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Introduction

The budget is the product of various plans and strategies as part of an integrated corporate planning process and takes into account:

- The external financial environment
- The overall financial demands of services
- The Council's existing and projected financial resources
- The Council's political priorities and stated aims
- The Joint Transformation Programme with Lewes DC
- The Council's corporate plan
- The major service strategies and plans

Details of the Council's spending plans for 2018-19 are included and cover:

- General Fund Revenue Account
- Housing Revenue Account
- Capital Programme 2017-2021

Requests for further information about the budget can be made to Financial Services, Eastbourne Borough Council, 1 Grove Road, Eastbourne BN21 4TW.

Copies of the following supporting budget reports are available on the Council's website: www.eastbourne.gov.uk

- Medium Term Financial Strategy 2017-2021
- Council Tax Base 2018-19
- Council Tax Budget 2018-19 Draft Budget Proposals
- General Fund Revenue Budget and Capital Programme
- Housing Revenue Account, Rent Setting and Capital Programme
- Council Budget and Setting of Council Tax

General Fund Budget Summary

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Departmental Services			
Corporate Services	4,977,127	5,287,550	5,330,150
Service Delivery	5,368,393	5,857,200	5,621,100
Strategy, Planning and Regeneration	1,524,884	(297,000)	(622,200)
Tourism and Enterprise	3,106,876	3,763,500	3,596,600
Total Service Expenditure	14,977,280	14,611,250	13,925,650
Other Operating Income and Expenditure	0	(767,250)	(1,342,050)
Capital Financing and Interest	773,778	1,832,700	2,025,200
Contributions to/(from) General Fund Working Balances	(438,028)	(497,000)	(479,000)
Contributions to/(from) other General Fund Balances	385,395	(646,000)	(633,000)
Reversal of financial accounting entries	212,000	0	0
Total General Fund Net Expenditure	15,910,425	14,533,700	13,496,800
Financed By			
Government Grants	(2,573,546)	(1,293,900)	(640,050)
Council Tax Grant	0	0	0
New Homes Bonus	(1,172,634)	(843,850)	(339,650)
Retained Business Rates	(3,149,132)	(3,112,450)	(2,257,250)
Share of Business Rates Pool	0	0	(266,450)
Section 31 Business Rates Support Grant	(467,183)	(910,950)	(1,130,350)
Contribution from reserves	(684,700)	(341,500)	(450,000)
Contribution to/from Council Tax Deficit/Surplus	(183,900)	(129,550)	(179,350)
Council Tax Collection Fund Precept	(7,679,330)	(7,901,500)	(8,233,700)
Total Financing	(15,910,425)	(14,533,700)	(13,496,800)
General Fund Working Balance			
In hand at 1st April	(3,283,639)	(2,307,000)	(3,137,000)
Withdrawal from/(Addition) to Working Balance	1,122,728	497,000	(71,000)
Transfer to/(from) other reserves	(500,000)	(1,000,000)	0
In hand at 31st March	(2,660,911)	(2,810,000)	(3,208,000)

Summary of MTF 2017-2021

General Fund

	2017/18	2018/19	2019/20	2020/21
Total Budget b/f	16,667	14,192	13,497	13,337
Less non recurring items	(1,143)			
Adjusted Base Budget	15,524	14,192	13,497	13,337
Pay and Price Inflation				
Pay Award and Increments	219	180	180	240
Pension costs	30	30	30	30
National Living Wage	30	30	20	0
Inflation on Contracts	143	200	150	150
Capital Financing	0	200	400	400
Other Growth	261	100	100	100
Total Budget Demand	16,207	14,932	14,377	14,257
External Funding				
RSG	(944)	(445)	0	0
Retained Business Rates	(3,112)	(3,174)	(3,238)	(3,302)
Section 31 Grants	(911)	(929)	(948)	(967)
Other Government Grants	(347)	(147)	(147)	(147)
New Homes Bonus	(844)	(600)	(600)	(400)
Total External Funding	(6,158)	(5,295)	(4,933)	(4,816)
Council Tax	(7,904)	(8,102)	(8,304)	(8,512)
Council Tax Surplus	(130)	(100)	(100)	(100)
Total Sources of Funding	(14,192)	(13,497)	(13,337)	(13,428)
Gap in Funding	2,015	1,435	1,040	829
Inflation on Income	(127)	(150)	(150)	(150)
General Savings	(62)	(100)	(100)	(100)
JTP- Shared Transformation	(400)	(500)	(300)	(200)
Procurement Savings	(46)	(200)	(200)	(200)
New Income Streams	(1,380)	(500)	(300)	(200)
Residual Gap / (Surplus)	0	(15)	(10)	(21)
General Reserves B/F	(3,755)	(3,258)	(3,073)	(2,883)
Non recurring service investments	497	200	200	200
Budget balance from (to) reserves	0	(15)	(10)	(21)
Reserves C/F	(3,258)	(3,073)	(2,883)	(2,704)

Proposed Savings

Department	Service	Proposal	December Cabinet 2018/19 £'000	February Cabinet 2018/19 £'000
Efficiency Savings				
Corporate	All	Joint Transformation Programme Savings (phase 2 and part year of 3)	(500)	(500)
Corporate	CMT	Net saving from rationalisation of CMT following departure of AD Transformation	(8)	(8)
Corporate	Financial Services	Unfunded Pensions due to mortality	(15)	(15)
Corporate	Internal Audit	Staffing	(5)	(5)
Service Delivery	Homes First	Homelink	(12)	(12)
Efficiency Savings Total			(540)	(540)
Income Generation				
Service Delivery	Specialist Services	Increase in crematorium fees	(60)	(61)
Service Delivery	Specialist Services	Waste and recycling income (now gross)	(300)	(450)
Service Delivery	Customer and Neighbourhood First	Car Parking income target	(50)	(50)
Strategy, Planning and Regeneration	Planning Policy	CIL administration income	(3)	(3)
Strategy, Planning and Regeneration	Property Services	Corporate Procurement	(4)	(4)
Strategy, Planning and Regeneration	Property Services	Commercial income target	(500)	(628)
Tourism & Enterprise	Tourism & Enterprise	TIC - Recharge of 50% TIC Manager costs to Lewes	(18)	(18)
Tourism & Enterprise	Tourism & Enterprise	Show World cup on big screen (see Revenue growth bid)	(5)	(5)
Tourism & Enterprise	Tourism & Enterprise	Income from bike hire (see capital bid)	(3)	(3)
Tourism & Enterprise	Tourism & Enterprise	Increased income from bandstand concerts	(10)	(10)
Tourism & Enterprise	Tourism & Enterprise	New sun loungers increased income	(2)	(2)
Tourism & Enterprise	Events	Beachy Head Marathon	(5)	(5)
Tourism & Enterprise	Events	Beer and Cider by the Sea	(3)	(3)
Tourism & Enterprise	Arts	Procurement saving	(200)	(200)
Corporate	All	Salary recharges	0	(228)
Income Generation Total			(1,163)	(1,670)
TOTAL SAVINGS			(1,703)	(2,210)

Recurring Growth

Department	Service	Item	December Cabinet 2018/19 £'000	February Cabinet 2018/19 £'000
Corporate Inflation				
	Corporate	Pay Award and increments	180	309
	Corporate	Pensions Costs as per actuary	30	32
	Corporate	National Living Wage (casual staff)	30	30
	Corporate	Inflation on Contracts (based on 3%)	200	242
	Corporate	Capital Financing	200	200
	Corporate Inflation Total		640	813
Other Growth				
Corporate	Financial Services	Credit Card charges increase due to demand	5	5
Corporate	Financial Services	Insurance Tax increase	8	8
Corporate	Local Democracy	System annual maintenance licences for EBC Electoral Services	4	4
Corporate	Human Resources	Health and Wellbeing initiative contribution towards joint event	5	5
Service Delivery	Homes First	Homelessness and Temporary Accommodation costs (not grant funded) due to sustained demand increase	200	200
Service Delivery	Specialist Services	Conservation area review	10	10
Service Delivery	Specialist Services	HB administration grant reduction by Government	50	82
Service Delivery	Customer and Neighbourhood First	Eastbourne Connect scheme	10	10
Service Delivery	Customer and Neighbourhood First	EBC Car park machines Upgrade (offset by increased income)	9	9
Tourism and Enterprise	Tourism and Enterprise	Western View (offset by increased income)	17	17
Tourism and Enterprise	Events	Aegon International Tennis advertising / town dressing	10	10
	Other Growth Total		328	360

TOTAL PROPOSED RECURRING GROWTH

968

1,173

Non Recurring Service Investments

Department	Service	Proposal		
Corporate	Local Democracy	Independent Statutory Review of Members' Allowances scheme	5	5
Corporate	Local Democracy	Alignment of Electoral and Committee IT systems (estimated figure)	5	5
Service Delivery	Specialist Services	e-billing (Council Tax and Business Rates) Cost of E-secure software	7	7
Service Delivery	Specialist Services	Business Rates RV Growth	25	25
Service Delivery	Specialist Services	Exceptional Hardship Support	15	15
Service Delivery	Specialist Services	DD Campaigns	3	3
Service Delivery	Specialist Services	EBC - Green Flag Award	10	10
Service Delivery	Specialist Services	Electronic Enforcement Register	5	5
Service Delivery	Specialist Services	LCTS scheme review (both EBC and LDC)	3	3
Service Delivery	Specialist Services	Housing benefit subsidy review	25	25
Service Delivery	Waste	Waste programme manager (temporary to share services)	31	31
Strategy, Planning and Regeneration	Property Services	Minimum Energy Efficiency Standards	10	10
Strategy, Planning and Regeneration	Property Services	Rating Revaluation (offset by rates savings)	5	5
Strategy, Planning and Regeneration	Property Services	Downland Whole Estate Plan (offset by increased income)	30	30
Strategy, Planning and Regeneration	Property Services	Conditions Surveys- legal requirement	25	25
Strategy, Planning and Regeneration	Planning Policy	Local Plan EBC	10	10
Strategy, Planning and Regeneration	Planning Policy	CIL Viability Report	20	20
Strategy, Planning and Regeneration	Planning Policy	Habitat Regulation Assessment	40	40
Strategy, Planning and Regeneration	Planning Policy	SEA Critical Friend	5	5
Strategy, Planning and Regeneration	Planning Policy	Transport Assessment	20	20
Strategy, Planning and Regeneration	Planning Policy	SFRA	20	20
Strategy, Planning and Regeneration	Planning Policy	LNR Assessment	5	5
Strategy, Planning and Regeneration	Planning Policy	SHMA	15	15
Strategy, Planning and Regeneration	Planning Policy	LDC Examination	30	30
Strategy, Planning and Regeneration	Planning Policy	POS Critical Friend	3	3
Tourism and Enterprise	Tourism and Enterprise	Big screen for World Cup	10	10

Department	Service	Item	2018/19	2018/19
Tourism and Enterprise	Tourism and Enterprise	Beach and Sea Bathing New Rescue Boat	7	7
Tourism and Enterprise	Tourism and Enterprise	Seafront Signage	5	5
Tourism and Enterprise	Tourism and Enterprise	Awareness Campaign	15	15
Tourism and Enterprise	Events	Events Administration (to increase income)	38	38
Tourism and Enterprise	Events	Music Live Events	10	10
Tourism and Enterprise	Events	Local Produce Market	5	5
Tourism and Enterprise	Events	Devonshire Park Grounds - chemicals	9	9
Tourism and Enterprise	Events	Devonshire Park Grounds - Tools	3	3
Tourism and Enterprise	Events	Devonshire Park Grounds - eastern Boundary Walls	5	5
TOTAL NON RECURRING INVESTMENTS			479	479
Devonshire Park Reserve (previously approved)				
Strategy, Planning and Regeneration	Property Services	The Point	100	100
Tourism and Enterprise	Tourism and Enterprise	Conference marketing	25	25
Tourism and Enterprise	Tourism and Enterprise	Conference Membership	30	30
Tourism and Enterprise	Tourism and Enterprise	Winter Garden	172	172
Tourism and Enterprise	Tourism and Enterprise	Congress Theatre bar	62	62
Tourism and Enterprise	Tourism and Enterprise	TIC - Theatre Booking Commission	15	15
Tourism and Enterprise	Events	Beer Festival	7	7
Tourism and Enterprise	Theatres	DQP - Offset of Closures	222	222
TOTAL NON RECURRING INVESTMENTS - Devonshire Park Reserve			633	633
TOTAL PROPOSED NON- RECURRING GROWTH			1112	1112

Analysis of Gross Expenditure and Income For 2018-19

	Corporate Services	Service Delivery	Strategy, Planning & Regeneration	Tourism & Enterprise Services	General Fund Total	Housing Revenue Account	Eastbourne Total
	£	£	£	£	£	£	£
Employees	4,914,250	5,196,500	2,527,300	3,753,450	16,391,500	46,000	16,437,500
Premises	240,950	1,580,050	573,150	1,055,650	3,449,800	237,900	3,687,700
Transport	22,450	72,800	6,900	55,800	157,950	0	157,950
Supplies and Services	1,703,000	1,647,500	1,015,100	2,737,100	7,102,700	136,150	7,238,850
Third Party Payments	1,204,050	4,974,150	114,750	447,500	6,740,450	7,261,000	14,001,450
Transfer Payments	0	49,888,950	0	0	49,888,950	65,000	49,953,950
Support Service Costs	0	0	0	0	0	702,000	702,000
Depreciation and Impairment Charges	0	0	0	0	0	4,290,100	4,290,100
Gross Expenditure	8,084,700	63,359,950	4,237,200	8,049,500	83,731,350	12,738,150	96,469,500
Specific Government Grants	0	(48,988,400)	0	0	(48,988,400)	0	(48,988,400)
Other Grants and Contributions	(2,362,500)	(1,202,350)	(1,398,000)	(626,100)	(5,588,950)	(6,200)	(5,595,150)
Customer and Client Receipts	(21,400)	(7,178,150)	(3,461,400)	(3,826,800)	(14,487,750)	(1,008,250)	(15,496,000)
Other Income	0	0	0	0	0	0	0
HRA Rents	0	0	0	0	0	(14,353,250)	(14,353,250)
Interest Receipts	0	(900)	0	0	(900)	(10,550)	(11,450)
Recharges Support Services	(332,950)	(369,050)	0	0	(702,000)	0	(702,000)
Total Income	(2,716,850)	(57,738,850)	(4,859,400)	(4,452,900)	(69,768,000)	(15,378,250)	(85,146,250)
Other Operating Income and Expenditure					(1,342,050)	0	(1,342,050)
Capital Financing Costs					1,110,950	1,948,150	3,059,100
Use of Reserves					(1,112,000)	500,000	(612,000)
Capital Charged to Revenue					876,550	47,600	924,150
Total					13,496,800	(144,350)	13,352,450

CORPORATE SERVICES

	Service	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Corporate Management				
C1	Chief Executive	130,589	97,900	94,650
C2	Deputy Chief Executive	42,307	39,150	47,700
C3	Assistant Director for Corporate Governance	165,910	94,600	95,850
C4	Corporate Management	(88,400)	(93,150)	(69,150)
Total Corporate Management		250,406	138,500	169,050
Finance				
C5	Financial Services Manager	66,770	63,800	68,500
C6	Payroll and information	101,601	96,950	99,850
C7	Accountancy	342,269	251,350	214,050
C8	Insurances Admin	13,392	10,000	12,550
C9	Income Management	17,160	34,300	41,600
C10	Finance Systems Support	105,662	103,350	97,150
C11	Purchasing & Payments	65,008	93,800	92,050
C12	Debtors	43,564	50,000	48,400
C13	EHL Debtors and Creditors	(5,836)	(30,500)	(29,950)
Financial Services Team		749,590	673,050	644,200
C14	Unfunded Pensions	341,061	829,850	879,900
C15	Insurances	1,428	47,350	27,800
C16	Treasury Management	(22,324)	(22,700)	(22,700)
C17	Grants & Subscriptions	33,068	25,400	26,150
C18	Precepts & Levies	215,536	219,700	215,500
C19	Corporate Management Finance	135,332	89,350	89,350
Corporate Finance		704,101	1,188,950	1,216,000
C20	Internal Audit	123,908	124,050	137,900
C21	Corporate Fraud	237,951	116,150	68,450
Internal Audit and Corporate Fraud		361,859	240,200	206,350
Total Finance		1,815,550	2,102,200	2,066,550
Human Resources				
C22	Personal Assistants	112,087	93,550	80,800
C23	Human Resources Administration	263,579	260,800	285,100
C24	Occupational Health	29,843	19,500	24,500
C25	Corporate Training	17,249	87,650	87,850
Total Human Resources		422,758	461,500	478,250
Business Transformation				
C26	Assistant Director of Business Transformation	65,814	49,150	0
C27	Systems Admin	1,158,728	1,339,250	1,382,300
C28	Systems Support	212,895	311,000	302,100
IT		1,371,623	1,650,250	1,684,400
C29	Joint Transformation Programme	26,337	0	0
Total Business Transformation		1,463,774	1,699,400	1,684,400
Legal and Local Democracy				
C30	Civil Contingencies	22,255	29,350	29,300
C31	Legal Services	250,111	233,650	243,400
Legal Services		272,366	263,000	272,700
C32	Head of Democratic Services	0	0	35,400
C33	Committee Services	0	0	116,900

CORPORATE SERVICES

Service		2016-17 Actuals	2017-18 Budget	2018-19 Budget
		£	£	£
C34	Member and Civic Services	413,582	386,900	243,700
C35	Member Development	3,045	10,850	10,850
C36	Devolved Budgets	81,898	90,000	90,000
C37	Printing Services	774	(25,150)	(18,400)
C38	Electoral Services	252,974	160,350	180,750
Local Democracy		752,273	622,950	659,200
Total Legal and Local Democracy		1,024,639	885,950	931,900
TOTAL CORPORATE SERVICES		4,977,127	5,287,550	5,330,150

CORPORATE SERVICES

Chief Executive

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	146,124	169,700	176,350
Premises	0	0	0
Transport	651	650	650
Supplies and Services	40,822	15,550	6,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	6,863	1,000	1,000
Gross Operational Cost	194,460	186,900	184,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	(63,871)	(89,000)	(90,200)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(63,871)	(89,000)	(90,200)
Net Operational Cost	130,589	97,900	94,650

Service Information

Services provided:

This service covers the cost of the Chief Executive.

Budget Changes

	£
Opening budget position	97,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	4,050
Reversal of previous year's non-recurring growth	0
Other budget movements	(7,300)

Budget for 2018-19

94,650

Employees (Full Time Equivalent)

1

CORPORATE SERVICES

Deputy Chief Executive			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	107,877	128,450	130,750
Premises	0	0	0
Transport	1,636	1,700	1,700
Supplies and Services	2,593	6,150	5,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	55	0	0
Gross Operational Cost	112,161	136,300	138,400
Income			
Government Grants	0	0	0
Other Grants and Contributions	(54,954)	(82,250)	(82,200)
Customer and Client Receipts	0	0	0
Internal Recharges	(14,900)	(14,900)	(8,500)
Other Income	0	0	0
Total Income	(69,854)	(97,150)	(90,700)
Net Operational Cost	42,307	39,150	47,700

Service Information	
Services provided:	This service covers the cost of the Deputy Chief Executive.
Budget Changes	£
Opening budget position	39,150
Efficiency savings	0
Income generation	6,400
Growth	0
Non recurring growth	0
Inflation	1,050
Reversal of previous year's non-recurring growth	0
Other budget movements	1,100
Budget for 2018-19	47,700
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Assistant Director for Corporate Governance

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	164,421	93,350	94,550
Premises	0	0	0
Transport	0	100	100
Supplies and Services	1,489	1,150	1,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	165,910	94,600	95,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	165,910	94,600	95,850

Service Information

Services provided:

This service covers the cost of the Assistant Director for Corporate Governance.

Budget Changes

	£
Opening budget position	94,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,450
Reversal of previous year's non-recurring growth	0
Other budget movements	(200)

Budget for 2018-19

95,850

Employees (Full Time Equivalent)

1

CORPORATE SERVICES

Corporate Management			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	1,667	0	0
Supplies and Services	25,800	0	8,650
Third Party Payments	0	0	15,350
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	27,467	0	24,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(52,000)	(25,000)	(25,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(63,867)	(68,150)	(68,150)
Other Income	0	0	0
Total Income	(115,867)	(93,150)	(93,150)
Net Operational Cost	(88,400)	(93,150)	(69,150)

Service Information	
Services provided:	
This service contains the costs for the activities that provide the infrastructure to provide services and information required for public accountability.	
Budget Changes	
	£
Opening budget position	(93,150)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	24,000
Budget for 2018-19	(69,150)

CORPORATE SERVICES

Head of Finance

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	76,835	73,650	81,250
Premises	0	0	0
Transport	376	350	350
Supplies and Services	1,059	1,300	1,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	78,270	75,300	82,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(11,500)	(11,500)	(14,350)
Other Income		0	0
Total Income	(11,500)	(11,500)	(14,350)
Net Operational Cost	66,770	63,800	68,500

Service Information

Services provided:

This service covers the cost of the Financial Services Manager.

Budget Changes

	£
Opening budget position	63,800
Efficiency savings	0
Income generation	(2,850)
Growth	0
Non recurring growth	0
Inflation	7,800
Reversal of previous year's non-recurring growth	0
Other budget movements	(250)

Budget for 2018-19

68,500

Employees (Full Time Equivalent)

1

CORPORATE SERVICES

Payroll and Information			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	92,845	84,950	86,550
Premises	0	0	0
Transport	69	150	150
Supplies and Services	14,835	21,700	21,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	160	0	100
Gross Operational Cost	107,909	106,800	108,750
Income			
Government Grants		0	0
Other Grants and Contributions	(4,660)	(8,300)	(8,300)
Customer and Client Receipts	(598)	(600)	(600)
Internal Recharges	(1,050)	(950)	0
Other Income		0	0
Total Income	(6,308)	(9,850)	(8,900)
Net Operational Cost	101,601	96,950	99,850

Service Information	
Services provided:	Provision of payroll services.
Budget Changes	£
Opening budget position	96,950
Efficiency savings	0
Income generation	1,050
Growth	0
Non recurring growth	0
Inflation	2,100
Reversal of previous year's non-recurring growth	0
Other budget movements	(250)
Budget for 2018-19	99,850
Employees (Full Time Equivalent)	2

CORPORATE SERVICES

Accountancy			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	448,705	374,700	383,950
Premises	0	0	0
Transport	653	700	700
Supplies and Services	57,104	26,950	28,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	506,462	402,350	412,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	(121,450)	(112,550)	(112,550)
Customer and Client Receipts	0	0	0
Internal Recharges	(42,743)	(38,450)	(86,250)
Other Income	0	0	0
Total Income	(164,193)	(151,000)	(198,800)
Net Operational Cost	342,269	251,350	214,050

Service Information	
Services provided:	Preparation and monitoring of revenue and capital budgets, support and advice to budget holders, VAT and treasury management.
Budget Changes	£
Opening budget position	251,350
Efficiency savings	0
Income generation	(45,800)
Growth	0
Non recurring growth	0
Inflation	10,800
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,300)
Budget for 2018-19	214,050
Employees (Full Time Equivalent)	10.6

CORPORATE SERVICES

Insurances Admin			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	31,838	29,000	30,650
Premises	0	0	0
Transport	90	150	150
Supplies and Services	445	350	350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	32,373	29,500	31,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(13,681)	(14,200)	(14,200)
Internal Recharges	(5,300)	(5,300)	(4,400)
Other Income	0	0	0
Total Income	(18,981)	(19,500)	(18,600)
Net Operational Cost	13,392	10,000	12,550

Service Information	
Services provided:	Management of insurance claims and premiums to ensure the Council's assets are adequately insured.
Budget Changes	£
Opening budget position	10,000
Efficiency savings	0
Income generation	900
Growth	0
Non recurring growth	0
Inflation	1,700
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
Budget for 2018-19	12,550
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Income Management			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	24,217	39,300	47,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	24,217	39,300	47,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	(6,799)	(5,000)	(5,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(258)	0	(550)
Other Income	0	0	0
Total Income	(7,057)	(5,000)	(5,550)
Net Operational Cost	17,160	34,300	41,600

Service Information	
Services provided:	Covers management of costs relating to cash security and debit/credit card payments.
Budget Changes	£
Opening budget position	34,300
Efficiency savings	0
Income generation	0
Growth	5,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	2,300
Budget for 2018-19	41,600

CORPORATE SERVICES

Finance Systems Support

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	2,389	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	116,473	106,550	107,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	118,862	106,550	107,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	(10,000)	0	(10,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(3,200)	(3,200)	0
Other Income	0	0	0
Total Income	(13,200)	(3,200)	(10,000)
Net Operational Cost	105,662	103,350	97,150

Service Information

Services provided:	
Covers the annual costs of the finance systems.	
Budget Changes	£
Opening budget position	103,350
Efficiency savings	0
Income generation	3,200
Growth	0
Non recurring growth	0
Inflation	3,450
Reversal of previous year's non-recurring growth	(10,000)
Other budget movements	(2,850)
Budget for 2018-19	97,150

CORPORATE SERVICES

Payments and Purchasing			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	68,599	92,250	88,850
Premises	0	0	0
Transport	63	50	50
Supplies and Services	1,686	1,800	2,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	900	2,250
Gross Operational Cost	70,348	95,000	93,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,370)	(1,200)	(1,200)
Internal Recharges	(3,970)	0	0
Other Income	0	0	0
Total Income	(5,340)	(1,200)	(1,200)
Net Operational Cost	65,008	93,800	92,050

Service Information	
Services provided:	
Administration of the payments to the Council's suppliers of goods and services.	
Budget Changes	
	£
Opening budget position	93,800
Efficiency savings	0
Income generation	2,250
Growth	0
Non recurring growth	0
Inflation	(3,250)
Reversal of previous year's non-recurring growth	0
Other budget movements	(750)
Budget for 2018-19	92,050
Employees (Full Time Equivalent)	3.54

CORPORATE SERVICES

Debtors			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	41,745	47,350	47,500
Premises	0	0	0
Transport	0	0	0
Supplies and Services	2,590	2,700	2,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	50	0
Gross Operational Cost	44,335	50,100	49,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(240)	(100)	(100)
Internal Recharges	(531)	0	(1,150)
Other Income	0	0	0
Total Income	(771)	(100)	(1,250)
Net Operational Cost	43,564	50,000	48,400

Service Information	
Services provided:	
General income collection and debtor control.	
Budget Changes	
	£
Opening budget position	50,000
Efficiency savings	0
Income generation	(350)
Growth	0
Non recurring growth	0
Inflation	400
Reversal of previous year's non-recurring growth	0
Other budget movements	(1,650)
Budget for 2018-19	48,400
Employees (Full Time Equivalent)	1.68

CORPORATE SERVICES

EHL Debtors and Creditors			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	35,007	11,000	11,850
Premises	0	0	0
Transport	0	0	0
Supplies and Services	1,107	450	150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	36,114	11,450	12,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(41,950)	(41,950)	(41,950)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(41,950)	(41,950)	(41,950)
Net Operational Cost	(5,836)	(30,500)	(29,950)

Service Information	
Services provided: Creditor payments and debtor control for Eastbourne Homes.	
Budget Changes	
	£
Opening budget position	(30,500)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	950
Reversal of previous year's non-recurring growth	0
Other budget movements	(400)
Budget for 2018-19	(29,950)
Employees (Full Time Equivalent)	0.49

CORPORATE SERVICES

Unfunded Pensions

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	376,373	856,800	925,900
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	376,373	856,800	925,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(35,312)	(26,950)	(46,000)
Other Income	0	0	0
Total Income	(35,312)	(26,950)	(46,000)
Net Operational Cost	341,061	829,850	879,900

Service Information

Services provided:

This funds additional incurred costs relating to provision of added years of retirement benefits under the East Sussex Local Government Pension Scheme.

Budget Changes

	£
Opening budget position	829,850
Efficiency savings	(15,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	39,600
Reversal of previous year's non-recurring growth	0
Other budget movements	25,450

Budget for 2018-19

879,900

CORPORATE SERVICES

Insurances			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	20,750	25,450
Transport	0	0	0
Supplies and Services	2,667	26,600	26,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	2,667	47,350	52,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	(1,239)	0	(24,250)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,239)	0	(24,250)
Net Operational Cost	1,428	47,350	27,800

Service Information	
Services provided:	Management of insurance claims and premiums to ensure the Council's assets are adequately insured.
Budget Changes	£
Opening budget position	47,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,200
Reversal of previous year's non-recurring growth	0
Other budget movements	(20,750)
Budget for 2018-19	27,800

CORPORATE SERVICES

Treasury Management			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	13,896	15,000	15,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	13,896	15,000	15,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(36,220)	(37,700)	(37,700)
Other Income	0	0	0
Total Income	(36,220)	(37,700)	(37,700)
Net Operational Cost	(22,324)	(22,700)	(22,700)

Service Information	
Services provided: Includes costs of specialist advice and brokerage fees.	
Budget Changes	
	£
Opening budget position	(22,700)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	(22,700)

CORPORATE SERVICES

Grants and Subscriptions			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	33,068	25,400	26,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	33,068	25,400	26,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	33,068	25,400	26,150

Service Information	
Services provided:	
Includes annual subscriptions to bodies such as Local Government Association and District Council Network.	
Budget Changes	£
Opening budget position	25,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	750
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	26,150

CORPORATE SERVICES

Precepts and Levies

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	215,536	219,700	215,500
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	215,536	219,700	215,500
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	215,536	219,700	215,500

Service Information

Services provided:

Payments made to other public authorities who perform services that benefit residents of the borough such as the Environment Agency.

Budget Changes

	£
Opening budget position	219,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(4,200)

Budget for 2018-19

215,500

CORPORATE SERVICES

Corporate Management Finance			
	2016-17	2017-18	2018-19
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	165,815	110,100	110,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	165,815	110,100	110,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	(10,455)	0	0
Customer and Client Receipts	(7,992)	0	0
Internal Recharges	(12,036)	(20,750)	(20,750)
Other Income	0	0	0
Total Income	(30,483)	(20,750)	(20,750)
Net Operational Cost	135,332	89,350	89,350

Service Information	
Services provided:	
Includes the costs of bank charges, external audit fees, corporate expenses and income and expenditure relating to grant funded projects monitored centrally.	
Budget Changes	£
Opening budget position	89,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	89,350

CORPORATE SERVICES

Internal Audit

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	136,244	140,200	310,500
Premises	0	0	0
Transport	499	250	250
Supplies and Services	6,335	6,500	8,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	130	0	0
Gross Operational Cost	143,208	146,950	319,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	(10,800)	(14,750)	(164,100)
Customer and Client Receipts	0	0	0
Internal Recharges	(8,500)	(8,150)	(17,100)
Other Income	0	0	0
Total Income	(19,300)	(22,900)	(181,200)
Net Operational Cost	123,908	124,050	137,900

Service Information

Services provided:

This is a statutory function that provides an independent appraisal of the Council's internal control systems in operation.

Budget Changes

	£
Opening budget position	124,050
Efficiency savings	(5,000)
Income generation	(18,950)
Growth	0
Non recurring growth	0
Inflation	(350)
Reversal of previous year's non-recurring growth	0
Other budget movements	38,150

Budget for 2018-19

137,900

Employees (Full Time Equivalent)

7.34

CORPORATE SERVICES

Corporate Fraud

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	123,937	117,400	173,250
Premises	0	0	0
Transport	2,667	3,000	3,900
Supplies and Services	130,392	20,100	20,800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	100	0
Gross Operational Cost	256,996	140,600	197,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(24,450)	(106,300)
Customer and Client Receipts	(140)	0	0
Internal Recharges	(18,905)	0	(23,200)
Other Income	0	0	0
Total Income	(19,045)	(24,450)	(129,500)
Net Operational Cost	237,951	116,150	68,450

Service Information

Services provided:

Undertakes work to prevent, detect and investigate fraud offences committed against the systems that the Council administers.

Budget Changes

	£
Opening budget position	116,150
Efficiency savings	0
Income generation	(7,650)
Growth	0
Non recurring growth	0
Inflation	2,050
Reversal of previous year's non-recurring growth	0
Other budget movements	(42,100)

Budget for 2018-19

68,450

Employees (Full Time Equivalent)

5.23

CORPORATE SERVICES

Personal Assistants			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	108,110	90,950	146,500
Premises	0	0	0
Transport	225	0	0
Supplies and Services	3,752	2,550	2,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	50	50
Gross Operational Cost	112,087	93,550	149,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(68,450)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(68,450)
Net Operational Cost	112,087	93,550	80,800

Service Information	
Services provided:	Provides administrative support to the Corporate Management Team.
Budget Changes	£
Opening budget position	93,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,200
Reversal of previous year's non-recurring growth	0
Other budget movements	(13,950)
Budget for 2018-19	80,800
Employees (Full Time Equivalent)	4.73

CORPORATE SERVICES

Human Resources Admin			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	538,840	563,650	563,150
Premises	0	0	0
Transport	4,963	3,750	3,750
Supplies and Services	66,937	34,700	33,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	568	0	650
Gross Operational Cost	611,308	602,100	600,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(344,879)	(339,100)	(315,500)
Customer and Client Receipts	0	0	0
Internal Recharges	(2,850)	(2,200)	0
Other Income	0	0	0
Total Income	(347,729)	(341,300)	(315,500)
Net Operational Cost	263,579	260,800	285,100

Service Information	
Services provided:	HR advice and support on matters including resourcing, attendance management, health concerns, conduct, capability, grievance matters, performance management, employee development and organisational change.
Budget Changes	£
Opening budget position	260,800
Efficiency savings	17,000
Income generation	2,850
Growth	0
Non recurring growth	0
Inflation	12,200
Reversal of previous year's non-recurring growth	0
Other budget movements	(7,750)
Budget for 2018-19	285,100
Employees (Full Time Equivalent)	11.8

CORPORATE SERVICES

Occupational Health			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	48,254	29,500	34,500
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	48,254	29,500	34,500
Income			
Government Grants	0	0	0
Other Grants and Contributions	(18,411)	(10,000)	(10,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(18,411)	(10,000)	(10,000)
Net Operational Cost	29,843	19,500	24,500

Service Information	
Services provided:	
Includes the cost of the Occupational Health Services contract which provides professional support in dealing with attendance management and promoting health and well being in the work place.	
Budget Changes	£
Opening budget position	19,500
Efficiency savings	0
Income generation	0
Growth	5,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	24,500

CORPORATE SERVICES

Corporate Training

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	8,083	74,100	75,850
Premises	0	0	0
Transport	0	0	0
Supplies and Services	14,220	16,550	15,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	400	0	0
Gross Operational Cost	22,703	90,650	91,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	(5,454)	0	(200)
Customer and Client Receipts	0	0	0
Internal Recharges	0	(3,000)	(3,000)
Other Income	0	0	0
Total Income	(5,454)	(3,000)	(3,200)
Net Operational Cost	17,249	87,650	87,850

Service Information

Services provided:

Includes the costs of Corporate training programmes.

Budget Changes

	£
Opening budget position	87,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	200
Reversal of previous year's non-recurring growth	0
Other budget movements	0

Budget for 2018-19

87,850

CORPORATE SERVICES

Assistant Director of Business Transformation			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	98,279	97,250	0
Premises	0	0	0
Transport	201	200	0
Supplies and Services	1,374	1,500	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	99,854	98,950	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	(34,040)	(49,800)	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(34,040)	(49,800)	0
Net Operational Cost	65,814	49,150	0

Service Information	
Services provided:	This service covers the cost of the Assistant Director of Business Transformation.
Budget Changes	£
Opening budget position	49,150
Efficiency savings	(25,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(23,700)
Reversal of previous year's non-recurring growth	0
Other budget movements	(450)
Budget for 2018-19	0

CORPORATE SERVICES

Systems Admin

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	683,527	410,350	818,500
Premises	0	0	0
Transport	3,256	1,950	1,950
Supplies and Services	365,845	285,000	308,700
Third Party Payments	702,657	1,133,750	1,165,900
Transfer Payments	0	0	0
Internal Recharges	6,351	0	0
Gross Operational Cost	1,761,636	1,831,050	2,295,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	(530,208)	(419,600)	(836,250)
Customer and Client Receipts	0	0	0
Internal Recharges	(72,700)	(72,200)	(76,500)
Other Income	0	0	0
Total Income	(602,908)	(491,800)	(912,750)
Net Operational Cost	1,158,728	1,339,250	1,382,300

Service Information

Services provided:

This service covers software licences, computer replacement, network and server maintenance and web hosting. It also covers the costs of the Council's IT contract with Sopra Steria.

Budget Changes

	£
Opening budget position	1,339,250
Efficiency savings	0
Income generation	(4,300)
Growth	0
Non recurring growth	0
Inflation	48,150
Reversal of previous year's non-recurring growth	0
Other budget movements	(800)

Budget for 2018-19

1,382,300

Employees (Full Time Equivalent)

23

CORPORATE SERVICES

Systems Support

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	217,093	312,300	303,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	217,093	312,300	303,400
Income			
Government Grants	0	0	0
Other Grants and Contributions	(4,198)	(1,300)	(1,300)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(4,198)	(1,300)	(1,300)
Net Operational Cost	212,895	311,000	302,100

Service Information

Services provided:

Covers the central costs of telephony and postage.

Budget Changes

	£
Opening budget position	311,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	7,900
Reversal of previous year's non-recurring growth	0
Other budget movements	(16,800)

Budget for 2018-19

302,100

CORPORATE SERVICES

Joint Transformation Programme			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	6,778	0	0
Premises	235	0	0
Transport	257	0	0
Supplies and Services	54,825	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,251	0	0
Gross Operational Cost	63,346	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	(37,009)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(37,009)	0	0
Net Operational Cost	26,337	0	0

Service Information	
Services provided:	Implementation costs relating to the Future Model and Joint Transformation Programmes.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

CORPORATE SERVICES

Civil Contingencies

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	400	1,950	1,950
Premises	0	0	0
Transport	0	150	150
Supplies and Services	21,855	26,700	26,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	550	550
Gross Operational Cost	22,255	29,350	29,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	22,255	29,350	29,300

Service Information

Services provided:

Covers the costs of risk assessments, production and maintenance of plans, training of staff, informing and warning the public and business continuity plans.

Budget Changes

	£
Opening budget position	29,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)

Budget for 2018-19

29,300

CORPORATE SERVICES

Legal (including Access to Information)			
	2016-17	2017-18	2018-19
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	167	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	280,015	233,650	237,150
Third Party Payments	0	0	22,800
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	280,182	233,650	259,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	(1,293)	0	0
Customer and Client Receipts	(3,235)	0	0
Internal Recharges	(25,543)	0	(16,550)
Other Income	0	0	0
Total Income	(30,071)	0	(16,550)
Net Operational Cost	250,111	233,650	243,400

Service Information	
Services provided:	Includes the costs of the shared legal service with Lewes District Council providing advice and support on a range of legal matters.
Budget Changes	£
Opening budget position	233,650
Efficiency savings	0
Income generation	(16,550)
Growth	0
Non recurring growth	0
Inflation	3,500
Reversal of previous year's non-recurring growth	0
Other budget movements	22,800
Budget for 2018-19	243,400

CORPORATE SERVICES

Head of Democratic Services			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	70,350
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	71,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(35,750)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(35,750)
Net Operational Cost	0	0	35,400

Service Information	
Services provided:	
This service covers the cost of the Head of Democratic Services	
Budget Changes	
	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	950
Reversal of previous year's non-recurring growth	0
Other budget movements	34,450
Budget for 2018-19	35,400
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Committee Services			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	259,000
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	13,750
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	272,750
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(155,850)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(155,850)
Net Operational Cost	0	0	116,900

Service Information	
Services provided:	This service covers the cost of Committee Services
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,200
Reversal of previous year's non-recurring growth	0
Other budget movements	115,700
Budget for 2018-19	116,900
Employees (Full Time Equivalent)	5.61

CORPORATE SERVICES

Member and Civic Services			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	228,559	191,150	85,400
Premises	0	0	0
Transport	5,499	7,600	7,550
Supplies and Services	169,364	174,050	172,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	10,160	14,100	13,500
Gross Operational Cost	413,582	386,900	278,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(34,950)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(34,950)
Net Operational Cost	413,582	386,900	243,700

Service Information	
Services provided:	Administrative support to Members and management of the Mayor's office including the organisation of all civic events and engagements.
Budget Changes	£
Opening budget position	386,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	10,000
Inflation	1,400
Reversal of previous year's non-recurring growth	0
Other budget movements	(154,600)
Budget for 2018-19	243,700
Employees (Full Time Equivalent)	2.81

CORPORATE SERVICES

Member Development			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	2,938	10,850	10,850
Premises	0	0	0
Transport	0	0	0
Supplies and Services	107	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	3,045	10,850	10,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	3,045	10,850	10,850

Service Information	
Services provided:	
Training, support and advice for Members.	
Budget Changes	£
Opening budget position	10,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	10,850

CORPORATE SERVICES

Devolved Budgets			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	50,760	90,000	90,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	31,138	0	0
Gross Operational Cost	81,898	90,000	90,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	81,898	90,000	90,000

Service Information	
Services provided: Covers the budgets held to support the community projects in the individual ward areas.	
Budget Changes	
	£
Opening budget position	90,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	90,000

CORPORATE SERVICES

Printing Services

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	76,008	80,650	87,150
Premises	0	0	0
Transport	0	0	150
Supplies and Services	74,062	133,750	133,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	28,246	0	0
Gross Operational Cost	178,316	214,400	221,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	(120,307)	(138,550)	(138,550)
Customer and Client Receipts	0	0	0
Internal Recharges	(57,235)	(101,000)	(101,000)
Other Income	0	0	0
Total Income	(177,542)	(239,550)	(239,550)
Net Operational Cost	774	(25,150)	(18,400)

Service Information

Services provided:

This service provides an internal printing resource that produces various types of printed material for the Council.

Budget Changes

	£
Opening budget position	(25,150)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,850
Reversal of previous year's non-recurring growth	0
Other budget movements	(100)

Budget for 2018-19

(18,400)

Employees (Full Time Equivalent)

3

CORPORATE SERVICES

Electoral Services

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	241,881	103,650	219,150
Premises	16,422	0	0
Transport	466	900	900
Supplies and Services	202,591	56,800	61,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	10,025	0	0
Gross Operational Cost	471,385	161,350	281,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	(216,101)	0	(95,850)
Customer and Client Receipts	(2,310)	(1,000)	(5,300)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(218,411)	(1,000)	(101,150)
Net Operational Cost	252,974	160,350	180,750

Service Information

Services provided:	
This service covers the cost of administering all elections within the Borough.	
Budget Changes	£
Opening budget position	160,350
Efficiency savings	0
Income generation	0
Growth	4,000
Non recurring growth	0
Inflation	4,500
Reversal of previous year's non-recurring growth	0
Other budget movements	11,900
Budget for 2018-19	180,750
Employees (Full Time Equivalent)	5.88

SERVICE DELIVERY

	Service	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Senior Management				
SD1	Director of Service Delivery	(2,440)	(69,700)	(17,250)
	Total Senior Management	(2,440)	(69,700)	(17,250)
Specialist and Case Management				
SD2	Head of Specialist and Case Management	0	0	0
SD3	Head of Customer First	81,047	81,350	77,950
	Head of Specialist and Case Management	81,047	81,350	77,950
SD4	Specialist Advisory Team	1,624,140	1,646,250	1,455,600
SD5	Revenues	(250,865)	(132,800)	(177,700)
SD6	Business Rates	(103,367)	(60,900)	(93,850)
	Growth and Prosperity	(354,232)	(193,700)	(271,550)
SD7	Difficult Properties	337	6,000	6,000
SD8	Development Control	(259,654)	(264,200)	(256,800)
SD9	Building Control	71,619	77,050	77,250
SD10	Gypsy and Traveller Site Provision	17,310	18,000	18,000
SD11	Housing Advice	(65,700)	(51,600)	(75,600)
SD12	Housing Rents and Leaseholders	(144,325)	(150,400)	(150,400)
	Housing and Development	(380,413)	(365,150)	(381,550)
SD13	Joint Waste Partnership	78,059	53,450	54,950
SD14	Refuse Collection	1,301,796	1,344,100	1,399,000
SD15	Street Cleaning	1,097,876	1,191,900	1,208,850
SD16	Recycling	428,145	446,050	9,250
SD17	Coast Protection	99,218	99,100	102,800
SD18	Seafront/Parades & Decorative Lighting	4,437	44,600	50,200
SD19	CCTV	11,357	10,950	10,950
SD20	Flood Defence and Land Drainage	0	10,550	10,550
SD21	Open Downland	58,325	60,700	63,650
SD22	Trees & Woodland	18,514	14,250	9,150
SD23	Parks and Gardens	1,096,079	1,107,600	1,144,450
SD24	Licensing	(128,781)	(193,700)	(85,100)
SD25	Health & Safety	(236,528)	0	0
SD26	Environmental Protection	72,520	67,000	67,500
SD27	Food Safety	377	11,850	11,850
SD28	Animal and Public Health	62,310	50,750	52,650
SD29	Energy	(317,469)	(276,600)	(275,450)
SD30	Eastbourne Business Crime Group	(30,714)	(42,450)	(34,950)
	Quality Environment	3,615,521	4,000,100	3,800,300
SD31	Benefits Administration	(372,445)	(343,950)	(267,650)
SD32	HB Subsidy	(213,740)	(397,400)	(397,400)
SD33	Local Lottery	0	(5,000)	(10,000)
	Thriving Communities	(586,185)	(746,350)	(675,050)
	Specialist Advisory	3,918,831	4,341,150	3,927,750

SERVICE DELIVERY

Service		2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
SD34	Case Management Team	586,926	625,750	665,200
SD35	Memorial Seats	3,153	3,000	3,000
SD36	Abandoned Vehicles	2,765	4,000	4,000
	Case Management	592,844	632,750	672,200
SD37	Account Management Team	685,071	574,700	590,350
SD38	Land Charges	(122,810)	(126,450)	(129,100)
	Account Management	562,261	448,250	461,250
SD39	Crematorium	(1,353,087)	(1,339,300)	(1,402,200)
SD40	Cems and Crem Management & Admin	130,530	135,450	135,050
SD41	Ocklynge Cemetery	101,691	80,100	80,850
SD42	Langney Cemetery	(89,441)	(23,050)	(29,850)
	Bereavement Services	(1,210,307)	(1,146,800)	(1,216,150)
	Total Specialist and Case Management	3,944,676	4,356,700	3,923,000
	Customer and Neighbourhood Services			
SD43	Head of Customer and Neighbourhood Services	0	0	0
	SD44 Customer Contact Team	750,915	865,500	828,450
SD45	Neighbourhood First Team	503,092	552,200	546,000
SD46	EHL Caretaking Team	(208)	0	0
SD47	Public Conveniences	360,239	342,450	350,350
SD48	Car Parking	(432,738)	(344,500)	(366,900)
SD49	Miscellaneous Highways	17,994	22,950	32,950
SD50	Community Enforcement	(205)	(1,500)	(1,500)
SD51	Pest Control	5,397	2,400	2,600
	Neighbourhood First	453,571	574,000	563,500
	Total Customer and Neighbourhood Services	1,204,486	1,439,500	1,391,950
	Homes First			
SD52	Head of Homes First	0	0	0
SD53	Housing Strategy	24,979	3,000	3,000
	Head of Homes First	24,979	3,000	3,000
SD54	Homes First Housing Needs and Standards	0	0	0
SD55	Housing Enabling	470	5,450	3,450
SD56	Private Sector Housing	44,820	(2,500)	2,150
SD57	Bed and Breakfast Accommodation	39,322	6,100	255,100
SD58	Other Temporary Accommodation	0	57,900	10,900
SD59	Homelessness	126,817	60,750	48,800
SD60	Housing GF Properties	(14,737)	0	0
	Housing Needs and Standards	196,692	127,700	320,400
	SD61 Neighbourhood Housing	0	0	0
	SD62 Housing Property Services	0	0	0
	Total Homes First	221,671	130,700	323,400
	TOTAL SERVICE DELIVERY	5,368,393	5,857,200	5,621,100

SERVICE DELIVERY

Director of Service Delivery			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	105,793	124,200	125,400
Premises	0	0	0
Transport	549	200	200
Supplies and Services	2,704	2,050	2,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	89	0	0
Gross Operational Cost	109,135	126,450	127,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	(66,998)	(76,350)	(96,550)
Customer and Client Receipts	0	0	0
Internal Recharges	(44,577)	(119,800)	(48,350)
Other Income	0	0	0
Total Income	(111,575)	(196,150)	(144,900)
Net Operational Cost	(2,440)	(69,700)	(17,250)

Service Information	
Services provided:	
This service covers the costs of the Director of Service Delivery whose role includes that of Managing Director for Eastbourne Homes.	
Budget Changes	£
Opening budget position	(69,700)
Efficiency savings	0
Income generation	71,450
Growth	0
Non recurring growth	0
Inflation	300
Reversal of previous year's non-recurring growth	0
Other budget movements	(19,300)
Budget for 2018-19	(17,250)
Employees (Full Time Equivalent)	1

SERVICE DELIVERY

Head of Specialist and Case Management

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	0	0

Service Information

Services provided:	
This is a new post under the Joint Transformation Programme providing the management for the Specialist Advisors, Case Management, Account Management and Bereavement. Budgets for 17/18 and 18/19 still to be processed.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0
Employees (Full Time Equivalent) - will be 1 FTE	

SERVICE DELIVERY

Head of Customer First			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	79,410	78,650	76,600
Premises	0	0	0
Transport	549	1,500	250
Supplies and Services	1,088	1,200	1,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	81,047	81,350	77,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	81,047	81,350	77,950

Service Information	
Services provided:	
Position of Head of Customer First.	
Budget Changes	£
Opening budget position	81,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,000
Reversal of previous year's non-recurring growth	0
Other budget movements	(4,400)
Budget for 2018-19	77,950
Employees (Full Time Equivalent)	1

SERVICE DELIVERY

Specialist Advisory Team			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	1,848,573	1,669,350	1,608,700
Premises	89	0	0
Transport	17,705	19,750	16,400
Supplies and Services	37,797	41,150	40,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	327	0	0
Gross Operational Cost	1,904,491	1,730,250	1,665,250
Income			
Government Grants	(9,379)	0	0
Other Grants and Contributions	(62,910)	(26,850)	(47,850)
Customer and Client Receipts	0	0	0
Internal Recharges	(208,062)	(57,150)	(161,800)
Other Income	0	0	0
Total Income	(280,351)	(84,000)	(209,650)
Net Operational Cost	1,624,140	1,646,250	1,455,600

Service Information	
Services provided:	Provides specialist advice in a number of service areas including housing, the environment, licensing and benefits.
Budget Changes	£
Opening budget position	1,646,250
Efficiency savings	0
Income generation	(68,200)
Growth	0
Non recurring growth	34,000
Inflation	33,200
Reversal of previous year's non-recurring growth	(28,000)
Other budget movements	(161,650)
Budget for 2018-19	1,455,600
Employees (Full Time Equivalent)	37.38

SERVICE DELIVERY

Revenues			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	158,532	153,850	128,850
Third Party Payments	0	20,000	0
Transfer Payments	260	0	100
Internal Recharges	0	0	0
Gross Operational Cost	158,792	173,850	128,950
Income			
Government Grants	(4,500)	0	0
Other Grants and Contributions	(8,370)	(4,150)	(4,150)
Customer and Client Receipts	(396,787)	(302,500)	(302,500)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(409,657)	(306,650)	(306,650)
Net Operational Cost	(250,865)	(132,800)	(177,700)

Service Information	
Services provided:	
The running costs associated with the billing, collection and recovery of the Council Tax for the Borough.	
Budget Changes	
	£
Opening budget position	(132,800)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(45,000)
Other budget movements	100
Budget for 2018-19	(177,700)

SERVICE DELIVERY

Business Rates			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	59,064	75,450	42,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	59,064	75,450	42,500
Income			
Government Grants	(1,476)	0	0
Other Grants and Contributions	(10,770)	0	0
Customer and Client Receipts	(150,185)	(136,350)	(136,350)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(162,431)	(136,350)	(136,350)
Net Operational Cost	(103,367)	(60,900)	(93,850)

Service Information	
Services provided:	
The running costs associated with the billing, collection and recovery of Business Rates within the Borough.	
Budget Changes	£
Opening budget position	(60,900)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	32,000
Inflation	0
Reversal of previous year's non-recurring growth	(65,000)
Other budget movements	50
Budget for 2018-19	(93,850)

SERVICE DELIVERY

Difficult Properties			
	2016-17	2017-18	2018-19
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	325	0	0
Transport	0	0	0
Supplies and Services	531	6,000	6,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	856	6,000	6,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(519)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(519)	0	0
Net Operational Cost	337	6,000	6,000

Service Information	
Services provided:	
Relates to health and safety works carried out.	
Budget Changes	£
Opening budget position	6,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	6,000

SERVICE DELIVERY

Development Control			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	44,724	16,700	27,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	44,724	16,700	27,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(40,000)
Customer and Client Receipts	(304,346)	(280,900)	(243,900)
Internal Recharges	(32)	0	0
Other Income	0	0	0
Total Income	(304,378)	(280,900)	(283,900)
Net Operational Cost	(259,654)	(264,200)	(256,800)

Service Information	
Services provided: Running costs and income associated with planning and other development applications.	
Budget Changes	
	£
Opening budget position	(264,200)
Efficiency savings	0
Income generation	(3,000)
Growth	10,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	400
Budget for 2018-19	(256,800)

SERVICE DELIVERY

Building Control

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	35	0	200
Third Party Payments	72,000	77,050	77,050
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	72,035	77,050	77,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(416)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(416)	0	0
Net Operational Cost	71,619	77,050	77,250

Service Information

Services provided:

Covers the costs of the East Sussex Building Control Partnership in association with Wealden District Council.

Budget Changes

	£
Opening budget position	77,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	200

Budget for 2018-19

77,250

SERVICE DELIVERY

Gypsy and Traveller Site Provision			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	17,310	18,000	18,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	17,310	18,000	18,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	17,310	18,000	18,000

Service Information	
Services provided:	Costs relating to the East Sussex County Council joint traveller liaison provision.
Budget Changes	£
Opening budget position	18,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	18,000

SERVICE DELIVERY

Housing Advice			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	24,000	0
Gross Operational Cost	0	24,000	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	(65,700)	(75,600)	(75,600)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(65,700)	(75,600)	(75,600)
Net Operational Cost	(65,700)	(51,600)	(75,600)

Service Information	
Services provided: Includes grant funded housing initiatives.	
Budget Changes	£
Opening budget position	(51,600)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(24,000)
Budget for 2018-19	(75,600)

SERVICE DELIVERY

Housing Rents and Leaseholders			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	13,452	29,400	29,400
Third Party Payments	0	0	0
Transfer Payments	23	200	200
Internal Recharges	0	7,500	7,500
Gross Operational Cost	13,475	37,100	37,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	(157,800)	(178,850)	(178,850)
Customer and Client Receipts	0	(8,650)	(8,650)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(157,800)	(187,500)	(187,500)
Net Operational Cost	(144,325)	(150,400)	(150,400)

Service Information	
Services provided:	Income generation on behalf of Eastbourne Homes in relation to Council tenants and leaseholders.
Budget Changes	£
Opening budget position	(150,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	(150,400)

SERVICE DELIVERY

Joint Waste Partnership			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	25,474	53,450	0
Third Party Payments	52,585	0	54,950
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	78,059	53,450	54,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	78,059	53,450	54,950

Service Information	
Services provided:	
Administrative support to the Joint Waste Partnership.	
Budget Changes	
	£
Opening budget position	53,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,500
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	54,950

SERVICE DELIVERY

Refuse Collection			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	11,216	15,450	15,450
Third Party Payments	1,358,509	1,405,300	1,445,550
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	1,369,725	1,420,750	1,461,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(55,706)	(69,650)	(55,000)
Customer and Client Receipts	(11,883)	(7,000)	(7,000)
Internal Recharges	(340)	0	0
Other Income	0	0	0
Total Income	(67,929)	(76,650)	(62,000)
Net Operational Cost	1,301,796	1,344,100	1,399,000

Service Information	
Services provided:	Provision of weekly wheeled bin collection.
Budget Changes	£
Opening budget position	1,344,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	40,250
Reversal of previous year's non-recurring growth	0
Other budget movements	14,650
Budget for 2018-19	1,399,000

SERVICE DELIVERY

Street Cleansing			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	1,000	1,000
Transport	0	0	0
Supplies and Services	11,291	10,700	10,700
Third Party Payments	1,094,383	1,187,250	1,204,200
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	1,105,674	1,198,950	1,215,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	(7,553)	(7,050)	(7,050)
Customer and Client Receipts	0	0	0
Internal Recharges	(245)	0	0
Other Income	0	0	0
Total Income	(7,798)	(7,050)	(7,050)
Net Operational Cost	1,097,876	1,191,900	1,208,850

Service Information	
Services provided:	Provision of street cleansing services.
Budget Changes	£
Opening budget position	1,191,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	31,600
Reversal of previous year's non-recurring growth	0
Other budget movements	(14,650)
Budget for 2018-19	1,208,850

SERVICE DELIVERY

Recycling			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	13,806	0	90,000
Premises	0	0	0
Transport	0	0	0
Supplies and Services	28,794	35,000	98,750
Third Party Payments	873,076	877,050	865,500
Transfer Payments	0	0	0
Internal Recharges	2,155	0	0
Gross Operational Cost	917,831	912,050	1,054,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(489,686)	(466,000)	(1,045,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(489,686)	(466,000)	(1,045,000)
Net Operational Cost	428,145	446,050	9,250

Service Information	
Services provided:	Household collection of paper, card, plastic, glass, cans, garden waste and other recyclable items.
Budget Changes	£
Opening budget position	446,050
Efficiency savings	0
Income generation	(450,000)
Growth	0
Non recurring growth	0
Inflation	13,200
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	9,250

SERVICE DELIVERY

Coast Protection			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	2,997	4,500	4,500
Premises	95,425	94,300	98,050
Transport	0	0	0
Supplies and Services	796	300	250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	99,218	99,100	102,800
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	99,218	99,100	102,800

Service Information	
Services provided:	Maintenance of the coastal defence structures.
Budget Changes	£
Opening budget position	99,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,750
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
Budget for 2018-19	102,800

SERVICE DELIVERY

Seafront/Parades and Decorative Lighting			
	2016-17	2017-18	2018-19
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	39,435	75,750	47,700
Transport	0	0	0
Supplies and Services	2,499	2,500	2,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	41,934	78,250	50,200
Income			
Government Grants	0	0	0
Other Grants and Contributions	(138)	0	0
Customer and Client Receipts	(37,359)	(33,650)	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(37,497)	(33,650)	0
Net Operational Cost	4,437	44,600	50,200

Service Information	
Services provided:	Maintenance of the seafront parades including lighting, railings, benches and shelters.
Budget Changes	£
Opening budget position	44,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(28,000)
Other budget movements	33,600
Budget for 2018-19	50,200

SERVICE DELIVERY

CCTV			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	345	350	350
Third Party Payments	11,012	10,600	10,600
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	11,357	10,950	10,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	11,357	10,950	10,950

Service Information	
Services provided:	
Maintenance of CCTV cameras.	
Budget Changes	£
Opening budget position	10,950
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	10,950

SERVICE DELIVERY

Flood Defence and Land Drainage			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	10,000	10,550
Transport	0	0	0
Supplies and Services	0	550	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	10,550	10,550
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	10,550	10,550

Service Information	
Services provided:	
Surface water management plan	
Budget Changes	£
Opening budget position	10,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	10,550

SERVICE DELIVERY

Open Downland

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	29,294	19,650	36,150
Transport	3,572	28,800	3,400
Supplies and Services	15,174	25,450	9,450
Third Party Payments	96,000	68,800	97,650
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	144,040	142,700	146,650
Income			
Government Grants	(54,260)	(48,650)	(48,650)
Other Grants and Contributions	(250)	0	0
Customer and Client Receipts	(31,203)	(33,350)	(34,350)
Internal Recharges	(2)	0	0
Other Income	0	0	0
Total Income	(85,715)	(82,000)	(83,000)
Net Operational Cost	58,325	60,700	63,650

Service Information

Services provided:

Countryside management of the open downland.

Budget Changes

	£
Opening budget position	60,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,950
Reversal of previous year's non-recurring growth	0
Other budget movements	(1,000)

Budget for 2018-19

63,650

SERVICE DELIVERY

Trees and Woodland			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	130,764	110,300	110,200
Transport	0	0	0
Supplies and Services	4,196	3,000	3,000
Third Party Payments	22,026	26,450	21,450
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	156,986	139,750	134,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	(120,672)	(117,000)	(117,000)
Customer and Client Receipts	(3,776)	(500)	(500)
Internal Recharges	(14,024)	(8,000)	(8,000)
Other Income	0	0	0
Total Income	(138,472)	(125,500)	(125,500)
Net Operational Cost	18,514	14,250	9,150

Service Information	
Services provided:	
Tree and woodland maintenance and management.	
Budget Changes	
	£
Opening budget position	14,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	(100)
Budget for 2018-19	9,150

SERVICE DELIVERY

Parks and Gardens			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	444,514	419,600	422,100
Transport	0	0	0
Supplies and Services	21,573	29,900	39,900
Third Party Payments	879,882	878,800	903,150
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	1,345,969	1,328,300	1,365,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	(236,475)	(218,800)	(218,800)
Customer and Client Receipts	(5,000)	(1,900)	(1,900)
Internal Recharges	(8,415)	0	0
Other Income	0	0	0
Total Income	(249,890)	(220,700)	(220,700)
Net Operational Cost	1,096,079	1,107,600	1,144,450

Service Information	
Services provided:	Maintenance and contract costs for Parks and Gardens.
Budget Changes	£
Opening budget position	1,107,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	10,000
Inflation	26,600
Reversal of previous year's non-recurring growth	0
Other budget movements	250
Budget for 2018-19	1,144,450

SERVICE DELIVERY

Licensing			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	19,550	12,300	12,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	152,958	0	108,600
Gross Operational Cost	172,508	12,300	120,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(301,289)	(206,000)	(206,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(301,289)	(206,000)	(206,000)
Net Operational Cost	(128,781)	(193,700)	(85,100)

Service Information	
Services provided:	
Covers the running costs and income relating to the issuing and monitoring of licences.	
Budget Changes	
	£
Opening budget position	(193,700)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	108,600
Budget for 2018-19	(85,100)

SERVICE DELIVERY

Health and Safety			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	13,472	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	13,472	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	(250,000)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(250,000)	0	0
Net Operational Cost	(236,528)	0	0

Service Information	
Services provided:	Health and safety work including advice and enforcement.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

SERVICE DELIVERY

Environmental Protection			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	12,898	11,550	11,500
Premises	5,347	1,000	1,200
Transport	0	0	0
Supplies and Services	62,184	57,300	57,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	80,429	69,850	70,350
Income			
Government Grants	0	0	0
Other Grants and Contributions	(4,465)	0	0
Customer and Client Receipts	(3,444)	(2,850)	(2,850)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(7,909)	(2,850)	(2,850)
Net Operational Cost	72,520	67,000	67,500

Service Information	
Services provided:	Covers air quality, noise nuisance and pollution.
Budget Changes	£
Opening budget position	67,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	200
Reversal of previous year's non-recurring growth	0
Other budget movements	300
Budget for 2018-19	67,500

SERVICE DELIVERY

Food Safety

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	377	11,850	11,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	377	11,850	11,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	377	11,850	11,850

Service Information

Services provided:

Registering new food businesses, assisting with food sampling, regular inspection of food premises.

Budget Changes

	£
Opening budget position	11,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

Budget for 2018-19

11,850

SERVICE DELIVERY

Animal and Public Health			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	23,080	11,250	11,250
Third Party Payments	47,804	49,500	51,400
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	70,884	60,750	62,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	(1,620)	(8,000)	0
Customer and Client Receipts	(6,954)	(2,000)	(10,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(8,574)	(10,000)	(10,000)
Net Operational Cost	62,310	50,750	52,650

Service Information	
Services provided: Includes dog control and work under the Public Health Act.	
Budget Changes	
	£
Opening budget position	50,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	2,000
Reversal of previous year's non-recurring growth	0
Other budget movements	(100)
Budget for 2018-19	52,650

SERVICE DELIVERY

Energy			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	20,644	16,200	20,800
Transport	0	0	0
Supplies and Services	71,927	0	20,000
Third Party Payments	25,175	25,700	2,250
Transfer Payments	9,712	0	0
Internal Recharges	2,375	0	0
Gross Operational Cost	129,833	41,900	43,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	(28,411)	0	0
Customer and Client Receipts	(418,891)	(318,500)	(318,500)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(447,302)	(318,500)	(318,500)
Net Operational Cost	(317,469)	(276,600)	(275,450)

Service Information	
Services provided:	
Covers renewable energy initiatives.	
Budget Changes	
	£
Opening budget position	(276,600)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,150
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	(275,450)

SERVICE DELIVERY

Eastbourne Business Crime Group			
	2016-17	2017-18	2018-19
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	750	0	0
Premises	1,107	0	0
Transport	0	0	0
Supplies and Services	2,554	700	700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	4,411	700	700
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(30,525)	(35,650)	(35,650)
Internal Recharges	(4,600)	(7,500)	0
Other Income	0	0	0
Total Income	(35,125)	(43,150)	(35,650)
Net Operational Cost	(30,714)	(42,450)	(34,950)

Service Information	
Services provided:	The Eastbourne Business Crime Group is a membership scheme for local businesses in the daytime and evening economy and is coordinated in partnership between the local business community, Eastbourne Borough Council, Sussex Police and Eastbourne Community Safety Partnership.
Budget Changes	£
Opening budget position	(42,450)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	7,500
Budget for 2018-19	(34,950)

SERVICE DELIVERY

Benefits Administration			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	61,613	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	174,558	137,600	131,850
Third Party Payments	0	0	0
Transfer Payments	0	0	250
Internal Recharges	0	0	0
Gross Operational Cost	236,171	137,600	132,100
Income			
Government Grants	(608,616)	(481,550)	(399,750)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(608,616)	(481,550)	(399,750)
Net Operational Cost	(372,445)	(343,950)	(267,650)

Service Information	
Services provided:	Running costs of administering Housing and Council Tax benefits.
Budget Changes	£
Opening budget position	(343,950)
Efficiency savings	0
Income generation	0
Growth	81,800
Non recurring growth	25,000
Inflation	0
Reversal of previous year's non-recurring growth	(31,000)
Other budget movements	500
Budget for 2018-19	(267,650)

SERVICE DELIVERY

Housing Benefit Payments and Subsidy			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	44,864	152,700	44,600
Third Party Payments	0	0	0
Transfer Payments	49,747,154	50,492,100	49,888,400
Internal Recharges	4,646	0	4,650
Gross Operational Cost	49,796,664	50,644,800	49,937,650
Income			
Government Grants	(48,220,102)	(48,727,600)	(48,515,000)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,790,302)	(2,314,600)	(1,820,050)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(50,010,404)	(51,042,200)	(50,335,050)
Net Operational Cost	(213,740)	(397,400)	(397,400)

Service Information	
Services provided: Covers Housing Benefit payments and subsidy and Council Tax Support scheme.	
Budget Changes	£
Opening budget position	(397,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	(397,400)

SERVICE DELIVERY

Local Lottery			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	5,000	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	5,000	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	(10,000)	(10,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	(10,000)	(10,000)
Net Operational Cost	0	(5,000)	(10,000)

Service Information	
Services provided:	
Local Lottery	
Budget Changes	£
Opening budget position	(5,000)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	0
Budget for 2018-19	(10,000)

SERVICE DELIVERY

Case Management Team			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	735,265	736,500	784,600
Premises	0	0	0
Transport	1,031	5,350	5,350
Supplies and Services	25,859	30,600	26,350
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	198	0	0
Gross Operational Cost	762,353	772,450	816,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	(40,130)	(47,450)	(47,450)
Customer and Client Receipts	0	0	0
Internal Recharges	(135,297)	(99,250)	(103,650)
Other Income	0	0	0
Total Income	(175,427)	(146,700)	(151,100)
Net Operational Cost	586,926	625,750	665,200

Service Information	
Services provided:	Customer Caseworkers dealing with planning cases, licensing applications, benefits, housing needs and allocations.
Budget Changes	£
Opening budget position	625,750
Efficiency savings	0
Income generation	10,000
Growth	0
Non recurring growth	0
Inflation	52,300
Reversal of previous year's non-recurring growth	0
Other budget movements	(22,850)
Budget for 2018-19	665,200
Employees (Full Time Equivalent)	29

SERVICE DELIVERY

Memorial Seats			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	17,756	3,000	3,000
Transport	0	0	0
Supplies and Services	3,535	2,000	2,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	21,291	5,000	5,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(18,138)	(2,000)	(2,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(18,138)	(2,000)	(2,000)
Net Operational Cost	3,153	3,000	3,000

Service Information	
Services provided:	Provision and maintenance of memorial seats and benches across the town.
Budget Changes	£
Opening budget position	3,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	3,000

SERVICE DELIVERY

Abandoned Vehicles

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	25	0	0
Third Party Payments	2,740	4,100	4,000
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	2,765	4,100	4,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	(100)	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	(100)	0
Net Operational Cost	2,765	4,000	4,000

Service Information

Services provided:

Identifying and processing vehicles as reported abandoned on the highway.

Budget Changes

	£
Opening budget position	4,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

Budget for 2018-19

4,000

SERVICE DELIVERY

Account Management Team			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	850,750	606,750	623,050
Premises	0	0	0
Transport	751	5,700	5,700
Supplies and Services	15,603	36,950	36,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	159	900	900
Gross Operational Cost	867,263	650,300	665,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	(182,192)	(75,600)	(75,600)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(182,192)	(75,600)	(75,600)
Net Operational Cost	685,071	574,700	590,350

Service Information	
Services provided:	The team deals with transaction and account changes.
Budget Changes	£
Opening budget position	574,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	23,000
Inflation	17,100
Reversal of previous year's non-recurring growth	0
Other budget movements	(24,450)
Budget for 2018-19	590,350
Employees (Full Time Equivalent)	20.31

SERVICE DELIVERY

Land Charges

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	450	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	84,869	74,150	71,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	85,319	74,150	71,500
Income			
Government Grants	(6,712)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(201,417)	(200,600)	(200,600)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(208,129)	(200,600)	(200,600)
Net Operational Cost	(122,810)	(126,450)	(129,100)

Service Information

Services provided:

Responds to searches submitted by prospective property purchasers and queries regarding information held on various registers relating to property.

Budget Changes

	£
Opening budget position	(126,450)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	300
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,950)

Budget for 2018-19

(129,100)

SERVICE DELIVERY

Crematorium			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	132,443	108,250	112,800
Premises	260,569	273,800	276,400
Transport	271	750	750
Supplies and Services	101,231	125,550	108,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,173	7,250	6,500
Gross Operational Cost	496,687	515,600	504,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,849,774)	(1,854,900)	(1,907,150)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,849,774)	(1,854,900)	(1,907,150)
Net Operational Cost	(1,353,087)	(1,339,300)	(1,402,200)

Service Information	
Services provided:	Operation of the crematorium and maintenance of the grounds and memorials.
Budget Changes	£
Opening budget position	(1,339,300)
Efficiency savings	0
Income generation	(53,000)
Growth	0
Non recurring growth	0
Inflation	8,850
Reversal of previous year's non-recurring growth	(20,000)
Other budget movements	1,250
Budget for 2018-19	(1,402,200)
Employees (Full Time Equivalent)	4

SERVICE DELIVERY

Cems and Crem Management and Admin			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	126,794	130,850	132,050
Premises	0	0	0
Transport	0	0	0
Supplies and Services	3,736	3,400	1,800
Third Party Payments	0	1,200	1,200
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	130,530	135,450	135,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	130,530	135,450	135,050

Service Information	
Services provided:	Administrative support for bereavement services.
Budget Changes	£
Opening budget position	135,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	2,450
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,850)
Budget for 2018-19	135,050
Employees (Full Time Equivalent)	4

SERVICE DELIVERY

Ocklynge Cemetery			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	122,248	103,450	105,050
Transport	0	0	0
Supplies and Services	0	150	150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	122,248	103,600	105,200
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(20,557)	(22,750)	(23,600)
Internal Recharges	0	(750)	(750)
Other Income	0	0	0
Total Income	(20,557)	(23,500)	(24,350)
Net Operational Cost	101,691	80,100	80,850

Service Information	
Services provided:	
Maintenance and operation of Ocklynge Cemetery	
Budget Changes	£
Opening budget position	80,100
Efficiency savings	0
Income generation	(400)
Growth	0
Non recurring growth	0
Inflation	200
Reversal of previous year's non-recurring growth	0
Other budget movements	950
Budget for 2018-19	80,850

SERVICE DELIVERY

Langney Cemetery			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	97,280	121,600	122,550
Transport	0	0	0
Supplies and Services	840	1,000	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	98,120	122,600	123,550
Income			
Government Grants	0	0	0
Other Grants and Contributions	(88)	0	0
Customer and Client Receipts	(187,382)	(145,500)	(153,250)
Internal Recharges	0	0	0
Other Income	(91)	(150)	(150)
Total Income	(187,561)	(145,650)	(153,400)
Net Operational Cost	(89,441)	(23,050)	(29,850)

Service Information	
Services provided:	Maintenance and operation of Langney Cemetery.
Budget Changes	£
Opening budget position	(23,050)
Efficiency savings	0
Income generation	(7,450)
Growth	0
Non recurring growth	0
Inflation	150
Reversal of previous year's non-recurring growth	0
Other budget movements	500
Budget for 2018-19	(29,850)

SERVICE DELIVERY

Head of Customer and Neighbourhood Services			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	0	0

Service Information	
Services provided:	This is a new post under the Joint Transformation Programme providing the management for Customer Services and Neighbourhood First. Budgets for 17/18 and 18/19 still to be processed.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0
Employees (Full Time Equivalent) - will be 1 FTE	

SERVICE DELIVERY

Customer Contact Team			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	934,008	1,031,900	1,069,450
Premises	200	0	0
Transport	1,794	1,500	1,300
Supplies and Services	54,741	31,850	30,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,238	0	0
Gross Operational Cost	991,981	1,065,250	1,100,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	(91,292)	(128,400)	(128,400)
Customer and Client Receipts	(445)	0	0
Internal Recharges	(149,329)	(71,350)	(144,050)
Other Income	0	0	0
Total Income	(241,066)	(199,750)	(272,450)
Net Operational Cost	750,915	865,500	828,450

Service Information	
Services provided:	Customer Advisors in the call centre and in the Customer Contact Centre, resolve as many enquiries as possible at the first point of contact.
Budget Changes	£
Opening budget position	865,500
Efficiency savings	0
Income generation	(61,850)
Growth	0
Non recurring growth	0
Inflation	40,200
Reversal of previous year's non-recurring growth	0
Other budget movements	(15,400)
Budget for 2018-19	828,450
Employees (Full Time Equivalent)	41

SERVICE DELIVERY

Neighbourhood First Team			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	522,616	557,200	557,350
Premises	0	0	0
Transport	34,180	28,950	28,850
Supplies and Services	36,619	23,600	22,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	696	0	0
Gross Operational Cost	594,111	609,750	608,450
Income			
Government Grants	0	0	0
Other Grants and Contributions	(3,333)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(87,686)	(57,550)	(62,450)
Other Income	0	0	0
Total Income	(91,019)	(57,550)	(62,450)
Net Operational Cost	503,092	552,200	546,000

Service Information	
Services provided:	
A team dedicated to improving environmental standards in the local neighbourhoods.	
Budget Changes	
	£
Opening budget position	552,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,800
Reversal of previous year's non-recurring growth	0
Other budget movements	(10,000)
Budget for 2018-19	546,000
Employees (Full Time Equivalent)	20

SERVICE DELIVERY

EHL Caretaking Team			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	11,488	20,000	20,000
Transport	7,095	10,500	10,500
Supplies and Services	4,189	5,600	5,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	81,242	56,950	56,950
Gross Operational Cost	104,014	93,050	93,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	(104,222)	(93,050)	(93,050)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(104,222)	(93,050)	(93,050)
Net Operational Cost	(208)	0	0

Service Information	
Services provided: Providing services on behalf of Eastbourne Homes to improve the environment of tenants.	
Budget Changes	
	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

SERVICE DELIVERY

Public Conveniences			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	136,069	124,250	122,700
Transport	0	0	0
Supplies and Services	15,485	20,200	20,700
Third Party Payments	225,246	226,250	235,200
Transfer Payments	0	0	0
Internal Recharges	4,218	1,250	1,250
Gross Operational Cost	381,018	371,950	379,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(500)	(500)
Customer and Client Receipts	(20,779)	(29,000)	(29,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(20,779)	(29,500)	(29,500)
Net Operational Cost	360,239	342,450	350,350

Service Information	
Services provided:	
Provision of toilet blocks across the town.	
Budget Changes	£
Opening budget position	342,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	9,750
Reversal of previous year's non-recurring growth	0
Other budget movements	(1,850)
Budget for 2018-19	350,350

SERVICE DELIVERY

Car Parking

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	83,831	88,350	106,950
Transport	0	0	0
Supplies and Services	31,377	31,450	43,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	115,208	119,800	150,400
Income			
Government Grants	0	0	0
Other Grants and Contributions	(3,309)	0	0
Customer and Client Receipts	(544,637)	(464,300)	(517,300)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(547,946)	(464,300)	(517,300)
Net Operational Cost	(432,738)	(344,500)	(366,900)

Service Information

Services provided:

Maintenance and running costs for the Council's car parks across the town.

Budget Changes

	£
Opening budget position	(344,500)
Efficiency savings	0
Income generation	(50,000)
Growth	9,000
Non recurring growth	0
Inflation	2,900
Reversal of previous year's non-recurring growth	0
Other budget movements	15,700

Budget for 2018-19

(366,900)

SERVICE DELIVERY

Miscellaneous Highways			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	23,002	25,150	35,150
Transport	0	0	0
Supplies and Services	0	500	500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	23,002	25,650	35,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	(4,240)	(2,000)	(2,000)
Customer and Client Receipts	(768)	(700)	(700)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(5,008)	(2,700)	(2,700)
Net Operational Cost	17,994	22,950	32,950

Service Information	
Services provided:	Provision of street name plates and maintenance of precinct and community shelter areas within the town.
Budget Changes	£
Opening budget position	22,950
Efficiency savings	0
Income generation	0
Growth	10,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	32,950

SERVICE DELIVERY

Community Enforcement			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	917	500	500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	130	0	0
Gross Operational Cost	1,047	500	500
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,252)	(2,000)	(2,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,252)	(2,000)	(2,000)
Net Operational Cost	(205)	(1,500)	(1,500)

Service Information	
Services provided:	Dealing with reports of anti-social behaviour and vandalism and issuing fixed penalties where necessary.
Budget Changes	£
Opening budget position	(1,500)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	(1,500)

SERVICE DELIVERY

Pest Control			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	2,081	2,850	3,050
Transport	0	0	0
Supplies and Services	2,466	3,700	3,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	850	850	850
Gross Operational Cost	5,397	7,400	7,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	(5,000)	(5,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	(5,000)	(5,000)
Net Operational Cost	5,397	2,400	2,600

Service Information	
Services provided:	Pest control treatment visits for rats, mice, wasps and fleas.
Budget Changes	£
Opening budget position	2,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	50
Reversal of previous year's non-recurring growth	0
Other budget movements	150
Budget for 2018-19	2,600

SERVICE DELIVERY

Head of Homes First			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	0	0

Service Information	
Services provided:	This is a new post under the Joint Transformation Programme providing the management for Homes First. Budgets for 17/18 and 18/19 still to be processed.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0
Employees (Full Time Equivalent) will be 1 FTE	

SERVICE DELIVERY

Housing Strategy

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	10,170	0	0
Premises	0	0	0
Transport	193	0	0
Supplies and Services	14,616	3,000	3,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	24,979	3,000	3,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	24,979	3,000	3,000

Service Information

Services provided:

Includes time spent on strategic housing matters.

Budget Changes

	£
Opening budget position	3,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0

Budget for 2018-19

3,000

SERVICE DELIVERY

Homes First Housing Needs and Standards			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	0	0

Service Information	
Services provided:	This is a new team under the Joint Transformation Programme covering homelessness and housing standards. Budgets for 17/18 and 18/19 still to be processed.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

SERVICE DELIVERY

Housing Enabling			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	6,396	0	0
Premises	2,885	25,000	25,000
Transport	215	0	0
Supplies and Services	31,916	22,400	20,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	41,412	47,400	45,400
Income			
Government Grants	(15,725)	(25,000)	(25,000)
Other Grants and Contributions	(10,252)	(500)	(500)
Customer and Client Receipts	0	(1,500)	(1,500)
Internal Recharges	(14,965)	(14,950)	(14,950)
Other Income	0	0	0
Total Income	(40,942)	(41,950)	(41,950)
Net Operational Cost	470	5,450	3,450

Service Information	
Services provided: Includes Choice Based Lettings, Vulnerable Persons Relocation Scheme and costs relating to Riverbourne House restaurant.	
Budget Changes	£
Opening budget position	5,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,000)
Budget for 2018-19	3,450

SERVICE DELIVERY

Private Sector Housing			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	780	0	0
Premises	0	0	0
Transport	30	0	0
Supplies and Services	47,296	11,050	11,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	20,280	10,500	15,150
Gross Operational Cost	68,386	21,550	26,200
Income			
Government Grants	(761)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(22,805)	(24,050)	(24,050)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(23,566)	(24,050)	(24,050)
Net Operational Cost	44,820	(2,500)	2,150

Service Information	
Services provided:	
Includes Houses of Multiple Occupation.	
Budget Changes	
	£
Opening budget position	(2,500)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	4,650
Budget for 2018-19	2,150

SERVICE DELIVERY

Bed and Breakfast Accommodation			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	29,419	0	370,600
Third Party Payments	0	0	0
Transfer Payments	817,864	121,600	0
Internal Recharges	0	0	0
Gross Operational Cost	847,283	121,600	370,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(47,985)	(115,500)	0
Customer and Client Receipts	(759,976)	0	(115,500)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(807,961)	(115,500)	(115,500)
Net Operational Cost	39,322	6,100	255,100

Service Information	
Services provided:	Covers the costs of bed and breakfast accommodation for homeless persons.
Budget Changes	£
Opening budget position	6,100
Efficiency savings	0
Income generation	0
Growth	200,000
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	49,000
Budget for 2018-19	255,100

SERVICE DELIVERY

Other Temporary Accommodation			
	2016-17	2017-18	2018-19
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	900	900
Transport	0	0	0
Supplies and Services	0	10,000	10,000
Third Party Payments	0	0	0
Transfer Payments	0	47,000	0
Internal Recharges	0	0	0
Gross Operational Cost	0	57,900	10,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	57,900	10,900

Service Information	
Services provided:	Provides availability and access to accommodation for homeless households by procuring units by block booking and by providing rental support.
Budget Changes	£
Opening budget position	57,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(47,000)
Budget for 2018-19	10,900

SERVICE DELIVERY

Homelessness

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	54,900	500	500
Premises	129	0	0
Transport	1,714	100	100
Supplies and Services	197,224	60,150	60,200
Third Party Payments	0	0	0
Transfer Payments	110,571	0	0
Internal Recharges	0	0	0
Gross Operational Cost	364,538	60,750	60,800
Income			
Government Grants	(88,041)	0	0
Other Grants and Contributions	(39,030)	0	(12,000)
Customer and Client Receipts	(110,650)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(237,721)	0	(12,000)
Net Operational Cost	126,817	60,750	48,800

Service Information

Services provided:

Includes Housing Needs, Homeless Prevention and Deposit Loan Scheme.

Budget Changes

	£
Opening budget position	60,750
Efficiency savings	(12,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	50

Budget for 2018-19

48,800

SERVICE DELIVERY

Housing GF Properties			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	511	11,550	11,550
Transport	0	0	0
Supplies and Services	3,534	3,750	3,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	4,045	15,300	15,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(18,782)	(15,300)	(15,300)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(18,782)	(15,300)	(15,300)
Net Operational Cost	(14,737)	0	0

Service Information	
Services provided:	
Cost of maintenance of housing properties not included within the HRA.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

SERVICE DELIVERY

Neighbourhood Housing			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	0	0

Service Information	
Services provided:	This is a new team under the Joint Transformation Programme covering Neighbourhood Housing. Budgets for 17/18 and 18/19 still to be processed.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

SERVICE DELIVERY

Housing Property Services

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	0	0

Service Information

Services provided:	
This is a new team under the Joint Transformation Programme covering Housing Property Services. Budgets for 17/18 and 18/19 still to be processed.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

STRATEGY, PLANNING AND REGENERATION

Service		2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
R1	Director of Strategy, Planning and Regeneration	64,990	61,800	63,300
R2	Projects	235,127	0	0
	Senior Management	300,117	61,800	63,300
R3	Regeneration	297,175	264,800	142,750
R4	Head of Commercial Business and Property	0	0	37,550
R5	Head of Property and Facilities	0	0	39,000
R6	Farms and Downs Water Supply	11,013	(6,400)	26,550
R7	Estates and Asset Management	298,766	342,400	206,650
R8	Corporate Property	(368,311)	(482,250)	(510,500)
R9	Investment Property	(496,975)	(1,906,500)	(2,543,050)
	Corporate Landlord	(555,507)	(2,052,750)	(2,781,350)
R10	Facilities Management	296,698	333,450	500,600
	Estates and Property	(258,809)	(1,719,300)	(2,280,750)
R11	Business Planning and Performance	1,062,493	987,650	982,350
R12	Planning	123,908	108,050	432,600
	TOTAL STRATEGY, PLANNING AND REGENERATION	1,524,884	(297,000)	(622,200)

STRATEGY PLANNING AND REGENERATION

Director of Strategy, Planning and Regeneration			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	106,194	123,100	125,350
Premises	0	0	0
Transport	163	200	200
Supplies and Services	3,713	1,100	1,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	324	0	0
Gross Operational Cost	110,394	124,400	127,150
Income			
Government Grants	0	0	0
Other Grants and Contributions	(45,404)	(62,600)	(63,850)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(45,404)	(62,600)	(63,850)
Net Operational Cost	64,990	61,800	63,300

Service Information	
Services provided:	
This service covers the cost of the Director of Strategy, Planning and Regeneration.	
Budget Changes	
	£
Opening budget position	61,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,200
Reversal of previous year's non-recurring growth	0
Other budget movements	300
Budget for 2018-19	63,300
Employees (Full Time Equivalent)	1

STRATEGY PLANNING AND REGENERATION

Projects			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	64,015	0	0
Premises	5,574	0	0
Transport	99	0	0
Supplies and Services	546,024	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	615,712	0	0
Income			
Government Grants	(354,985)	0	0
Other Grants and Contributions	(25,600)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(380,585)	0	0
Net Operational Cost	235,127	0	0

Service Information	
Services provided:	This covers the costs of projects carried out with the Pier grant and Coastal Communities Fund.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2018-19	0

STRATEGY PLANNING AND REGENERATION

Regeneration			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	281,339	216,500	199,700
Premises	4,578	100	0
Transport	4,274	4,050	1,000
Supplies and Services	86,892	79,650	79,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	26	0	0
Gross Operational Cost	377,109	300,300	279,700
Income			
Government Grants	0	0	0
Other Grants and Contributions	(79,934)	(35,500)	(136,950)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(79,934)	(35,500)	(136,950)
Net Operational Cost	297,175	264,800	142,750

Service Information	
Services provided:	
Responsible for Economic Development and Regeneration.	
Budget Changes	£
Opening budget position	264,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,550
Reversal of previous year's non-recurring growth	0
Other budget movements	(125,600)
Budget for 2018-19	142,750
Employees (Full Time Equivalent)	5

STRATEGY PLANNING AND REGENERATION

Group Head of Commercial Business			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	74,650
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	74,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(37,300)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(37,300)
Net Operational Cost	0	0	37,550

Service Information	
Services provided:	This service covers the cost of the group Head of Commercial Business.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	37,550
Budget for 2018-19	37,550
Employees (Full Time Equivalent)	1

STRATEGY PLANNING AND REGENERATION

Head of Property and Facilities			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	38,450
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	0	0	39,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	0	39,000

Service Information	
Services provided:	
This service covers the cost of the Head of Property and Facilities	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	700
Reversal of previous year's non-recurring growth	0
Other budget movements	38,300
Budget for 2018-19	39,000
Employees (Full Time Equivalent)	1

STRATEGY PLANNING AND REGENERATION

Farms and Downs Water Supply			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	163,843	102,050	102,850
Transport	0	0	0
Supplies and Services	173,224	19,300	50,050
Third Party Payments	38,657	34,950	36,350
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	375,724	156,300	189,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	(32,583)	(31,350)	(31,350)
Customer and Client Receipts	(327,895)	(130,100)	(130,100)
Internal Recharges	(4,233)	(1,250)	(1,250)
Other Income	0	0	0
Total Income	(364,711)	(162,700)	(162,700)
Net Operational Cost	11,013	(6,400)	26,550

Service Information	
Services provided:	
Maintenance of the Downland Farms and Water Supply.	
Budget Changes	
	£
Opening budget position	(6,400)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	30,000
Inflation	2,700
Reversal of previous year's non-recurring growth	0
Other budget movements	250
Budget for 2018-19	26,550

STRATEGY PLANNING AND REGENERATION

Estates and Asset Management			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	225,256	277,200	354,500
Premises	0	0	0
Transport	1,988	3,500	3,300
Supplies and Services	61,048	61,700	29,400
Third Party Payments	10,474	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	298,766	342,400	387,200
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(180,550)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(180,550)
Net Operational Cost	298,766	342,400	206,650

Service Information	
Services provided:	Management of the Council's property portfolio.
Budget Changes	£
Opening budget position	342,400
Efficiency savings	0
Income generation	(4,000)
Growth	0
Non recurring growth	15,000
Inflation	7,000
Reversal of previous year's non-recurring growth	(52,000)
Other budget movements	(101,750)
Budget for 2018-19	206,650
Employees (Full Time Equivalent)	24

STRATEGY PLANNING AND REGENERATION

Corporate Property			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	66,636	63,150	65,750
Transport	0	0	0
Supplies and Services	40,722	7,650	850
Third Party Payments	0	0	5,000
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	107,358	70,800	71,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(1,000)	(1,000)
Customer and Client Receipts	(475,669)	(552,050)	(581,100)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(475,669)	(553,050)	(582,100)
Net Operational Cost	(368,311)	(482,250)	(510,500)

Service Information	
Services provided:	Management of the Council's Corporate property portfolio.
Budget Changes	£
Opening budget position	(482,250)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,250
Reversal of previous year's non-recurring growth	0
Other budget movements	(29,500)
Budget for 2018-19	(510,500)

STRATEGY PLANNING AND REGENERATION

Investment Property			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	23,131	16,000	10,250
Transport	0	0	0
Supplies and Services	16,382	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	39,513	16,000	10,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	(250)	0	0
Customer and Client Receipts	(536,238)	(1,922,500)	(2,553,300)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(536,488)	(1,922,500)	(2,553,300)
Net Operational Cost	(496,975)	(1,906,500)	(2,543,050)

Service Information	
Services provided:	Management of the Council's investment property portfolio.
Budget Changes	£
Opening budget position	(1,906,500)
Efficiency savings	0
Income generation	(627,800)
Growth	0
Non recurring growth	0
Inflation	500
Reversal of previous year's non-recurring growth	0
Other budget movements	(9,250)
Budget for 2018-19	(2,543,050)

STRATEGY PLANNING AND REGENERATION

Facilities Management			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	170,215	209,550	464,350
Premises	254,358	286,600	393,700
Transport	241	0	0
Supplies and Services	64,113	30,500	62,200
Third Party Payments	69,233	51,200	53,200
Transfer Payments	0	0	0
Internal Recharges	100	100	100
Gross Operational Cost	558,260	577,950	973,550
Income			
Government Grants	0	0	0
Other Grants and Contributions	(64,204)	(54,000)	(276,050)
Customer and Client Receipts	(190,864)	(190,500)	(196,900)
Internal Recharges	(6,494)	0	0
Other Income	0	0	0
Total Income	(261,562)	(244,500)	(472,950)
Net Operational Cost	296,698	333,450	500,600

Service Information	
Services provided:	
Day to day running of the main office accommodation including 1 Grove Road, the Town Hall and College Road offices.	
Budget Changes	£
Opening budget position	333,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	125,000
Inflation	13,850
Reversal of previous year's non-recurring growth	0
Other budget movements	28,300
Budget for 2018-19	500,600
Employees (Full Time Equivalent)	20.5

STRATEGY PLANNING AND REGENERATION

Business Planning and Performance			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	519,586	448,250	828,250
Premises	2,275	100	600
Transport	1,217	1,150	2,400
Supplies and Services	543,504	533,650	539,250
Third Party Payments	95,047	44,200	44,200
Transfer Payments	0	0	0
Internal Recharges	14,142	15,000	13,500
Gross Operational Cost	1,175,771	1,042,350	1,428,200
Income			
Government Grants	0	0	
Other Grants and Contributions	(101,991)	(54,700)	(445,850)
Customer and Client Receipts	0	0	
Internal Recharges	(11,287)	0	
Other Income	0	0	
Total Income	(113,278)	(54,700)	(445,850)
Net Operational Cost	1,062,493	987,650	982,350

Service Information	
Services provided:	Advises on corporate strategies and priorities ensuring the delivery of strong performance and high quality projects. Champions customer and community engagement. Maximises the Council's influence through partnership working. Includes the community grants programme and adherence to
Budget Changes	£
Opening budget position	987,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,700
Reversal of previous year's non-recurring growth	(3,000)
Other budget movements	(9,000)
Budget for 2018-19	982,350
Employees (Full Time Equivalent)	15

STRATEGY PLANNING AND REGENERATION

Planning			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	442,050
Premises	0	0	0
Transport	0	0	0
Supplies and Services	143,461	108,050	215,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,297	0	0
Gross Operational Cost	144,758	108,050	657,700
Income			
Government Grants	(20,850)	0	0
Other Grants and Contributions	0	0	(225,100)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(20,850)	0	(225,100)
Net Operational Cost	123,908	108,050	432,600

Service Information	
Services provided:	The Planning Policy team is a joint service responsible for the development and implementation of all planning policy and local plan requirements for each authority. The team plans for and guides all of the long term development needs across both authorities
Budget Changes	£
Opening budget position	108,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	168,000
Inflation	7,350
Reversal of previous year's non-recurring growth	(65,000)
Other budget movements	214,200
Budget for 2018-19	432,600
Employees (Full Time Equivalent)	10

TOURISM AND ENTERPRISE

Service		2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
T1	Director of Tourism and Enterprise	98,870	68,750	94,700
	Senior Management	98,870	68,750	94,700
T2	Devonshire Complex	11,292	200	700
T3	Towner	621,575	622,500	423,000
T4	Tourism and Enterprise	433,740	444,900	492,550
T5	Tourist Information	115,294	120,050	100,850
T6	Heritage	204,862	188,400	192,500
T7	Catering	(82,510)	231,150	310,900
	Tourism and Enterprise	671,386	984,500	1,096,800
T8	Sports Delivery Team	354,295	423,200	447,250
T9	Sports Grounds	5,360	4,900	5,100
T10	Sports Centres and Regency Park Community Centre	(64,770)	(112,100)	(108,400)
T11	Leisure Contract	(16,016)	(46,850)	(39,500)
	Sports Delivery	278,869	269,150	304,450
T12	Seafront	(40)	(29,850)	(11,350)
T13	Events	285,109	282,750	264,900
T14	Tennis	330,303	379,700	346,350
	Events & Devonshire Park	615,412	662,450	611,250
T15	Theatres Admin	534,734	554,600	612,500
T16	Congress Theatre	(89,990)	(4,800)	67,100
T17	Devonshire Park Theatre	113,073	147,550	297,650
T18	Winter Garden Theatre	205,045	461,600	71,600
T19	Royal Hippodrome	46,650	26,850	28,200
	Theatres	809,512	1,185,800	1,077,050
TOTAL TOURISM AND ENTERPRISE SERVICES		3,106,876	3,763,500	3,596,600

TOURISM AND ENTERPRISE

Director of Tourism and Enterprise			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	108,457	109,850	111,850
Premises	0	0	0
Transport	755	300	300
Supplies and Services	2,699	1,450	3,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,395	2,050	0
Gross Operational Cost	113,306	113,650	115,800
Income			
Government Grants	0	0	0
Other Grants and Contributions	(14,436)	(44,900)	(21,100)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(14,436)	(44,900)	(21,100)
Net Operational Cost	98,870	68,750	94,700

Service Information	
Services provided:	
This service covers the cost of the Director of Tourism and Enterprise.	
Budget Changes	
	£
Opening budget position	68,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,750
Reversal of previous year's non-recurring growth	0
Other budget movements	24,200
Budget for 2018-19	94,700
Employees (Full Time Equivalent)	1

TOURISM AND ENTERPRISE

Devonshire Complex

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	461	0	0
Premises	5,035	0	0
Transport	0	0	0
Supplies and Services	5,278	200	700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	518	0	0
Gross Operational Cost	11,292	200	700
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	11,292	200	700

Service Information

Services provided:

This service covers the cost of administration of the Devonshire Park Review

Budget Changes

	£
Opening budget position	200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	500

Budget for 2018-19

700

TOURISM AND ENTERPRISE

Towner			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	29,880	8,600	9,100
Transport	0	0	0
Supplies and Services	1,412	0	0
Third Party Payments	613,880	613,900	413,900
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	645,172	622,500	423,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(1,412)	0	0
Customer and Client Receipts	(22,185)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(23,597)	0	0
Net Operational Cost	621,575	622,500	423,000

Service Information	
Services provided:	
This service covers the cost of support to the Towner Trust	
Budget Changes	£
Opening budget position	622,500
Efficiency savings	0
Income generation	(200,000)
Growth	0
Non recurring growth	0
Inflation	300
Reversal of previous year's non-recurring growth	0
Other budget movements	200
Budget for 2018-19	423,000

TOURISM AND ENTERPRISE

Tourism and Enterprise			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	330,646	337,800	345,800
Premises	0	0	0
Transport	1,762	2,400	2,200
Supplies and Services	190,172	186,950	226,800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	40	800	800
Gross Operational Cost	522,620	527,950	575,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(27,644)	(6,000)	(6,000)
Customer and Client Receipts	(56,986)	(77,050)	(77,050)
Internal Recharges	(4,250)	0	0
Other Income	0	0	0
Total Income	(88,880)	(83,050)	(83,050)
Net Operational Cost	433,740	444,900	492,550

Service Information	
Services provided:	
Covers Tourism Development, Marketing, Conferences and Eastbourne Review.	
Budget Changes	£
Opening budget position	444,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	70,050
Inflation	8,800
Reversal of previous year's non-recurring growth	(30,050)
Other budget movements	(1,150)
Budget for 2018-19	492,550
Employees (Full Time Equivalent)	9.81

TOURISM AND ENTERPRISE

Tourist Information

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	114,462	142,400	126,050
Premises	32,561	33,300	32,300
Transport	1,199	0	0
Supplies and Services	307,262	777,850	231,800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	800	800
Gross Operational Cost	455,484	954,350	390,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	(415)	0	0
Customer and Client Receipts	(339,763)	(834,300)	(290,100)
Internal Recharges	(12)	0	0
Other Income	0	0	0
Total Income	(340,190)	(834,300)	(290,100)
Net Operational Cost	115,294	120,050	100,850

Service Information

Services provided:

Provision of Tourist Information services.

Budget Changes

	£
Opening budget position	120,050
Efficiency savings	0
Income generation	(21,000)
Growth	0
Non recurring growth	15,000
Inflation	2,550
Reversal of previous year's non-recurring growth	(15,000)
Other budget movements	(750)

Budget for 2018-19

100,850

Employees (Full Time Equivalent)

6.25

TOURISM AND ENTERPRISE

Heritage			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	143,585	154,850	159,450
Premises	33,094	29,400	31,100
Transport	695	350	350
Supplies and Services	218,863	39,200	37,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,545	200	200
Gross Operational Cost	397,782	224,000	228,100
Income			
Government Grants	(44,014)	0	0
Other Grants and Contributions	(19,434)	0	0
Customer and Client Receipts	(129,472)	(35,600)	(35,600)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(192,920)	(35,600)	(35,600)
Net Operational Cost	204,862	188,400	192,500

Service Information	
Services provided:	
Covers the Redoubt Museum, Local History Centre and other Heritage related projects.	
Budget Changes	
	£
Opening budget position	188,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	5,300
Reversal of previous year's non-recurring growth	0
Other budget movements	(1,200)
Budget for 2018-19	192,500
Employees (Full Time Equivalent)	7.85

TOURISM AND ENTERPRISE

Catering

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	519,092	479,400	476,400
Premises	69,793	38,250	30,650
Transport	2,503	3,100	3,050
Supplies and Services	416,024	193,450	158,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	8,663	0	0
Gross Operational Cost	1,016,075	714,200	668,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	(1,899)	(1,000)	0
Customer and Client Receipts	(1,083,969)	(478,700)	(357,750)
Internal Recharges	(12,717)	(3,350)	0
Other Income	0	0	0
Total Income	(1,098,585)	(483,050)	(357,750)
Net Operational Cost	(82,510)	231,150	310,900

Service Information

Services provided:

Covers the costs of the in-house catering services provided at various outlets across the town and theatres.

Budget Changes

	£
Opening budget position	231,150
Efficiency savings	0
Income generation	(5,000)
Growth	17,000
Non recurring growth	241,000
Inflation	13,000
Reversal of previous year's non-recurring growth	(186,250)
Other budget movements	0

Budget for 2018-19

310,900

Employees (Full Time Equivalent)

24.52

TOURISM AND ENTERPRISE

Sports Delivery Team			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	339,817	403,750	429,700
Premises	0	0	0
Transport	2,266	3,250	3,050
Supplies and Services	12,212	16,200	14,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	354,295	423,200	447,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	354,295	423,200	447,250

Service Information	
Services provided:	The management and administration of the Council's sports centres and sporting venues.
Budget Changes	£
Opening budget position	423,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	26,950
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,900)
Budget for 2018-19	447,250
Employees (Full Time Equivalent)	17

TOURISM AND ENTERPRISE

Sports Grounds

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	4,419	3,150	3,100
Transport	0	0	0
Supplies and Services	2,589	3,750	4,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	7,008	6,900	7,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,648)	(2,000)	(2,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,648)	(2,000)	(2,000)
Net Operational Cost	5,360	4,900	5,100

Service Information

Services provided:	
Maintenance of the sports grounds within the area.	
Budget Changes	£
Opening budget position	4,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Reversal of previous year's non-recurring growth	0
Other budget movements	200
Budget for 2018-19	5,100

TOURISM AND ENTERPRISE

Sports Centres and Regency Park Community Centre			
	2016-17	2017-18	2018-19
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	161,555	94,900	99,850
Premises	342,348	365,300	365,050
Transport	0	0	0
Supplies and Services	146,405	153,050	156,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	4,000	4,000
Gross Operational Cost	650,308	617,250	625,550
Income			
Government Grants	0	0	0
Other Grants and Contributions	(159,018)	(161,000)	(161,000)
Customer and Client Receipts	(554,124)	(568,350)	(572,950)
Internal Recharges	(1,936)	0	0
Other Income	0	0	0
Total Income	(715,078)	(729,350)	(733,950)
Net Operational Cost	(64,770)	(112,100)	(108,400)

Service Information	
Services provided:	
The running costs and maintenance of Sports Centres , Sports Park and Regency Park Community Centre.	
Budget Changes	£
Opening budget position	(112,100)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	9,950
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	(1,250)
Budget for 2018-19	(108,400)
Employees (Full Time Equivalent)	8.18

TOURISM AND ENTERPRISE

Leisure Contract			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	77,748	9,150	10,350
Transport	155	0	0
Supplies and Services	30,938	0	0
Third Party Payments	27,017	27,450	33,600
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	135,858	36,600	43,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	(83,346)	(83,450)	(83,450)
Customer and Client Receipts	(68,528)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(151,874)	(83,450)	(83,450)
Net Operational Cost	(16,016)	(46,850)	(39,500)

Service Information	
Services provided:	The Sovereign Centre and Motcombe Pool provide swimming and leisure facilities for community use. These facilities are operated through the Eastbourne Leisure Trust and Serco.
Budget Changes	£
Opening budget position	(46,850)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,650
Reversal of previous year's non-recurring growth	0
Other budget movements	700
Budget for 2018-19	(39,500)

TOURISM AND ENTERPRISE

Seafront			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	262,472	222,950	236,600
Premises	152,463	144,350	153,550
Transport	6,248	4,400	4,350
Supplies and Services	295,576	250,500	272,800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,018	1,350	750
Gross Operational Cost	718,777	623,550	668,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	(3,971)	(800)	(800)
Customer and Client Receipts	(714,846)	(652,600)	(678,600)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(718,817)	(653,400)	(679,400)
Net Operational Cost	(40)	(29,850)	(11,350)

Service Information	
Services provided:	Seafront services including the Bandstand, deckchairs, Helen Gardens, beach huts, seafront shelters, Princes Park and the lifeguard.
Budget Changes	£
Opening budget position	(29,850)
Efficiency savings	0
Income generation	(12,000)
Growth	0
Non recurring growth	12,000
Inflation	11,800
Reversal of previous year's non-recurring growth	0
Other budget movements	6,700
Budget for 2018-19	(11,350)
Employees (Full Time Equivalent)	13.6

TOURISM AND ENTERPRISE

Events			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	281,764	298,000	299,450
Premises	4,395	6,900	6,850
Transport	15,381	16,000	15,950
Supplies and Services	635,085	514,700	510,150
Third Party Payments	0	5,600	0
Transfer Payments	0	0	0
Internal Recharges	9,133	650	4,600
Gross Operational Cost	945,758	841,850	837,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(55,134)	(57,750)	(57,700)
Customer and Client Receipts	(601,385)	(501,350)	(514,400)
Internal Recharges	(4,130)	0	0
Other Income	0	0	0
Total Income	(660,649)	(559,100)	(572,100)
Net Operational Cost	285,109	282,750	264,900

Service Information	
Services provided:	Covers the provision of a wide range of events throughout the year including Airbourne, Magnificent Motors and the Beachy Head Marathon.
Budget Changes	£
Opening budget position	282,750
Efficiency savings	0
Income generation	(8,000)
Growth	0
Non recurring growth	60,300
Inflation	6,250
Reversal of previous year's non-recurring growth	(75,300)
Other budget movements	(1,100)
Budget for 2018-19	264,900
Employees (Full Time Equivalent)	12.98

TOURISM AND ENTERPRISE

Tennis			
	2016-17 Actuals	2017-18 Budget	2018-19 Budget
	£	£	£
Expenditure			
Employee Expenses	315,194	286,100	293,350
Premises	150,080	170,300	177,750
Transport	15,198	22,400	23,450
Supplies and Services	71,130	74,200	58,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,150	0	1,650
Gross Operational Cost	553,752	553,000	554,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(191,069)	(139,800)	(176,350)
Customer and Client Receipts	(22,175)	(29,450)	(31,900)
Internal Recharges	(10,205)	(4,050)	0
Other Income	0	0	0
Total Income	(223,449)	(173,300)	(208,250)
Net Operational Cost	330,303	379,700	346,350

Service Information	
Services provided: Up keep of the Devonshire Park tennis centre and provision of various tennis tournaments.	
Budget Changes	£
Opening budget position	379,700
Efficiency savings	0
Income generation	0
Growth	10,000
Non recurring growth	23,000
Inflation	10,250
Reversal of previous year's non-recurring growth	(73,000)
Other budget movements	(3,600)
Budget for 2018-19	346,350
Employees (Full Time Equivalent)	14.97

TOURISM AND ENTERPRISE

Theatres Admin

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	538,140	538,400	555,600
Premises	0	0	0
Transport	3,158	3,300	3,100
Supplies and Services	214,277	156,250	151,400
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	306	2,500	2,000
Gross Operational Cost	755,881	700,450	712,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	(14,109)	(15,000)	(15,500)
Customer and Client Receipts	(205,619)	(130,850)	(84,100)
Internal Recharges	(1,419)	0	0
Other Income	0	0	0
Total Income	(221,147)	(145,850)	(99,600)
Net Operational Cost	534,734	554,600	612,500

Service Information

Services provided:

Provides administration for the Council's main theatres.

Budget Changes

	£
Opening budget position	554,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	32,650
Inflation	27,750
Reversal of previous year's non-recurring growth	0
Other budget movements	(2,500)

Budget for 2018-19

612,500

Employees (Full Time Equivalent)

20.23

TOURISM AND ENTERPRISE

Congress Theatre

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	370,991	0	11,700
Premises	158,044	13,700	48,300
Transport	17	0	0
Supplies and Services	2,169,606	6,600	32,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	8,709	0	0
Gross Operational Cost	2,707,367	20,300	92,200
Income			
Government Grants	0	0	0
Other Grants and Contributions	(206,351)	0	0
Customer and Client Receipts	(2,589,576)	(25,100)	(25,100)
Internal Recharges	(1,430)	0	0
Other Income	0	0	0
Total Income	(2,797,357)	(25,100)	(25,100)
Net Operational Cost	(89,990)	(4,800)	67,100

Service Information

Services provided:

Theatre shows and productions provided by external promoters are held at the Congress Theatre

Budget Changes

	£
Opening budget position	(4,800)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	154,350
Inflation	1,050
Reversal of previous year's non-recurring growth	(84,250)
Other budget movements	750

Budget for 2018-19

67,100

Employees (Full Time Equivalent)

0.83

Congress Theatre will be closed for part of 2018-19 for refurbishment

TOURISM AND ENTERPRISE

Devonshire Park Theatre			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	329,723	351,300	587,550
Premises	183,599	106,300	115,550
Transport	191	0	0
Supplies and Services	1,076,673	793,450	855,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,820	1,450	750
Gross Operational Cost	1,592,006	1,252,500	1,559,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	(101,923)	(110,300)	(104,200)
Customer and Client Receipts	(1,375,956)	(994,650)	(1,157,250)
Internal Recharges	(1,054)	0	0
Other Income	0	0	0
Total Income	(1,478,933)	(1,104,950)	(1,261,450)
Net Operational Cost	113,073	147,550	297,650

Service Information	
Services provided:	In-house productions such as the Pantomime are held at the Devonshire Park Theatre alongside productions from external promoters.
Budget Changes	£
Opening budget position	147,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	141,050
Inflation	19,250
Reversal of previous year's non-recurring growth	6,800
Other budget movements	(17,000)
Budget for 2018-19	297,650
Employees (Full Time Equivalent)	24.91

TOURISM AND ENTERPRISE

Winter Garden Theatre			
	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	239,066	368,250	20,100
Premises	130,816	154,850	44,250
Transport	57	0	0
Supplies and Services	229,431	173,500	7,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,590	250	0
Gross Operational Cost	600,960	696,850	71,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(21,149)	(29,000)	0
Customer and Client Receipts	(360,909)	(202,250)	0
Internal Recharges	0	(4,000)	0
Other Income	(13,857)	0	0
Total Income	(395,915)	(235,250)	0
Net Operational Cost	205,045	461,600	71,600

Service Information	
Services provided:	Theatre and Conference provision at the Council's Winter Garden venue.
Budget Changes	£
Opening budget position	461,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	(109,400)
Inflation	16,000
Reversal of previous year's non-recurring growth	(323,950)
Other budget movements	27,350
Budget for 2018-19	71,600
Employees (Full Time Equivalent)	12.45
Winter Garden will be closed for part of 2018-19 for refurbishment	

TOURISM AND ENTERPRISE

Royal Hippodrome

	2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	51,557	26,200	27,750
Transport	0	0	0
Supplies and Services	10,175	650	450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	61,732	26,850	28,200
Income			
Government Grants	0	0	0
Other Grants and Contributions	(4,853)	0	0
Customer and Client Receipts	(10,229)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(15,082)	0	0
Net Operational Cost	46,650	26,850	28,200

Service Information

Services provided:

Venue is run externally providing a range of shows and family entertainment.

Budget Changes

	£
Opening budget position	26,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	400
Reversal of previous year's non-recurring growth	0
Other budget movements	950

Budget for 2018-19

28,200

Housing Revenue Account

Ref		2016-17 Actuals £	2017-18 Budget £	2018-19 Budget £
	Income			
H1	Gross Rents	(14,660,920)	(14,489,300)	(14,353,250)
H2	Charges for Services	(1,196,201)	(1,061,550)	(979,050)
H3	Contributions towards Expenditure	(540,587)	0	0
	Gross Income	(16,397,708)	(15,550,850)	(15,332,300)
	Expenditure			
H4	Management Fee	7,350,625	7,361,500	7,261,000
H5	Supervision and Management	1,090,895	1,023,050	1,037,900
H6	Repairs and Maintenance	472,095	0	0
H7	Provision for Doubtful Debts	(26,774)	126,500	126,500
H8	Depreciation and Impairment of Fixed Assets	4,009,912	4,206,350	4,290,100
	Gross Expenditure	12,896,753	12,717,400	12,715,500
	Net Cost of HRA Services	(3,500,955)	(2,833,450)	(2,616,800)
H9	Loan Charges - Interest	1,798,911	1,895,550	1,935,400
H10	Interest Receivable	(23,419)	(10,800)	(10,550)
	Net Operating Surplus	(1,725,463)	(948,700)	(691,950)
H11	Financial Accounting Entries	249,315	0	47,600
	Appropriations			
H12	Transfers to Reserve	787,613	500,000	500,000
	Housing Revenue Account (Surplus)/Deficit	(688,535)	(448,700)	(144,350)
H13	In hand at 1st April	(3,677,640)	(4,093,640)	(4,719,930)
H14	Withdrawal/(Addition)	(688,535)	(448,700)	(144,350)
	In hand at 31st March	(4,366,175)	(4,542,340)	(4,864,280)

HOUSING REVENUE ACCOUNT

Service Information

Services provided:

The Council is required by the Local Government and Housing Act 1989 (section 74) to keep a Housing Revenue Account (HRA) which records all revenue expenditure and income relating to the provision of council dwellings and related services.

Budget Changes	£
Opening budget position	(448,700)
Changes in income	
Gross Rents	136,050
Charges for Services	82,500
Expenditure Changes	
Management Fee	(100,500)
Supervision and Management	14,850
Depreciation and Impairment of Fixed Assets	83,750
Changes in debt management costs	
Loan Charges - Interest	39,850
Interest Receivable	250
Revenue Contributions to Capital	47,600
Budget for 2018-19	(144,350)

SUMMARY OF GENERAL FUND CAPITAL PROGRAMME 2017 to 2021

	Estimate Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£
Capital Programme				
Community Services	7,671,700	1,882,000	1,530,000	300,000
Tourism & Enterprise	4,227,850	10,620,000	10,480,000	0
Corporate and Core Services	39,421,650	16,224,500	16,224,500	9,255,000
Asset Management	18,196,708	17,377,000	3,494,000	821,000
Grant Funded Schemes	1,746,100	0	0	0
Total Programme	71,264,008	46,103,500	31,728,500	10,376,000
Financed By:-				
Capital Receipts	2,020,450	613,900	548,900	175,000
Grants and Contributions	10,088,150	2,648,700	2,531,700	300,000
Revenue Contribution to Capital	620,150	0	0	0
Reserves	35,000	124,000	0	0
Section 106 Contributions	727,000	0	0	0
Borrowing	57,773,258	42,716,900	28,647,900	9,901,000
Total Financing	71,264,008	46,103,500	31,728,500	10,376,000

CAPITAL PROGRAMME

Community Services	Estimate Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£
<i>Scheme</i>				
Memorial Safety Cems	34,000	0	0	0
Digitalise Burial Records	10,000	0	0	0
Ocklynge Cemetery Chapel	69,500	0	0	0
Main Chapel Refurb - Phase 2	16,700	0	0	0
Crematorium Improvements	0	124,000	0	0
Disabled Facilities Grants	2,169,300	1,200,000	1,200,000	0
BEST Grant (housing initiatives)	159,450	117,000	0	0
Acquisition of Land & Property	2,600,000	0	0	0
Contaminated Land	71,250	0	0	0
Coast Defences Beach Management	247,850	300,000	300,000	300,000
Cycling Strategy	40,600	0	0	0
Play Area Sovereign Harbour	27,000	0	0	0
Terminus Road Improvements	500,000	0	0	0
Sov Harbour Community Centre	1,228,750	0	0	0
Bodiam Cres Play Area Path	1,550	0	0	0
Shinewater Skate Park	50,000	0	0	0
Seaside rec - Play Equipment	111,100	0	0	0
Motcombe Pond	3,850	0	0	0
Hampden Park - Improvements (Green Flag)	34,650	0	0	0
Old Town Rec. - Improvements (Green Flag)	11,100	0	0	0
Seaside Rec - all weather path	22,450	0	0	0
Signage Re-branding (Parks & Open Spaces)	30,000	0	0	0
Tugwell Park - all weather path (Phase 1 & 2)	13,150	0	0	0
Car Parking Machines	5,450	25,000	0	0
Public Conveniences Beachy Head	1,000	0	0	0
Public Conveniences Green St	3,400	0	0	0
Shinewater Park - Scoping	20,000	0	0	0
Air Quality Monitoring Equipment	28,450	0	0	0
Helen Gardens Play Equip	40,000	0	0	0
Chiltern Close Play Equip	25,000	0	0	0
Oak Tree Lane Play Equip	0	35,000	0	0
Mulberry Close Play Equip	0	0	30,000	0
Lower Holywell Public Con	50,000	0	0	0
Redoubt Public Convenience	40,000	0	0	0
Green Street Disabled Toilet	6,150	0	0	0
Refurbishment of Public Facilities	0	81,000	0	0
Total - Community Services	7,671,700	1,882,000	1,530,000	300,000

CAPITAL PROGRAMME

Tourism & Enterprise Services	Estimate Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£
<i>Scheme</i>				
Volleyball Court	17,700	0	0	0
Sports Park Flood Lights	30,000	0	0	0
Re-surface Tennis Courts	23,450	0	0	0
ILTC - Air Conditioning	60,000	0	0	0
Redoubt - Stair Climber	20,000	0	0	0
Colonnade Removal	500,000	0	0	0
Redoubt - Asphalt Gun Platform	50,000	0	0	0
HPSC - Changing Rooms	20,000	0	0	0
5 Iconic Beach Huts	90,200	0	0	0
Equipment at Devonshire Park	50,000	50,000	0	0
Sovereign Centre	3,230,000	10,500,000	10,480,000	0
Changing Places	69,000	0	0	0
Wash Down - Devonshire Park	20,000	0	0	0
Seafront Van	12,500	0	0	0
Sports Park Astro Pitch	35,000	0	0	0
Sports Park Lighting	0	60,000	0	0
Signage	0	10,000	0	0
Total - Tourism and Enterprise Services	4,227,850	10,620,000	10,480,000	0

CAPITAL PROGRAMME

Corporate and Core Services	Estimate Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£
<i>Scheme</i>				
CORPORATE SERVICES				
Carbon Reduction Works	262,000	0	0	0
Invest to Save	15,000	80,000	80,000	80,000
Joint Transformation Phase 2	125,700	0	0	0
Investment Capital	4,450,000	0	0	0
IT - Block Allocation	517,200	175,000	175,000	175,000
EHIC - Loan (Gowland Ct)	15,000	0	0	0
EHIC - Revolving Credit	185,000	0	0	0
EHIC - Loan Facility (EBC transfers)	3,723,000	0	0	0
EHIC - Loan Facility (Private Properties)	2,010,000	1,250,000	1,250,000	0
EHIC - new mixed tenure homes	2,000,000	6,000,000	6,000,000	6,000,000
EHIC - Victoria Mansions	1,075,000	0	0	0
Aspiration Homes - Loan Northbourne Rd	1,000,000	700,000	0	0
Aspiration Homes - Facility	0	2,300,000	3,000,000	3,000,000
Bedfordwell Road - Land	1,495,500	0	0	0
Hampden Retail Park	18,805,500	0	0	0
HPK Retail Refurbishment	1,000,000	4,000,000	4,000,000	0
Buccaneer Pub	1,580,000	0	0	0
JTP Programme Office	1,142,750	1,719,500	1,719,500	0
Mayor's Car	20,000	0	0	0
Total - Corporate Services	39,421,650	16,224,500	16,224,500	9,255,000

CAPITAL PROGRAMME

Asset Management	Estimate Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£
<i>Scheme</i>				
Devonshire Park Redevelopment Project	17,743,550	16,877,000	2,994,000	321,000
Royal Hippodrome Theatre	127,000	0	0	0
Town Hall Community Hub	20,000	0	0	0
The Point - improvements	20,000	0	0	0
Asset Management - Block Allocation	286,158	500,000	500,000	500,000
Total - Asset Management	18,196,708	17,377,000	3,494,000	821,000

CAPITAL PROGRAMME

Pier and Coastal Communities	Estimate Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£
<i>Scheme</i>				
Wish Tower Restaurant	1,724,600	0	0	0
Statue Sculpture Installation	21,500	0	0	0
Total - Pier and Coastal Communities	1,746,100	0	0	0

HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2017 TO 2021

	Revised Budget 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£
Managed By Eastbourne Homes				
Major Works	5,167,250	4,250,400	4,344,000	4,398,500
Environmental Improvements	40,000	40,000	0	0
Riverbourne House Kitchen Conversion	262,000	0	0	0
	<u>5,469,250</u>	<u>4,290,400</u>	<u>4,344,000</u>	<u>4,398,500</u>
New Build Phase 2				
Sumach Close	1,340,961	0	0	0
Fort Lane	1,584,392	0	0	0
Empty Homes Programme Ph 2				
62a Tideswell Road	525,876	0	0	0
Total HRA Capital Programme	8,920,479	4,290,400	4,344,000	4,398,500
Funded by:				
Borrowing	788,417	0	0	0
Government Grant	203,750	0	0	0
Capital Receipts	1,975,480	0	0	0
Major Repairs Reserve	4,719,000	4,290,400	4,344,000	4,398,500
S106 Contributions	183,391	0	0	0
Reserves	1,050,441	0	0	0
Total Financing	8,920,479	4,290,400	4,344,000	4,398,500

PROJECTED USE OF RESERVES

	2017-18 Budget	2017-18 Revised Budget	2018-19 Budget
	£	£	£
General Fund Reserve			
In hand at 1st April	(2,307,000)	(2,661,000)	(3,137,000)
Financing of Non Recurring Expenditure	497,000	497,000	479,000
Transfer to/from Earmarked Reserves	(1,000,000)	(1,000,000)	0
Withdrawal/(Addition)	0	6,000	(550,000)
Allocated For Future Use	0	21,000	0
In hand at 31st March	(2,810,000)	(3,137,000)	(3,208,000)
Strategic Change Fund Balance			
In hand at 1st April	(251,000)	(251,000)	(8,000)
Withdrawal/(Addition)	0	243,000	(250,000)
Allocated For Future Use	0	0	250,000
In hand at 31st March	(251,000)	(8,000)	(8,000)
Capital Programme Reserve			
In hand at 1st April	(2,137,000)	(2,573,000)	(1,573,000)
Withdrawal/(Addition)	1,000,000	1,000,000	0
Allocated For Future Use	0	0	0
In hand at 31st March	(1,137,000)	(1,573,000)	(1,573,000)
Regeneration Reserve			
In hand at 1st April	(374,000)	(541,000)	(65,000)
Transfer from General Earmarked Reserves	341,000	341,000	0
Withdrawal/(Addition)	0	135,000	0
Allocated For Future Use	0	0	0
In hand at 31st March	(33,000)	(65,000)	(65,000)
Devonshire Park Reserve			
In hand at 1st April	(988,000)	(960,000)	(634,000)
Transfer from General Earmarked Reserves	646,000	646,000	633,000
Withdrawal/(Addition)	0	(320,000)	0
Allocated For Future Use	0	0	0
In hand at 31st March	(342,000)	(634,000)	(1,000)

Glossary and Notes

Each service is shown on a separate page and its revenue budget is presented using a combination of the following day to day expenditure and income headings:

Employees	Includes all employee related costs, both direct and indirect. Direct employee costs are Salaries, Employers National Insurance contributions, Employers pension contributions, agency staff and employee expenses. Indirect costs include relocation, interview, training, advertising and severance payments.
Premises	Includes costs directly related to the running of premises and covers repairs, maintenance, energy costs, rents, rates, water charges, fixtures, fittings, cleaning, grounds maintenance and premises insurance.
Transport	Includes all costs associated with the provision, hire or use of transport, including car allowances, travel expenses, transport insurance, hire and operating leases.
Supplies and Services	Includes all direct supplies and service expenses to the authority. It covers equipment, furniture, materials, catering, clothes, uniforms, printing, stationery and general office expenses, services communications, IT costs, subscriptions and grant payments.
Third Party Payments	A third party payment is a payment to an external provider in return for the provision of a service.
Transfer Payments	Includes the costs of payments to individuals for which no goods or services are received in return by the Council, for example, grants to the voluntary sector and Housing Benefit payments.
Government Grants	Specific and special grants from Government.
Other Grants and Contributions	Includes income received to finance a function/project which is undertaken with other bodies and contributions from other local authorities.
Customer and Client	Includes fees and charges for services, use of facilities, admissions and lettings.
Internal Recharges	Recharges made to internal customers for services provided.

Note

The Council's budget is prepared from the items listed above so that it can determine its Net Expenditure Requirement. This is the amount that needs to be financed from Retained Business Rates, Government Grants and the Council Tax.

When the Council completes its year end accounts it is required to account for the economic costs of providing its services. This requires the inclusion of prescribed technical accounting adjustments - like charges for the use of assets and pension cost adjustments - which are then reversed out so that the final total reconciles back to the amount of the council tax income raised. The Council's service budgets do not include these technical adjustments.