cost</b>	<b>617,632</b>	<b>608,450</b>	<b>873,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(98,216)	0	(436,700)
Recharges to EHL	0	0	0
Other Grants and Contributions	(9,567)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(59,040)	(62,450)	(63,600)
Other Income	0	0	0
<b>Total Income</b>	<b>(166,823)</b>	<b>(62,450)</b>	<b>(500,300)</b>
<b>Net Operational Cost</b>	<b>450,809</b>	<b>546,000</b>	<b>373,000</b>

Service Information	
<b>Services provided:</b>	
A team dedicated to improving environmental standards in the local neighbourhoods.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	546,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	10,700
Reversal of previous year's non-recurring growth	0
Other budget movements	(183,700)
<b>Budget for 2019-20</b>	<b>373,000</b>
<b>Employees (Full Time Equivalent)</b>	<b>28</b>

**SERVICE DELIVERY**

<b>EHL Caretaking Team</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	11,786	20,000	20,000
Transport	5,511	10,500	10,450
Supplies and Services	3,510	5,600	5,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	56,872	56,950	56,950
<b>Gross Operational Cost</b>	<b>77,679</b>	<b>93,050</b>	<b>93,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	(77,679)	(93,050)	(93,050)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(77,679)</b>	<b>(93,050)</b>	<b>(93,050)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>0</b>	<b>(50)</b>

<b>Service Information</b>	
<b>Services provided:</b> Providing services on behalf of Eastbourne Homes to improve the environment of tenants.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
<b>Budget for 2019-20</b>	<b>(50)</b>

**SERVICE DELIVERY**

<b>Public Conveniences</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	119,414	122,700	134,550
Transport	0	0	0
Supplies and Services	13,987	20,700	19,750
Third Party Payments	222,556	235,200	242,700
Transfer Payments	0	0	0
Internal Recharges	4,345	1,250	1,550
<b>Gross Operational Cost</b>	<b>360,302</b>	<b>379,850</b>	<b>398,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(1,200)	(500)	0
Customer and Client Receipts	(27,656)	(29,000)	(28,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(28,856)</b>	<b>(29,500)</b>	<b>(28,500)</b>
<b>Net Operational Cost</b>	<b>331,446</b>	<b>350,350</b>	<b>370,050</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of toilet blocks across the town.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	350,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	6,000
Inflation	8,300
Reversal of previous year's non-recurring growth	0
Other budget movements	5,400
<b>Budget for 2019-20</b>	<b>370,050</b>

**SERVICE DELIVERY**

<b>Car Parking</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	103,571	106,950	107,200
Transport	0	0	0
Supplies and Services	26,825	43,450	68,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>130,396</b>	<b>150,400</b>	<b>175,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(516,216)	(517,300)	(517,300)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(516,216)</b>	<b>(517,300)</b>	<b>(517,300)</b>
<b>Net Operational Cost</b>	<b>(385,820)</b>	<b>(366,900)</b>	<b>(341,750)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Maintenance and running costs for the Council's car parks across the town.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(366,900)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	25,000
Inflation	2,250
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,100)
<b>Budget for 2019-20</b>	<b>(341,750)</b>

**SERVICE DELIVERY**

<b>Miscellaneous Highways</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	21,303	35,150	45,000
Transport	0	0	0
Supplies and Services	651	500	2,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>21,954</b>	<b>35,650</b>	<b>47,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(9,805)	(2,000)	(2,000)
Customer and Client Receipts	0	(700)	(700)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(9,805)</b>	<b>(2,700)</b>	<b>(2,700)</b>
<b>Net Operational Cost</b>	<b>12,149</b>	<b>32,950</b>	<b>44,800</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of street name plates and maintenance of precinct and community shelter areas within the town.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	32,950
Efficiency savings	0
Income generation	0
Growth	12,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
<b>Budget for 2019-20</b>	<b>44,800</b>

**SERVICE DELIVERY**

<b>Community Enforcement</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	500	500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>0</b>	<b>500</b>	<b>500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(29)	(2,000)	(2,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(29)</b>	<b>(2,000)</b>	<b>(2,000)</b>
<b>Net Operational Cost</b>	<b>(29)</b>	<b>(1,500)</b>	<b>(1,500)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Dealing with reports of anti-social behaviour and vandalism and issuing fixed penalties where necessary.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(1,500)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>(1,500)</b>

**SERVICE DELIVERY**

<b>Pest Control</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	2,229	3,050	2,500
Transport	0	0	0
Supplies and Services	2,486	3,700	3,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	850	850	850
<b>Gross Operational Cost</b>	<b>5,565</b>	<b>7,600</b>	<b>7,050</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	(5,000)	(5,000)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(5,000)</b>	<b>(5,000)</b>
<b>Net Operational Cost</b>	<b>5,565</b>	<b>2,600</b>	<b>2,050</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Pest control treatment visits for rats, mice, wasps and fleas.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	2,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	50
Reversal of previous year's non-recurring growth	0
Other budget movements	(600)
<b>Budget for 2019-20</b>	<b>2,050</b>



**SERVICE DELIVERY**

<b>Head of Homes First</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	61,256	0	92,550
Premises	0	0	0
Transport	262	0	900
Supplies and Services	134	3,000	3,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>61,652</b>	<b>3,000</b>	<b>96,450</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(15,322)	0	(24,200)
Recharges to EHL	(15,322)	0	(24,150)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(3,064)	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(33,708)</b>	<b>0</b>	<b>(48,350)</b>
<b>Net Operational Cost</b>	<b>27,944</b>	<b>3,000</b>	<b>48,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	This post provides the management for Homes First.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	3,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	850
Reversal of previous year's non-recurring growth	0
Other budget movements	44,250
<b>Budget for 2019-20</b>	<b>48,100</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**SERVICE DELIVERY**

<b>Homes First Housing Needs and Standards</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	246,643	0	845,450
Premises	0	0	0
Transport	1,002	0	12,400
Supplies and Services	2,395	0	13,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>250,040</b>	<b>0</b>	<b>871,350</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(124,489)	0	(434,550)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(12,616)	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(137,105)</b>	<b>0</b>	<b>(434,550)</b>
<b>Net Operational Cost</b>	<b>112,935</b>	<b>0</b>	<b>436,800</b>

<b>Service Information</b>	
<b>Services provided:</b> This team covers homelessness and housing standards.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	27,650
Reversal of previous year's non-recurring growth	0
Other budget movements	409,150
<b>Budget for 2019-20</b>	<b>436,800</b>
<b>Employees (Full Time Equivalent)</b>	<b>28</b>

**SERVICE DELIVERY**

<b>Housing Enabling</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	47,287	0	0
Premises	3,075	25,000	25,000
Transport	3,508	0	0
Supplies and Services	74,474	20,400	20,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>128,344</b>	<b>45,400</b>	<b>45,400</b>
<b>Income</b>			
Government Grants	(51,357)	(25,000)	(25,000)
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(55,580)	(500)	(500)
Customer and Client Receipts	0	(1,500)	(1,500)
Internal Recharges	(16,483)	(14,950)	(14,950)
Other Income	0	0	0
<b>Total Income</b>	<b>(123,420)</b>	<b>(41,950)</b>	<b>(41,950)</b>
<b>Net Operational Cost</b>	<b>4,924</b>	<b>3,450</b>	<b>3,450</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes Choice Based Lettings, Vulnerable Persons Relocation Scheme and costs relating to Riverbourne House restaurant.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	3,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>3,450</b>

**SERVICE DELIVERY**

<b>Private Sector Housing</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	4	0	0
Supplies and Services	10,950	11,050	11,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	18,793	15,150	15,150
<b>Gross Operational Cost</b>	<b>29,747</b>	<b>26,200</b>	<b>26,200</b>
<b>Income</b>			
Government Grants	(761)	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(500)	0	0
Customer and Client Receipts	(19,749)	(24,050)	(24,050)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(21,010)</b>	<b>(24,050)</b>	<b>(24,050)</b>
<b>Net Operational Cost</b>	<b>8,737</b>	<b>2,150</b>	<b>2,150</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Includes Houses of Multiple Occupation.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	2,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>2,150</b>

**SERVICE DELIVERY**

<b>Bed and Breakfast Accommodation</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	1,112,579	370,600	426,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>1,112,579</b>	<b>370,600</b>	<b>426,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(214,464)	0	0
Customer and Client Receipts	(963,177)	(115,500)	(115,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,177,641)</b>	<b>(115,500)</b>	<b>(115,500)</b>
<b>Net Operational Cost</b>	<b>(65,062)</b>	<b>255,100</b>	<b>311,100</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers the costs of bed and breakfast accommodation for homeless persons.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	255,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	56,000
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>311,100</b>

**SERVICE DELIVERY**

<b>Other Temporary Accommodation</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	1,368	900	900
Transport	89	0	0
Supplies and Services	57,278	10,000	10,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>58,735</b>	<b>10,900</b>	<b>10,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>58,735</b>	<b>10,900</b>	<b>10,900</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provides availability and access to accommodation for homeless households by procuring units by block booking and by providing rental support.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	10,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>10,900</b>

**SERVICE DELIVERY**

**Homelessness**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	107	500	0
Premises	151	0	0
Transport	531	100	0
Supplies and Services	178,216	60,200	60,800
Third Party Payments	0	0	0
Transfer Payments	99,394	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>278,399</b>	<b>60,800</b>	<b>60,800</b>
<b>Income</b>			
Government Grants	(364,986)	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	(12,000)	(12,000)
Customer and Client Receipts	(87,656)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(452,642)</b>	<b>(12,000)</b>	<b>(12,000)</b>
<b>Net Operational Cost</b>	<b>(174,243)</b>	<b>48,800</b>	<b>48,800</b>

**Service Information**

**Services provided:**

Includes Housing Needs, Homeless Prevention and Deposit Loan Scheme.

**Budget Changes**

	<b>£</b>
Opening budget position	48,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

**Budget for 2019-20**

**48,800**

**SERVICE DELIVERY**

<b>Housing GF Properties</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	635	11,550	11,550
Transport	0	0	0
Supplies and Services	1,998	3,750	3,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>2,633</b>	<b>15,300</b>	<b>15,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(19,157)	(15,300)	(15,300)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(19,157)</b>	<b>(15,300)</b>	<b>(15,300)</b>
<b>Net Operational Cost</b>	<b>(16,524)</b>	<b>0</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Cost of maintenance of housing properties not included within the HRA.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>0</b>



**SERVICE DELIVERY**

<b>Neighbourhood Housing</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	520,649	0	1,206,550
Premises	0	0	0
Transport	17,779	0	55,000
Supplies and Services	6,382	0	13,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>544,810</b>	<b>0</b>	<b>1,275,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(223,220)	0	(637,650)
Recharges to EHL	(321,590)	0	(637,600)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(544,810)</b>	<b>0</b>	<b>(1,275,250)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	This team covers Neighbourhood Housing.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>0</b>
<b>Employees (Full Time Equivalent)</b>	<b>35</b>

**SERVICE DELIVERY**

<b>Housing Property Services</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	376,116	0	1,103,150
Premises	0	0	0
Transport	7,758	0	24,250
Supplies and Services	1,642	0	9,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>385,516</b>	<b>0</b>	<b>1,136,700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(169,720)	0	(568,350)
Recharges to EHL	(215,796)	0	(568,350)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(385,516)</b>	<b>0</b>	<b>(1,136,700)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	This team covers Housing Property Services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>0</b>
<b>Employees (Full Time Equivalent)</b>	<b>28</b>

**REGENERATION AND PLANNING**

Service		2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
R1	Director of Regeneration and Planning	66,447	63,300	(166,950)
R2	Projects	(5,222)	0	0
	<b>Senior Management</b>	<b>61,225</b>	<b>63,300</b>	<b>(166,950)</b>
<b>R3</b>	<b>Regeneration</b>	<b>168,550</b>	<b>142,750</b>	<b>184,900</b>
<b>R4</b>	<b>Head of Commercial Business and Property</b>	<b>33,739</b>	<b>37,550</b>	<b>54,000</b>
R5	Head of Property and Facilities	38,901	39,000	40,400
R6	Farms and Downs Water Supply	18,270	26,550	(80,700)
R7	Estates and Asset Management	236,992	219,150	181,500
R8	Corporate Property	(432,347)	(290,000)	123,800
R9	Investment Property	(1,839,010)	(2,543,050)	(2,389,050)
	<b>Corporate Landlord</b>	<b>(1,977,194)</b>	<b>(2,548,350)</b>	<b>(2,124,050)</b>
<b>R10</b>	<b>Facilities Management</b>	<b>452,209</b>	<b>500,600</b>	<b>408,350</b>
	<b>Estates and Property</b>	<b>(1,524,985)</b>	<b>(2,047,750)</b>	<b>(1,715,700)</b>
<b>R11</b>	<b>Business Planning and Performance</b>	<b>1,010,613</b>	<b>908,350</b>	<b>954,750</b>
R12	Planning	904,927	432,600	274,050
R13	Difficult Properties	6,064	6,000	6,000
R14	Development Control	(166,527)	(256,800)	44,500
R15	Building Control	32,221	77,250	66,050
	<b>Planning</b>	<b>776,685</b>	<b>259,050</b>	<b>390,600</b>
	<b>TOTAL REGENERATION AND PLANNING</b>	<b>525,827</b>	<b>(636,750)</b>	<b>(298,400)</b>

**REGENERATION AND PLANNING**

<b>Director of Regeneration and Planning</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	126,837	125,350	130,700
Premises	0	0	0
Transport	425	200	200
Supplies and Services	4,550	1,600	1,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>131,812</b>	<b>127,150</b>	<b>132,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(65,365)	(63,850)	(66,150)
Recharges to EHL	0	0	(33,100)
Other Grants and Contributions	0	0	(200,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(65,365)</b>	<b>(63,850)</b>	<b>(299,250)</b>
<b>Net Operational Cost</b>	<b>66,447</b>	<b>63,300</b>	<b>(166,950)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of the Director of Regeneration and Planning	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	63,300
Efficiency savings	(200,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,300
Reversal of previous year's non-recurring growth	0
Other budget movements	(31,550)
<b>Budget for 2019-20</b>	<b>(166,950)</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**REGENERATION AND PLANNING**

<b>Projects</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	6,387	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	48,896	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>55,283</b>	<b>0</b>	<b>0</b>
<b>Income</b>			
Government Grants	(60,505)	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(60,505)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>(5,222)</b>	<b>0</b>	<b>0</b>

<b>Service Information</b>	
<b>Services provided:</b>	This covers the costs of projects carried out with the Pier grant and Coastal Communities Fund.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>0</b>

**REGENERATION AND PLANNING**

<b>Regeneration</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	167,925	199,700	215,250
Premises	420	0	0
Transport	1,260	1,000	1,000
Supplies and Services	101,172	79,000	79,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	4,587	0	0
<b>Gross Operational Cost</b>	<b>275,364</b>	<b>279,700</b>	<b>295,250</b>
<b>Income</b>			
Government Grants	(7,000)	0	0
Recharges to LDC	(80,777)	(136,950)	(110,350)
Recharges to EHL	0	0	0
Other Grants and Contributions	(14,450)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(4,587)	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(106,814)</b>	<b>(136,950)</b>	<b>(110,350)</b>
<b>Net Operational Cost</b>	<b>168,550</b>	<b>142,750</b>	<b>184,900</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Responsible for Economic Development and Regeneration.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	142,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	7,750
Reversal of previous year's non-recurring growth	0
Other budget movements	34,400
<b>Budget for 2019-20</b>	<b>184,900</b>
<b>Employees (Full Time Equivalent)</b>	<b>4.7</b>

**REGENERATION AND PLANNING**

<b>Group Head of Commercial Business</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	237,612	74,650	159,700
Premises	0	0	0
Transport	923	0	0
Supplies and Services	2,092	200	800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	13,000	0	0
<b>Gross Operational Cost</b>	<b>253,627</b>	<b>74,850</b>	<b>160,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(34,679)	(37,300)	(52,550)
Recharges to EHL	(185,209)	0	(53,950)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(219,888)</b>	<b>(37,300)</b>	<b>(106,500)</b>
<b>Net Operational Cost</b>	<b>33,739</b>	<b>37,550</b>	<b>54,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service covers the cost of the group Head of Commercial Business and includes the costs of the Housing Delivery Team.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	37,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,050
Reversal of previous year's non-recurring growth	0
Other budget movements	15,400
<b>Budget for 2019-20</b>	<b>54,000</b>
<b>Employees (Full Time Equivalent)</b>	<b>2</b>

**REGENERATION AND PLANNING**

<b>Head of Property and Facilities</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	76,335	38,450	80,100
Premises	0	0	0
Transport	0	0	0
Supplies and Services	518	550	800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>76,853</b>	<b>39,000</b>	<b>80,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(37,952)	0	(40,500)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(37,952)</b>	<b>0</b>	<b>(40,500)</b>
<b>Net Operational Cost</b>	<b>38,901</b>	<b>39,000</b>	<b>40,400</b>

<b>Service Information</b>	
<b>Services provided:</b>	This service covers the cost of the Head of Property and Facilities
<b>Budget Changes</b>	<b>£</b>
Opening budget position	39,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	750
Reversal of previous year's non-recurring growth	0
Other budget movements	650
<b>Budget for 2019-20</b>	<b>40,400</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>



**REGENERATION AND PLANNING**

<b>Farms and Downs Water Supply</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	134,708	102,850	101,800
Transport	0	0	0
Supplies and Services	159,277	50,050	63,700
Third Party Payments	38,657	36,350	37,500
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>332,642</b>	<b>189,250</b>	<b>203,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(33,809)	(31,350)	(31,350)
Customer and Client Receipts	(276,215)	(130,100)	(251,100)
Internal Recharges	(4,348)	(1,250)	(1,250)
Other Income	0	0	0
<b>Total Income</b>	<b>(314,372)</b>	<b>(162,700)</b>	<b>(283,700)</b>
<b>Net Operational Cost</b>	<b>18,270</b>	<b>26,550</b>	<b>(80,700)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Maintenance of the Downland Farms and Water Supply.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	26,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	43,000
Inflation	1,850
Reversal of previous year's non-recurring growth	(30,000)
Other budget movements	(122,100)
<b>Budget for 2019-20</b>	<b>(80,700)</b>

**REGENERATION AND PLANNING**

<b>Estates and Asset Management</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	327,764	354,500	385,250
Premises	0	12,500	0
Transport	2,633	3,300	2,700
Supplies and Services	146,792	29,400	2,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>477,189</b>	<b>399,700</b>	<b>390,650</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(238,697)	(180,550)	(209,150)
Recharges to EHL	0	0	0
Other Grants and Contributions	(1,500)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(240,197)</b>	<b>(180,550)</b>	<b>(209,150)</b>
<b>Net Operational Cost</b>	<b>236,992</b>	<b>219,150</b>	<b>181,500</b>

<b>Service Information</b>	
<b>Services provided:</b>	Management of the Council's property portfolio.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	219,150
Efficiency savings	(9,000)
Income generation	0
Growth	0
Non recurring growth	5,000
Inflation	15,550
Reversal of previous year's non-recurring growth	(15,000)
Other budget movements	(34,200)
<b>Budget for 2019-20</b>	<b>181,500</b>
<b>Employees (Full Time Equivalent)</b>	<b>9.7</b>

**REGENERATION AND PLANNING**

<b>Corporate Property</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	141,658	296,750	712,600
Transport	0	0	0
Supplies and Services	32,338	850	850
Third Party Payments	0	5,000	5,150
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>173,996</b>	<b>302,600</b>	<b>718,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(4,289)	(1,000)	(3,000)
Customer and Client Receipts	(602,054)	(591,600)	(591,800)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(606,343)</b>	<b>(592,600)</b>	<b>(594,800)</b>
<b>Net Operational Cost</b>	<b>(432,347)</b>	<b>(290,000)</b>	<b>123,800</b>

<b>Service Information</b>	
<b>Services provided:</b>	Management of the Council's Corporate property portfolio.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(290,000)
Efficiency savings	0
Income generation	0
Growth	40,000
Non recurring growth	197,500
Inflation	4,900
Reversal of previous year's non-recurring growth	0
Other budget movements	171,400
<b>Budget for 2019-20</b>	<b>123,800</b>

**REGENERATION AND PLANNING**

<b>Investment Property</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	30,570	10,250	26,250
Transport	0	0	0
Supplies and Services	10,499	0	17,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>41,069</b>	<b>10,250</b>	<b>43,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(1,200)	0	0
Customer and Client Receipts	(1,878,879)	(2,553,300)	(2,432,300)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,880,079)</b>	<b>(2,553,300)</b>	<b>(2,432,300)</b>
<b>Net Operational Cost</b>	<b>(1,839,010)</b>	<b>(2,543,050)</b>	<b>(2,389,050)</b>

<b>Service Information</b>	
<b>Services provided:</b> Management of the Council's investment property portfolio.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(2,543,050)
Efficiency savings	0
Income generation	(100,000)
Growth	0
Non recurring growth	10,000
Inflation	400
Reversal of previous year's non-recurring growth	0
Other budget movements	243,600
<b>Budget for 2019-20</b>	<b>(2,389,050)</b>

**REGENERATION AND PLANNING**

<b>Facilities Management</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	469,456	464,350	475,400
Premises	313,138	393,700	310,050
Transport	1,520	0	0
Supplies and Services	74,829	62,200	86,350
Third Party Payments	90,433	53,200	54,900
Transfer Payments	3,500	0	0
Internal Recharges	13	100	100
<b>Gross Operational Cost</b>	<b>952,889</b>	<b>973,550</b>	<b>926,800</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(245,847)	(222,050)	(267,550)
Recharges to EHL	0	0	0
Other Grants and Contributions	(59,103)	(54,000)	(54,000)
Customer and Client Receipts	(194,780)	(196,900)	(196,900)
Internal Recharges	(950)	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(500,680)</b>	<b>(472,950)</b>	<b>(518,450)</b>
<b>Net Operational Cost</b>	<b>452,209</b>	<b>500,600</b>	<b>408,350</b>

<b>Service Information</b>	
<b>Services provided:</b>	Day to day running of the main office accommodation including 1 Grove Road, the Town Hall and College Road offices.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	500,600
Efficiency savings	0
Income generation	0
Growth	50,000
Non recurring growth	0
Inflation	8,350
Reversal of previous year's non-recurring growth	(125,000)
Other budget movements	(25,600)
<b>Budget for 2019-20</b>	<b>408,350</b>
<b>Employees (Full Time Equivalent)</b>	<b>15.5</b>

**REGENERATION AND PLANNING**

<b>Business Planning and Performance</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	840,643	766,200	771,900
Premises	671	600	600
Transport	4,025	1,850	1,500
Supplies and Services	616,718	537,900	548,300
Third Party Payments	84,877	44,200	80,200
Transfer Payments	0	0	0
Internal Recharges	0	13,450	13,450
<b>Gross Operational Cost</b>	<b>1,546,934</b>	<b>1,364,200</b>	<b>1,415,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(372,028)	(391,150)	(384,050)
Recharges to EHL	(43,217)	(42,950)	(55,400)
Other Grants and Contributions	(119,407)	(11,750)	(11,750)
Customer and Client Receipts	0	(10,000)	(10,000)
Internal Recharges	0	0	0
Other Income	(1,669)	0	0
<b>Total Income</b>	<b>(536,321)</b>	<b>(455,850)</b>	<b>(461,200)</b>
<b>Net Operational Cost</b>	<b>1,010,613</b>	<b>908,350</b>	<b>954,750</b>

<b>Service Information</b>	
<b>Services provided:</b>	Advises on corporate strategies ensuring the delivery of strong performance and projects. Champions customer and community engagement. Maximises the Council's influence through partnership working. Includes community grants programme and adherence to equalities legislation.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	908,350
Efficiency savings	(14,500)
Income generation	0
Growth	43,000
Non recurring growth	1,000
Inflation	1,950
Reversal of previous year's non-recurring growth	0
Other budget movements	14,950
<b>Budget for 2019-20</b>	<b>954,750</b>
<b>Employees (Full Time Equivalent)</b>	<b>15</b>

**REGENERATION AND PLANNING**

<b>Planning</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	412,106	442,050	457,700
Premises	0	0	0
Transport	889	0	0
Supplies and Services	697,538	215,650	47,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	20	0	0
<b>Gross Operational Cost</b>	<b>1,110,553</b>	<b>657,700</b>	<b>505,100</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(205,626)	(225,100)	(231,050)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(205,626)</b>	<b>(225,100)</b>	<b>(231,050)</b>
<b>Net Operational Cost</b>	<b>904,927</b>	<b>432,600</b>	<b>274,050</b>

<b>Service Information</b>	
<b>Services provided:</b>	The Planning Policy team is a joint service responsible for the development and implementation of all planning policy and local plan requirements for each authority. The team plans for and guides all of the long term development needs across both authorities
<b>Budget Changes</b>	<b>£</b>
Opening budget position	432,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	7,750
Reversal of previous year's non-recurring growth	(168,000)
Other budget movements	1,700
<b>Budget for 2019-20</b>	<b>274,050</b>
<b>Employees (Full Time Equivalent)</b>	<b>10.09</b>

**SERVICE DELIVERY**

<b>Difficult Properties</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	2,700	0	0
Transport	0	0	0
Supplies and Services	3,364	6,000	6,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>6,064</b>	<b>6,000</b>	<b>6,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>6,064</b>	<b>6,000</b>	<b>6,000</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Relates to health and safety works carried out.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	6,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>6,000</b>



**SERVICE DELIVERY**

<b>Development Control</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	26,897	0	518,550
Premises	0	0	0
Transport	0	0	5,850
Supplies and Services	60,622	27,100	72,350
Third Party Payments	0	0	0
Transfer Payments	150	0	0
Internal Recharges	16	0	0
<b>Gross Operational Cost</b>	<b>87,685</b>	<b>27,100</b>	<b>596,750</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(268,350)
Recharges to EHL	0	0	0
Other Grants and Contributions	(14,445)	(40,000)	(40,000)
Customer and Client Receipts	(239,767)	(243,900)	(243,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(254,212)</b>	<b>(283,900)</b>	<b>(552,250)</b>
<b>Net Operational Cost</b>	<b>(166,527)</b>	<b>(256,800)</b>	<b>44,500</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Running costs and income associated with planning and other development applications. During 2018-19 the Development Control team was formed (previously part of Specialist Advisors)	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	(256,800)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	40,000
Inflation	12,450
Reversal of previous year's non-recurring growth	0
Other budget movements	248,850
<b>Budget for 2019-20</b>	<b>44,500</b>
<b>Employees (Full Time Equivalent)</b>	<b>11.81</b>

**SERVICE DELIVERY**

**Building Control**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	248,850
Premises	0	0	0
Transport	0	0	4,000
Supplies and Services	323	200	6,400
Third Party Payments	32,143	77,050	64,050
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>32,466</b>	<b>77,250</b>	<b>323,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	(257,250)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(245)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(245)</b>	<b>0</b>	<b>(257,250)</b>
<b>Net Operational Cost</b>	<b>32,221</b>	<b>77,250</b>	<b>66,050</b>

**Service Information**

**Services provided:**

Covers the costs of the East Sussex Building Control Partnership in association with Wealden District Council. Also includes the costs of staff working on LDC building control work.

**Budget Changes**

	<b>£</b>
Opening budget position	77,250
Efficiency savings	0
Income generation	(13,000)
Growth	2,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(200)

**Budget for 2019-20**

**66,050**

**Employees (Full Time Equivalent)**

**6.74**

**TOURISM AND ENTERPRISE**

Service		2017-18 Actuals £	2018-19 Budget £	2019-20 Budget £
T1	Director of Tourism and Enterprise	95,724	94,700	98,650
	<b>Senior Management</b>	<b>95,724</b>	<b>94,700</b>	<b>98,650</b>
<b>T2</b>	<b>Devonshire Complex</b>	<b>1,870</b>	<b>700</b>	<b>700</b>
<b>T3</b>	<b>Towner</b>	<b>656,647</b>	<b>423,000</b>	<b>420,300</b>
T4	Tourism and Enterprise	449,979	492,550	631,450
T5	Tourist Information	122,430	100,850	90,200
T6	Heritage	171,027	183,250	238,100
T7	Catering	272,568	310,900	64,600
	<b>Tourism and Enterprise</b>	<b>1,016,004</b>	<b>1,087,550</b>	<b>1,024,350</b>
T8	Sports Delivery Team	348,162	447,250	446,900
T9	Sports Grounds	2,299	5,100	5,750
T10	Sports Centres and Regency Park Community Centre	(81,375)	(174,150)	(151,500)
T11	Leisure Contract	(42,090)	(39,500)	(33,450)
	<b>Sports Delivery</b>	<b>226,996</b>	<b>238,700</b>	<b>267,700</b>
<b>T12</b>	<b>Seafront</b>	<b>(95,016)</b>	<b>(14,450)</b>	<b>(43,600)</b>
T13	Events	292,980	264,900	304,650
T14	Tennis	407,182	346,350	332,900
	<b>Events &amp; Devonshire Park</b>	<b>700,162</b>	<b>611,250</b>	<b>637,550</b>
T15	Theatres Admin	506,897	612,500	586,800
T16	Congress Theatre	(15,940)	57,700	(202,650)
T17	Devonshire Park Theatre	(282,785)	261,250	65,850
T18	Winter Garden Theatre	289,825	56,400	327,950
T19	Royal Hippodrome	29,288	18,400	20,150
T20	Welcome Building	0	0	291,950
	<b>Theatres</b>	<b>527,285</b>	<b>1,006,250</b>	<b>1,090,050</b>
<b>TOTAL TOURISM AND ENTERPRISE SERVICES</b>		<b>3,129,672</b>	<b>3,447,700</b>	<b>3,495,700</b>

**TOURISM AND ENTERPRISE**

<b>Director of Tourism and Enterprise</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	114,873	111,850	119,550
Premises	0	0	0
Transport	963	300	300
Supplies and Services	3,509	3,650	3,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>119,345</b>	<b>115,800</b>	<b>123,350</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	(23,621)	(21,100)	(24,700)
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(23,621)</b>	<b>(21,100)</b>	<b>(24,700)</b>
<b>Net Operational Cost</b>	<b>95,724</b>	<b>94,700</b>	<b>98,650</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of the Director of Tourism and Enterprise.	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	94,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,150
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,200)
<b>Budget for 2019-20</b>	<b>98,650</b>
<b>Employees (Full Time Equivalent)</b>	<b>1</b>

**TOURISM AND ENTERPRISE**

<b>Devonshire Complex</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	93	0	0
Supplies and Services	1,232	700	700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	545	0	0
<b>Gross Operational Cost</b>	<b>1,870</b>	<b>700</b>	<b>700</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>1,870</b>	<b>700</b>	<b>700</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of administration of the Devonshire Park Review	
<b>Budget Changes</b>	
	<b>£</b>
Opening budget position	700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
<b>Budget for 2019-20</b>	<b>700</b>

**TOURISM AND ENTERPRISE**

<b>Towner</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	21,668	9,100	6,400
Transport	0	0	0
Supplies and Services	21,099	0	0
Third Party Payments	613,880	413,900	413,900
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>656,647</b>	<b>423,000</b>	<b>420,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>656,647</b>	<b>423,000</b>	<b>420,300</b>

<b>Service Information</b>	
<b>Services provided:</b>	
This service covers the cost of support to the Towner Trust	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	423,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,700)
<b>Budget for 2019-20</b>	<b>420,300</b>

**TOURISM AND ENTERPRISE**

<b>Tourism and Enterprise</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	366,374	345,800	517,900
Premises	0	0	12,000
Transport	2,564	2,200	10,300
Supplies and Services	184,144	226,800	321,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	15	800	300
<b>Gross Operational Cost</b>	<b>553,097</b>	<b>575,600</b>	<b>861,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(7,374)	(6,000)	(7,000)
Customer and Client Receipts	(95,744)	(77,050)	(223,050)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(103,118)</b>	<b>(83,050)</b>	<b>(230,050)</b>
<b>Net Operational Cost</b>	<b>449,979</b>	<b>492,550</b>	<b>631,450</b>

<b>Service Information</b>	
<b>Services provided:</b>	
Covers Tourism Development, Marketing, Conferences, Eastbourne Review and Eastbourne Downs Golf Club.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	492,550
Efficiency savings	0
Income generation	0
Growth	45,000
Non recurring growth	168,650
Inflation	5,000
Reversal of previous year's non-recurring growth	(70,050)
Other budget movements	(9,700)
<b>Budget for 2019-20</b>	<b>631,450</b>
<b>Employees (Full Time Equivalent)</b>	<b>13.47</b>

**TOURISM AND ENTERPRISE**

<b>Tourist Information</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	118,910	126,050	132,950
Premises	26,950	32,300	30,650
Transport	1,020	0	0
Supplies and Services	287,425	231,800	230,900
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	18	800	800
<b>Gross Operational Cost</b>	<b>434,323</b>	<b>390,950</b>	<b>395,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(1,194)	0	0
Customer and Client Receipts	(310,699)	(290,100)	(305,100)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(311,893)</b>	<b>(290,100)</b>	<b>(305,100)</b>
<b>Net Operational Cost</b>	<b>122,430</b>	<b>100,850</b>	<b>90,200</b>

<b>Service Information</b>	
<b>Services provided:</b>	Provision of Tourist Information services.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	100,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	7,250
Reversal of previous year's non-recurring growth	(15,000)
Other budget movements	(2,900)
<b>Budget for 2019-20</b>	<b>90,200</b>
<b>Employees (Full Time Equivalent)</b>	<b>6.26</b>



**TOURISM AND ENTERPRISE**

<b>Heritage</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	133,083	159,450	163,250
Premises	26,597	21,850	22,100
Transport	530	350	350
Supplies and Services	55,575	37,000	87,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	622	200	200
<b>Gross Operational Cost</b>	<b>216,407</b>	<b>218,850</b>	<b>273,500</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(8,007)	0	0
Customer and Client Receipts	(37,373)	(35,600)	(35,400)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(45,380)</b>	<b>(35,600)</b>	<b>(35,400)</b>
<b>Net Operational Cost</b>	<b>171,027</b>	<b>183,250</b>	<b>238,100</b>

<b>Service Information</b>	
<b>Services provided:</b> Covers the Redoubt Museum, Local History Centre and other Heritage related projects.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	183,250
Efficiency savings	0
Income generation	0
Growth	7,000
Non recurring growth	50,000
Inflation	4,000
Reversal of previous year's non-recurring growth	0
Other budget movements	(6,150)
<b>Budget for 2019-20</b>	<b>238,100</b>
<b>Employees (Full Time Equivalent)</b>	<b>7.91</b>

**TOURISM AND ENTERPRISE**

<b>Catering</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	624,023	476,400	599,500
Premises	121,284	30,650	52,800
Transport	3,089	3,050	3,050
Supplies and Services	486,981	158,550	337,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	140	0	300
<b>Gross Operational Cost</b>	<b>1,235,517</b>	<b>668,650</b>	<b>993,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(419)	0	0
Customer and Client Receipts	(962,530)	(357,750)	(928,400)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(962,949)</b>	<b>(357,750)</b>	<b>(928,400)</b>
<b>Net Operational Cost</b>	<b>272,568</b>	<b>310,900</b>	<b>64,600</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers the costs of the in-house catering services provided at various outlets across the town and theatres.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	310,900
Efficiency savings	0
Income generation	(24,300)
Growth	7,150
Non recurring growth	96,350
Inflation	13,250
Reversal of previous year's non-recurring growth	(241,000)
Other budget movements	(97,750)
<b>Budget for 2019-20</b>	<b>64,600</b>
<b>Employees (Full Time Equivalent)</b>	<b>28.46</b>

**TOURISM AND ENTERPRISE**

<b>Sports Delivery Team</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	334,026	429,700	430,400
Premises	0	0	0
Transport	1,692	3,050	1,600
Supplies and Services	12,425	14,500	14,900
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	19	0	0
<b>Gross Operational Cost</b>	<b>348,162</b>	<b>447,250</b>	<b>446,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>348,162</b>	<b>447,250</b>	<b>446,900</b>

<b>Service Information</b>	
<b>Services provided:</b> The management and administration of the Council's sports centres and sporting venues.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	447,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	200
Reversal of previous year's non-recurring growth	0
Other budget movements	(550)
<b>Budget for 2019-20</b>	<b>446,900</b>
<b>Employees (Full Time Equivalent)</b>	<b>17</b>

**TOURISM AND ENTERPRISE**

**Sports Grounds**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	1,409	3,100	2,250
Transport	0	0	0
Supplies and Services	2,116	4,000	5,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>3,525</b>	<b>7,100</b>	<b>7,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,226)	(2,000)	(1,500)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(1,226)</b>	<b>(2,000)</b>	<b>(1,500)</b>
<b>Net Operational Cost</b>	<b>2,299</b>	<b>5,100</b>	<b>5,750</b>

**Service Information**

<b>Services provided:</b>	
Maintenance of the sports grounds within the area.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	5,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	650
<b>Budget for 2019-20</b>	<b>5,750</b>

**TOURISM AND ENTERPRISE**

<b>Sports Centres and Regency Park Community Centre</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	174,737	99,850	109,350
Premises	369,837	299,300	304,050
Transport	0	0	0
Supplies and Services	137,670	156,650	161,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	534	4,000	4,000
<b>Gross Operational Cost</b>	<b>682,778</b>	<b>559,800</b>	<b>578,950</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(188,717)	(161,000)	(151,000)
Customer and Client Receipts	(575,436)	(572,950)	(579,450)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(764,153)</b>	<b>(733,950)</b>	<b>(730,450)</b>
<b>Net Operational Cost</b>	<b>(81,375)</b>	<b>(174,150)</b>	<b>(151,500)</b>

<b>Service Information</b>	
<b>Services provided:</b>	
The running costs and maintenance of Sports Centres , Sports Park and Regency Park Community Centre.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(174,150)
Efficiency savings	0
Income generation	0
Growth	13,000
Non recurring growth	0
Inflation	10,550
Reversal of previous year's non-recurring growth	0
Other budget movements	(900)
<b>Budget for 2019-20</b>	<b>(151,500)</b>
<b>Employees (Full Time Equivalent)</b>	<b>8.85</b>

**TOURISM AND ENTERPRISE**

<b>Leisure Contract</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	22,787	10,350	10,850
Transport	0	0	0
Supplies and Services	673	0	0
Third Party Payments	30,496	33,600	39,150
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>53,956</b>	<b>43,950</b>	<b>50,000</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(83,346)	(83,450)	(83,450)
Customer and Client Receipts	(12,700)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(96,046)</b>	<b>(83,450)</b>	<b>(83,450)</b>
<b>Net Operational Cost</b>	<b>(42,090)</b>	<b>(39,500)</b>	<b>(33,450)</b>

<b>Service Information</b>	
<b>Services provided:</b>	The Sovereign Centre and Motcombe Pool provide swimming and leisure facilities for community use. These facilities are operated through the Eastbourne Leisure Trust and Wave Leisure (was Serco prior to 2019-20).
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(39,500)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	5,550
Reversal of previous year's non-recurring growth	0
Other budget movements	500
<b>Budget for 2019-20</b>	<b>(33,450)</b>

**TOURISM AND ENTERPRISE**

<b>Seafront</b>			
	<b>2017-18 Actuals</b>	<b>2018-19 Budget</b>	<b>2019-20 Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	284,967	236,600	268,600
Premises	169,478	150,450	152,050
Transport	5,988	4,350	4,350
Supplies and Services	307,152	272,800	292,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	750	250
<b>Gross Operational Cost</b>	<b>767,585</b>	<b>664,950</b>	<b>717,300</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(4,435)	(800)	(800)
Customer and Client Receipts	(858,166)	(678,600)	(760,100)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(862,601)</b>	<b>(679,400)</b>	<b>(760,900)</b>
<b>Net Operational Cost</b>	<b>(95,016)</b>	<b>(14,450)</b>	<b>(43,600)</b>

<b>Service Information</b>	
<b>Services provided:</b>	Seafront services including the Bandstand, deckchairs, Helen Gardens, beach huts, seafront shelters, Princes Park and the lifeguard.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	(14,450)
Efficiency savings	0
Income generation	(30,000)
Growth	0
Non recurring growth	0
Inflation	10,400
Reversal of previous year's non-recurring growth	(12,000)
Other budget movements	2,450
<b>Budget for 2019-20</b>	<b>(43,600)</b>
<b>Employees (Full Time Equivalent)</b>	<b>15.93</b>

**TOURISM AND ENTERPRISE**

<b>Events</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	338,090	299,450	309,150
Premises	31,362	6,850	6,550
Transport	11,736	15,950	15,850
Supplies and Services	590,492	510,150	604,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,898	4,600	10,500
<b>Gross Operational Cost</b>	<b>973,578</b>	<b>837,000</b>	<b>946,750</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(47,534)	(57,700)	(58,700)
Customer and Client Receipts	(633,064)	(514,400)	(583,400)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(680,598)</b>	<b>(572,100)</b>	<b>(642,100)</b>
<b>Net Operational Cost</b>	<b>292,980</b>	<b>264,900</b>	<b>304,650</b>

<b>Service Information</b>	
<b>Services provided:</b>	Covers the provision of a wide range of events throughout the year including Airbourne, Magnificent Motors and the Beachy Head Marathon.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	264,900
Efficiency savings	0
Income generation	(5,000)
Growth	70,000
Non recurring growth	7,000
Inflation	11,850
Reversal of previous year's non-recurring growth	(60,300)
Other budget movements	16,200
<b>Budget for 2019-20</b>	<b>304,650</b>
<b>Employees (Full Time Equivalent)</b>	<b>15.39</b>



**TOURISM AND ENTERPRISE**

<b>Tennis</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	378,909	293,350	285,700
Premises	191,934	177,750	166,600
Transport	13,891	23,450	18,450
Supplies and Services	113,572	58,400	57,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	19	1,650	1,650
<b>Gross Operational Cost</b>	<b>698,325</b>	<b>554,600</b>	<b>529,550</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(261,807)	(176,350)	(143,350)
Customer and Client Receipts	(29,336)	(31,900)	(53,300)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(291,143)</b>	<b>(208,250)</b>	<b>(196,650)</b>
<b>Net Operational Cost</b>	<b>407,182</b>	<b>346,350</b>	<b>332,900</b>

<b>Service Information</b>	
<b>Services provided:</b>	Up keep of the Devonshire Park tennis centre and provision of various tennis tournaments.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	346,350
Efficiency savings	0
Income generation	0
Growth	36,000
Non recurring growth	25,000
Inflation	8,750
Reversal of previous year's non-recurring growth	(17,000)
Other budget movements	(66,200)
<b>Budget for 2019-20</b>	<b>332,900</b>
<b>Employees (Full Time Equivalent)</b>	<b>14.13</b>

**TOURISM AND ENTERPRISE**

**Theatres Admin**

	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	494,055	555,600	615,300
Premises	0	0	0
Transport	2,636	3,100	2,700
Supplies and Services	100,460	151,400	154,900
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	187	2,000	2,000
<b>Gross Operational Cost</b>	<b>597,338</b>	<b>712,100</b>	<b>774,900</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(8,526)	(15,500)	(6,000)
Customer and Client Receipts	(81,915)	(84,100)	(182,100)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(90,441)</b>	<b>(99,600)</b>	<b>(188,100)</b>
<b>Net Operational Cost</b>	<b>506,897</b>	<b>612,500</b>	<b>586,800</b>

**Service Information**

**Services provided:**

Provides administration for the Council's main theatres.

**Budget Changes**

	<b>£</b>
Opening budget position	612,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	(10,750)
Inflation	19,150
Reversal of previous year's non-recurring growth	(32,650)
Other budget movements	(1,450)

**Budget for 2019-20**

**586,800**

**Employees (Full Time Equivalent)**

**20.19**

**TOURISM AND ENTERPRISE**

<b>Congress Theatre</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	11,700	421,250
Premises	14,144	38,900	163,550
Transport	0	0	1,000
Supplies and Services	6,169	32,200	2,905,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	1,650
<b>Gross Operational Cost</b>	<b>20,313</b>	<b>82,800</b>	<b>3,492,600</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	(301,700)
Customer and Client Receipts	(34,777)	(25,100)	(3,393,550)
Internal Recharges	0	0	0
Other Income	(1,476)	0	0
<b>Total Income</b>	<b>(36,253)</b>	<b>(25,100)</b>	<b>(3,695,250)</b>
<b>Net Operational Cost</b>	<b>(15,940)</b>	<b>57,700</b>	<b>(202,650)</b>

<b>Service Information</b>	
<b>Services provided:</b> Theatre shows and productions provided by external promoters are held at the Congress Theatre	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	57,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	(108,050)
Inflation	7,200
Reversal of previous year's non-recurring growth	(160,350)
Other budget movements	850
<b>Budget for 2019-20</b>	<b>(202,650)</b>
<b>Employees (Full Time Equivalent)</b>	<b>21.35</b>
<b>Congress Theatre will be re-opening during 2019-20 after refurbishment.</b>	

**TOURISM AND ENTERPRISE**

<b>Devonshire Park Theatre</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	371,633	587,550	396,350
Premises	118,035	79,150	54,500
Transport	144	0	0
Supplies and Services	1,686,082	855,250	1,001,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	749	750	850
<b>Gross Operational Cost</b>	<b>2,176,643</b>	<b>1,522,700</b>	<b>1,453,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(128,392)	(104,200)	(99,450)
Customer and Client Receipts	(2,331,036)	(1,157,250)	(1,287,900)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(2,459,428)</b>	<b>(1,261,450)</b>	<b>(1,387,350)</b>
<b>Net Operational Cost</b>	<b>(282,785)</b>	<b>261,250</b>	<b>65,850</b>

<b>Service Information</b>	
<b>Services provided:</b>	In-house productions such as the Pantomime are held at the Devonshire Park Theatre alongside productions from external promoters.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	261,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	(63,000)
Inflation	14,300
Reversal of previous year's non-recurring growth	(141,050)
Other budget movements	(5,650)
<b>Budget for 2019-20</b>	<b>65,850</b>
<b>Employees (Full Time Equivalent)</b>	<b>22.33</b>

**TOURISM AND ENTERPRISE**

<b>Winter Garden Theatre</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	271,394	20,100	215,550
Premises	119,578	29,050	93,600
Transport	144	0	0
Supplies and Services	213,283	7,250	20,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	305	0	150
<b>Gross Operational Cost</b>	<b>604,704</b>	<b>56,400</b>	<b>330,250</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(35,810)	0	(2,200)
Customer and Client Receipts	(279,069)	0	(100)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(314,879)</b>	<b>0</b>	<b>(2,300)</b>
<b>Net Operational Cost</b>	<b>289,825</b>	<b>56,400</b>	<b>327,950</b>

<b>Service Information</b>	
<b>Services provided:</b>	Theatre and Conference provision at the Council's Winter Garden venue.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	56,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	161,350
Inflation	4,750
Reversal of previous year's non-recurring growth	109,400
Other budget movements	(3,950)
<b>Budget for 2019-20</b>	<b>327,950</b>
<b>Employees (Full Time Equivalent)</b>	<b>8.05</b>
<b>Winter Garden will be closed during 2019-20 for refurbishment</b>	

**TOURISM AND ENTERPRISE**

<b>Royal Hippodrome</b>			
	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Expenditure</b>			
Employee Expenses	0	0	0
Premises	34,649	17,950	19,700
Transport	0	0	0
Supplies and Services	7,228	450	450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>41,877</b>	<b>18,400</b>	<b>20,150</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	(5,512)	0	0
Customer and Client Receipts	(7,077)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>(12,589)</b>	<b>0</b>	<b>0</b>
<b>Net Operational Cost</b>	<b>29,288</b>	<b>18,400</b>	<b>20,150</b>

<b>Service Information</b>	
<b>Services provided:</b>	Venue is run externally providing a range of shows and family entertainment.
<b>Budget Changes</b>	<b>£</b>
Opening budget position	18,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	200
Reversal of previous year's non-recurring growth	0
Other budget movements	1,550
<b>Budget for 2019-20</b>	<b>20,150</b>

**TOURISM AND ENTERPRISE**

<b>Welcome Building</b>			
	<b>2017-18 Actuals £</b>	<b>2018-19 Budget £</b>	<b>2019-20 Budget £</b>
<b>Expenditure</b>			
Employee Expenses	0	0	42,500
Premises	0	0	270,550
Transport	0	0	0
Supplies and Services	0	0	5,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
<b>Gross Operational Cost</b>	<b>0</b>	<b>0</b>	<b>318,200</b>
<b>Income</b>			
Government Grants	0	0	0
Recharges to LDC	0	0	0
Recharges to EHL	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	(26,250)
Internal Recharges	0	0	0
Other Income	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(26,250)</b>
<b>Net Operational Cost</b>	<b>0</b>	<b>0</b>	<b>291,950</b>

<b>Service Information</b>	
<b>Services provided:</b> New building as part of the Devonshire Park redevelopment.	
<b>Budget Changes</b>	<b>£</b>
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	291,950
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
	0
<b>Budget for 2019-20</b>	<b>291,950</b>
<b>Employees (Full Time Equivalent)</b>	<b>3.54</b>

### Housing Revenue Account

Ref		2017-18 Actuals £	2018-19 Budget £	2018-19 Revised Budget £	2019-20 Budget £
	<b>Income</b>				
H1	Gross Rents	(14,389,000)	(14,353,250)	(14,353,250)	(14,082,750)
H2	Charges for Services	(1,213,000)	(979,050)	(1,039,050)	(1,000,550)
	<b>Gross Income</b>	<b>(15,602,000)</b>	<b>(15,332,300)</b>	<b>(15,392,300)</b>	<b>(15,083,300)</b>
	<b>Expenditure</b>				
H3	Management Fee	7,261,000	7,261,000	7,261,000	7,650,000
H4	Supervision and Management	1,000,000	1,037,900	1,122,900	1,326,870
H5	Provision for Doubtful Debts	14,000	126,500	126,500	126,500
H6	Depreciation and Impairment of Fixed Assets	4,174,000	4,290,100	4,291,100	4,233,500
	<b>Gross Expenditure</b>	<b>12,449,000</b>	<b>12,715,500</b>	<b>12,801,500</b>	<b>13,336,870</b>
	<b>Net Cost of HRA Services</b>	<b>(3,153,000)</b>	<b>(2,616,800)</b>	<b>(2,590,800)</b>	<b>(1,746,430)</b>
H7	Loan Charges - Interest	1,856,000	1,935,400	1,935,400	1,960,750
H8	Interest Receivable	(25,000)	(10,550)	(10,550)	(12,650)
	<b>Net Operating Surplus</b>	<b>(1,322,000)</b>	<b>(691,950)</b>	<b>(665,950)</b>	<b>201,670</b>
H9	Financial Accounting Entries	0	47,600	47,600	0
	<b>Appropriations</b>				
H10	Transfers to Reserve	500,000	500,000	500,000	(200,000)
	<b>Housing Revenue Account (Surplus)/Deficit</b>	<b>(822,000)</b>	<b>(144,350)</b>	<b>(118,350)</b>	<b>1,670</b>
H11	In hand at 1st April	(4,366,000)	(4,719,930)	(5,187,840)	(5,306,190)
H12	Withdrawal/(Addition)	(822,000)	(144,350)	(118,350)	1,670
	<b>In hand at 31st March</b>	<b>(5,188,000)</b>	<b>(4,864,280)</b>	<b>(5,306,190)</b>	<b>(5,304,520)</b>



## HOUSING REVENUE ACCOUNT

### Service Information

#### Services provided:

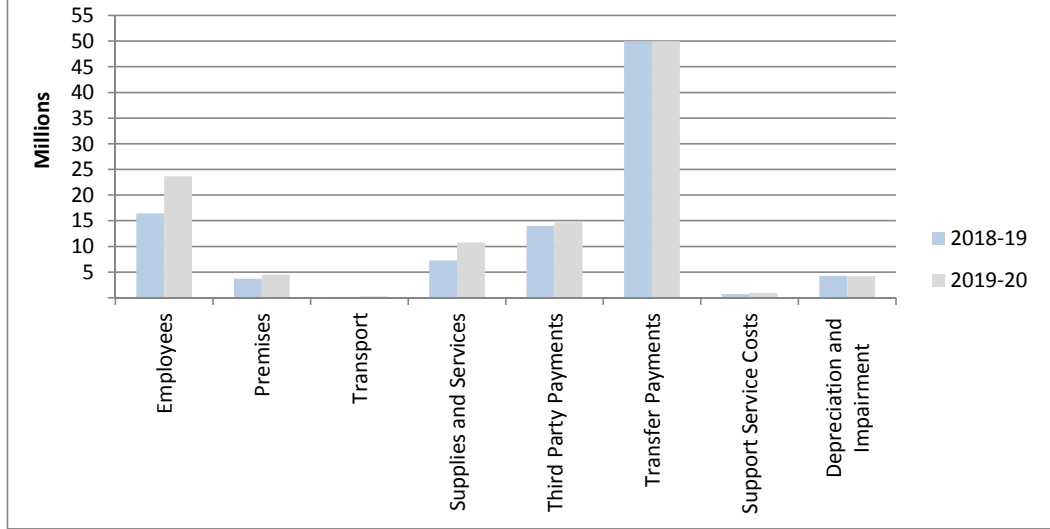
The Council is required by the Local Government and Housing Act 1989 (section 74) to keep a Housing Revenue Account (HRA) which records all revenue expenditure and income relating to the provision of council dwellings and related services.

<b>Budget Changes</b>	<b>£</b>
Opening budget position	(144,350)
<b>Changes in income</b>	
Gross Rents	270,500
Charges for Services	(21,500)
<b>Expenditure Changes</b>	
Management Fee	389,000
Supervision and Management	288,970
Depreciation and Impairment of Fixed Assets	(56,600)
<b>Changes in debt management costs</b>	
Loan Charges - Interest	25,350
Interest Receivable	(2,100)
<b>Other changes</b>	(747,600)
<b>Budget for 2019-20</b>	<b>1,670</b>

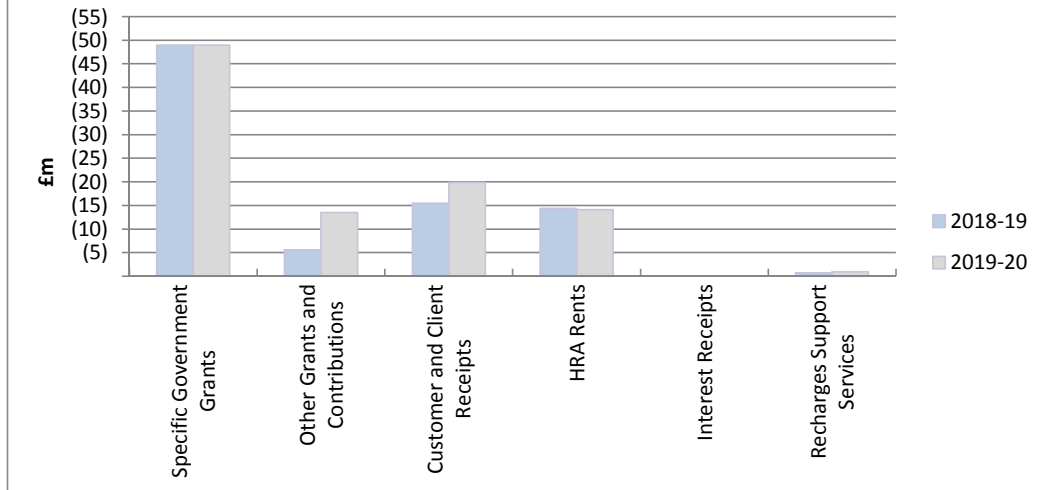
**Analysis of Gross Expenditure and Income For 2019-20**

	<b>Corporate Services</b>	<b>Service Delivery</b>	<b>Regeneration &amp; Planning</b>	<b>Tourism &amp; Enterprise Services</b>	<b>General Fund Total</b>	<b>Housing Revenue Account</b>	<b>Eastbourne Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees	5,706,350	9,864,750	3,443,400	4,627,300	23,641,800	48,300	23,690,100
Premises	234,950	1,526,000	1,151,300	1,368,200	4,280,450	248,750	4,529,200
Transport	20,850	209,300	15,250	57,950	303,350	0	303,350
Supplies and Services	1,683,700	1,706,550	945,350	6,227,150	10,562,750	177,650	10,740,400
Third Party Payments	1,511,800	4,852,500	241,800	453,050	7,059,150	7,650,000	14,709,150
Transfer Payments	0	49,888,950	0	0	49,888,950	65,000	49,953,950
Support Service Costs	0	0	0	0	0	949,050	949,050
Depreciation and Impairment Charges	0	0	0	0	0	4,233,500	4,233,500
<b>Gross Expenditure</b>	<b>9,157,650</b>	<b>68,048,050</b>	<b>5,797,100</b>	<b>12,733,650</b>	<b>95,736,450</b>	<b>13,372,250</b>	<b>109,108,700</b>
Specific Government Grants	0	(48,948,300)	0	0	(48,948,300)	0	(48,948,300)
Recharges to Lewes District Council	(2,556,400)	(4,790,450)	(1,886,950)	(24,700)	(9,258,500)	0	(9,258,500)
Recharges to Eastbourne Homes	(367,150)	(1,932,450)	(142,450)	0	(2,442,050)	0	(2,442,050)
Other	(267,300)	(338,400)	(340,100)	(853,650)	(1,799,450)	(6,200)	(1,805,650)
<b>Other Grants and Contributions</b>	<b>(3,190,850)</b>	<b>(7,061,300)</b>	<b>(2,369,500)</b>	<b>(878,350)</b>	<b>(13,500,000)</b>	<b>(6,200)</b>	<b>(13,506,200)</b>
Customer and Client Receipts	(21,400)	(6,721,250)	(3,726,000)	(8,359,600)	(18,828,250)	(1,029,750)	(19,858,000)
HRA Rents	0	0	0	0	0	(14,082,750)	(14,082,750)
Interest Receipts	0	(900)	0	0	(900)	(12,650)	(13,550)
Recharges Support Services	(580,000)	(369,050)	0	0	(949,050)	0	(949,050)
<b>Total Funding Streams</b>	<b>(3,792,250)</b>	<b>(63,100,800)</b>	<b>(6,095,500)</b>	<b>(9,237,950)</b>	<b>(82,226,500)</b>	<b>(15,131,350)</b>	<b>(97,357,850)</b>
<b>Net Service Expenditure</b>	<b>5,365,400</b>	<b>4,947,250</b>	<b>(298,400)</b>	<b>3,495,700</b>	<b>13,509,950</b>	<b>(1,759,100)</b>	<b>11,750,850</b>
Other Operating Income and Expenditure					(449,950)	0	(449,950)
Capital Financing Costs					886,100	1,960,750	2,846,850
Use of Reserves					(1,757,350)	(200,000)	(1,957,350)
Capital Charged to Revenue					876,550	0	876,550
<b>Total</b>					<b>13,065,300</b>	<b>1,650</b>	<b>13,066,950</b>

### Expenditure (£109m)



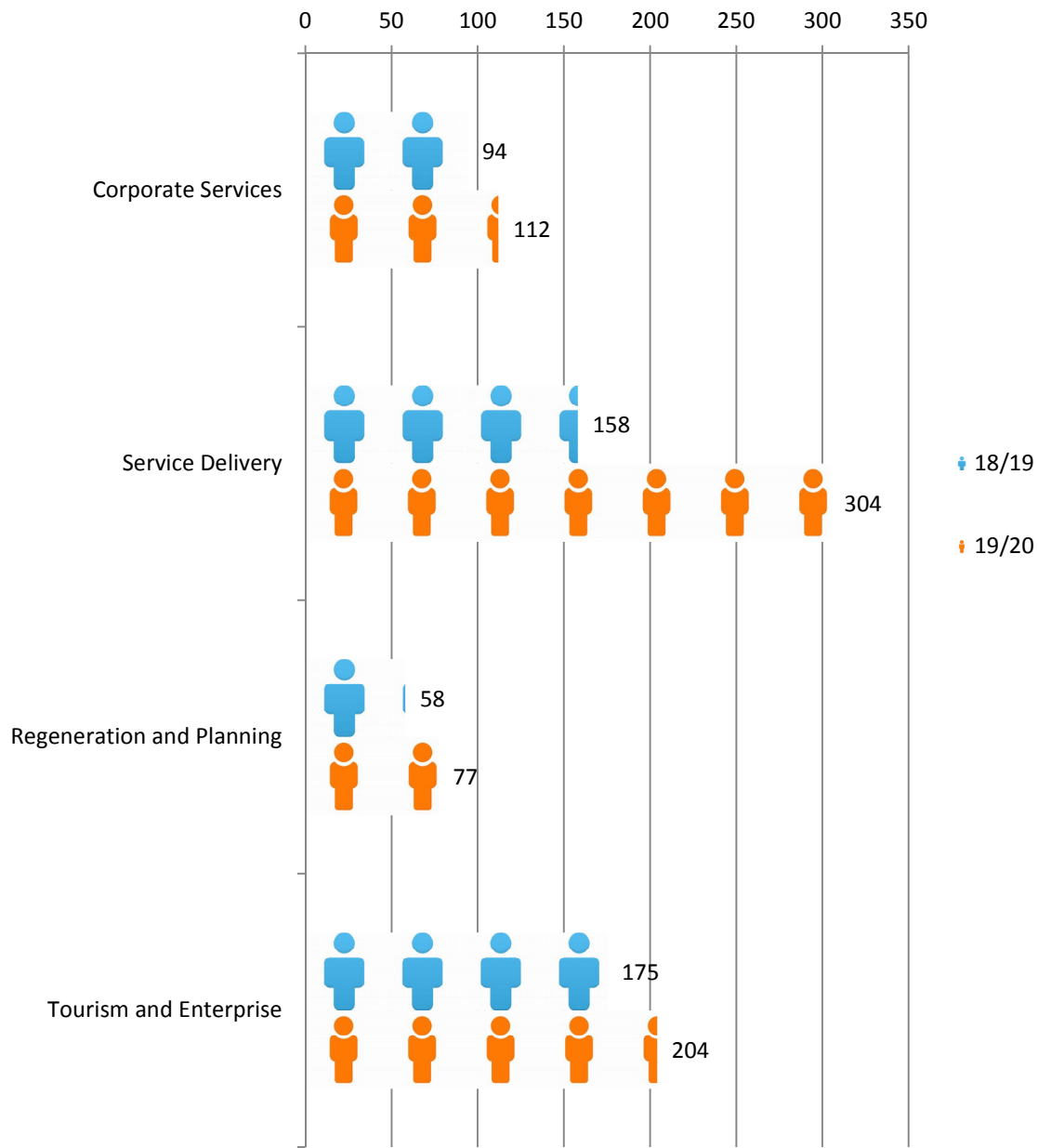
### Income (£97m)



## Analysis of Shared Service Costs

	Corporate Services £	Service Delivery £	Regeneration and Planning £	Tourism and Enterprise £	Total £
<b><u>Expenditure</u></b>					
Salaries	4,547,200	9,537,600	3,443,400	119,550	17,647,750
Premises	0	199,250	0	0	199,250
Transport	20,600	207,700	15,250	300	243,850
Supplies and services relating to staff	873,950	211,100	200,100	3,500	1,288,650
Other Supplies and Services	1,300	47,850	0	0	49,150
Third Party Payments	1,203,100	865,150	64,050	0	2,132,300
Transfer Payments	0	200	0	0	200
Internal Recharges	20,700	64,600	600	0	85,900
<b><u>Income</u></b>					
Fees and Charges	(21,400)	(8,650)	(240,900)	0	(270,950)
Grants and Contributions	(216,600)	(66,600)	(240,000)	0	(523,200)
Internal Recharges	(340,600)	(524,850)	0	0	(865,450)
<b>Total shared service costs</b>	<b>6,088,250</b>	<b>10,533,350</b>	<b>3,242,500</b>	<b>123,350</b>	<b>19,987,450</b>
<b><u>Allocated to:</u></b>					
Eastbourne Borough Council	(3,164,700)	(3,810,450)	(1,213,100)	(98,650)	(8,286,900)
Lewes District Council	(2,556,400)	(4,790,450)	(1,886,950)	(24,700)	(9,258,500)
Eastbourne Homes Ltd	(367,150)	(1,932,450)	(142,450)	0	(2,442,050)
<b>Total shared service costs</b>	<b>(6,088,250)</b>	<b>(10,533,350)</b>	<b>(3,242,500)</b>	<b>(123,350)</b>	<b>(19,987,450)</b>

# Staff Numbers (Full Time Equivalents)



**SUMMARY OF GENERAL FUND CAPITAL PROGRAMME 2018 to 2022**

	<b>Estimate Total 2018-19 £'000</b>	<b>Total 2019-20 £'000</b>	<b>Total 2020-21 £'000</b>	<b>Total 2021-22 £'000</b>
<b><u>Capital Programme</u></b>				
Community Services	2,488	7,222	300	0
Tourism & Enterprise	1,739	12,655	15,165	0
Corporate and Core Services	11,029	43,440	11,830	2,925
Asset Management	32,011	2,994	821	500
Grant Funded Schemes	1,696	0	0	0
<b>Total Programme</b>	<b>48,963</b>	<b>66,311</b>	<b>28,116</b>	<b>3,425</b>
<b><u>Financed By:-</u></b>				
1-4-1 RTB Receipts	315	998	0	0
Capital Receipts	1,511	1,196	250	425
Grants and Contributions	3,420	8,162	300	0
Revenue Contribution to Capital	58	491	0	0
Reserves	917	0	0	0
Section 106 Contributions	18	27	0	0
GF Borrowing (Committed)	42,714	29,041	15,986	500
GF Borrowing (Uncommitted)	10	26,396	11,580	2,500
<b>Total Financing</b>	<b>48,963</b>	<b>66,311</b>	<b>28,116</b>	<b>3,425</b>

**CAPITAL PROGRAMME**

<b>Community Services</b>	<b>Estimate Total 2018-19 £'000</b>	<b>Total 2019-20 £'000</b>	<b>Total 2020-21 £'000</b>	<b>Total 2021-22 £'000</b>
<i>Scheme</i>				
Memorial Safety Cems	25	0	0	0
Ocklynge Cemetery Chapel	70	0	0	0
Crematorium Improvements (Main Chapel)	177	0	0	0
Disabled Facilities Grants	825	2,556	0	0
BEST Grant (housing initiatives)	96	82	0	0
Acquisition of Land & Property	40	1,979	0	0
Contaminated Land	40	0	0	0
Coast Defences Beach Management	302	300	300	0
Cycling Strategy	0	41	0	0
Play Area Sovereign Harbour	0	27	0	0
Terminus Road Improvements	50	450	0	0
Sov Harbour Community Centre	693	0	0	0
Hampden Park - Improvements (Green Flag)	2	0	0	0
Old Town Rec. - Improvements (Green Flag)	3	0	0	0
Seaside Rec - all weather path	2	0	0	0
Signage Re-branding (Parks & Open Spaces)	25	0	0	0
Car Parking Machines	25	0	0	0
Shinewater Park - Scoping	10	10	0	0
Helen Gardens Play Equip	1	0	0	0
Chiltern Close Play Equip	25	0	0	0
Oak Tree Lane Play Equip	18	17	0	0
Mulberry Close Play Equip	0	30	0	0
Lower Holywell Public Con	0	50	0	0
Redoubt Public Convenience	0	40	0	0
Refurbishment of Public Facilities	41	40	0	0
West Langney Lake Gates & Signs	18	0	0	0
Waste Fleet Procurement & IT	0	1,600	0	0
<b>Total - Community Services</b>	<b>2,488</b>	<b>7,222</b>	<b>300</b>	<b>0</b>

**CAPITAL PROGRAMME**

<b>Tourism &amp; Enterprise Services</b>	<b>Estimate Total</b>	<b>Total</b>	<b>Total</b>	<b>Total</b>
	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<i>Scheme</i>				
Sports Park Flood Lights	30	0	0	0
Re-surface Tennis Courts	23	0	0	0
ILTC - Air Conditioning	87	0	0	0
Redoubt - Stair Climber	0	20	0	0
Colonnade Removal	0	500	0	0
Redoubt - Asphalt Gun Platform	0	50	0	0
HPSC - Changing Rooms	20	0	0	0
Equipment at Devonshire Park	54	0	0	0
Sovereign Centre	1,339	11,885	15,165	0
Sovereign Centre Skate Park	0	200	0	0
Wash Down - Devonshire Park	1	0	0	0
Seafront Van	13	0	0	0
Sports Park Lighting	60	0	0	0
Signage	9	0	0	0
Devonshire Park Theatres - Toilet refurbishment	103	0	0	0
<b>Total - Tourism and Enterprise Services</b>	<b>1,739</b>	<b>12,655</b>	<b>15,165</b>	<b>0</b>



## CAPITAL PROGRAMME

<b>Corporate and Core Services</b>	<b>Estimate Total 2018-19 £'000</b>	<b>Total 2019-20 £'000</b>	<b>Total 2020-21 £'000</b>	<b>Total 2021-22 £'000</b>
<i>Scheme</i>				
<b>CORPORATE SERVICES</b>				
Carbon Reduction Works	0	199	0	0
Invest to Save	10	80	80	0
Investment Capital	0	4,365	0	0
IT - Block Allocation	490	0	0	175
Contingency	0	250	250	250
Finance Transformation	0	200	0	0
EHIC - Loan (Gowland Ct)	15	0	0	0
EHIC - Revolving Credit	155	0	0	0
EHIC - Loan Facility (EBC purchases)	42	2,983	0	0
EHIC - Loan Facility (Private Properties)	2,285	5,233	2,500	2,500
EHIC - new mixed tenure homes	0	14,000	6,000	0
EHIC - Victoria Mansions	965	0	0	0
Aspiration Homes - Credit facility	100	0	0	0
Aspiration Homes - Facility	917	5,714	3,000	0
Bedfordwell Road - Land & Pump House	2,000	1,949	0	0
HPK Retail Refurbishment	2,000	6,748	0	0
The Stage Door	363	0	0	0
JTP Programme Office	1,687	1,719	0	0
<b>Total - Corporate Services</b>	<b>11,029</b>	<b>43,440</b>	<b>11,830</b>	<b>2,925</b>

**CAPITAL PROGRAMME**

<b>Asset Management</b>	<b>Estimate Total 2018-19 £'000</b>	<b>Total 2019-20 £'000</b>	<b>Total 2020-21 £'000</b>	<b>Total 2021-22 £'000</b>
<i>Scheme</i>				
Devonshire Park Redevelopment Project	31,242	2,494	321	0
Victoria Mansions - Museum fit out	85	0	0	0
Holiday Letting Refurbishment	30	0	0	0
EDGC - improvements	4	0	0	0
Towner - improvements	111	0	0	0
ILTC - Improvements	60	0	0	0
Devonshire Park Theatre	47	0	0	0
Bandstand Renovations	100	0	0	0
Wish Tower Martello - Improvements	90	0	0	0
Downland Water Schemes (Pipes)	134	200	0	0
Boilers at Sports centres	32	0	0	0
Asset Management - Block Allocation	76	300	500	500
<b>Total - Asset Management</b>	<b>32,011</b>	<b>2,994</b>	<b>821</b>	<b>500</b>

**CAPITAL PROGRAMME**

<b>Pier and Coastal Communities</b>	<b>Estimate Total 2018-19 £'000</b>	<b>Total 2019-20 £'000</b>	<b>Total 2020-21 £'000</b>	<b>Total 2021-22 £'000</b>
<i>Scheme</i>				
Wish Tower Restaurant	1,674	0	0	0
Statue Sculpture Installation	22	0	0	0
<b>Total - Pier and Coastal Communities</b>	<b>1,696</b>	<b>0</b>	<b>0</b>	<b>0</b>

## HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2018-2022

	Revised Budget 2018-19 £'000	Total 2019-20 £'000	Total 2020-21 £'000	Total 2021-22 £'000
<b>Managed By Eastbourne Homes</b>				
Major Works	4,250	4,334	4,388	4,442
Environmental Improvements	45	0	0	0
3 Hartfield Road	400	0	0	0
Riverbourne House Kitchen Conversion	262	0	0	0
	4,957	4,334	4,388	4,442
<b>New Build Phase 2</b>				
Sumach Close	99	0	0	0
Fort Lane	375	1,300	0	0
<b>Empty Homes Programme Ph 2</b>				
62a Tideswell Road	45	0	0	0
<b>Total HRA Capital Programme</b>	<b>5,476</b>	<b>5,634</b>	<b>4,388</b>	<b>4,442</b>
Funded by:				
Capital Receipts	519	1,300	0	0
Major Repairs Reserve	4,295	4,334	4,388	4,442
Reserves	662	0	0	0
<b>Total Financing</b>	<b>5,476</b>	<b>5,634</b>	<b>4,388</b>	<b>4,442</b>

## Glossary and Notes

Each service is shown on a separate page and its revenue budget is presented using a combination of the following day to day expenditure and income headings:

<b>Employees</b>	Includes all employee related costs, both direct and indirect. Direct employee costs are Salaries, Employers National Insurance contributions, Employers pension contributions, agency staff and employee expenses. Indirect costs include relocation, interview, training, advertising and severance payments.
<b>Premises</b>	Includes costs directly related to the running of premises and covers repairs, maintenance, energy costs, rents, rates, water charges, fixtures, fittings, cleaning, grounds maintenance and premises insurance.
<b>Transport</b>	Includes all costs associated with the provision, hire or use of transport, including car allowances, travel expenses, transport insurance, hire and operating leases.
<b>Supplies and Services</b>	Includes all direct supplies and service expenses to the authority. It covers equipment, furniture, materials, catering, clothes, uniforms, printing, stationery and general office expenses, services communications, IT costs, subscriptions and grant payments.
<b>Third Party Payments</b>	A third party payment is a payment to an external provider in return for the provision of a service.
<b>Transfer Payments</b>	Includes the costs of payments to individuals for which no goods or services are received in return by the Council, for example, grants to the voluntary sector and Housing Benefit payments.
<b>Government Grants</b>	Specific and special grants from Government.
<b>Other Grants and Contributions</b>	Includes income received to finance a function/project which is undertaken with other bodies and contributions from other local authorities.
<b>Customer and Client</b>	Includes fees and charges for services, use of facilities, admissions and lettings.
<b>Internal Recharges</b>	Recharges made to internal customers for services provided.

### Note

The Council's budget is prepared from the items listed above so that it can determine its Net Expenditure Requirement. This is the amount that needs to be financed from Retained Business Rates, Government Grants and the Council Tax.

When the Council completes its year end accounts it is required to account for the economic costs of providing its services. This requires the inclusion of prescribed technical accounting adjustments - like charges for the use of assets and pension cost adjustments - which are then reversed out so that the final total reconciles back to the amount of the council tax income raised. The Council's service budgets do not include these technical adjustments.