

AGENDA ITEM 5

Report to Accountability Board	Forward Plan reference number: FP/AB/013, FP/AB/022, FP/AB/023, FP/AB/024, FP/AB/025, FP/AB/029, FP/AB/030
Date of Accountability Board Meeting:	8th April 2016
Date of report:	23rd March 2016
Title of report:	Business Case Approval
Report by:	Adam Bryan
Enquiries to:	adam.bryan@essex.gov.uk

1. Purpose of report

- 1.1 The purpose of this paper is to make the Board aware of the value for money assessment of business cases for schemes having been through the Independent Technical Evaluator (ITE) process to enable funding to be devolved to scheme sponsors (county and unitary councils) as part of our capital programme management.

2. Recommendations

- 2.1 The Board is asked to approve the business cases for the following schemes which have been assessed as presenting high value for money and medium to high certainty of achieving this:

- West Kent LSTF: Tackling Congestion (£4.2m)
- Eastbourne Town Centre Movement & Access Package (£2.5m)
- Thurrock Cycle Network (£1.8m)
- Kent Rights of Way Improvement Plan (£0.8m)
- Kent Strategic Congestion Management Programme (£0.7m)

- 2.2 The Board is asked to consider approving funding the following scheme which presents high value for money with low to medium certainty of achieving this:

- Kent Sustainable Interventions Programme (£0.5m)

Funding approval is permissible under SELEP's Assurance Framework under an exemption for schemes that present Benefit Cost Ratios greater than 1.5:1, but due to their low cost, the complexity and cost / effort to conduct further economic appraisal would be disproportionate to the value of the scheme.

2.3 The Board is asked to approve funding for the following scheme that has not been subject to Independent Technical Evaluation:

- A13 Widening – Project Development (£5m)

3. Background

3.1 This report brings forward, for release of funding, projects that have successfully completed the Independent Technical Evaluation process, a condition of our Assurance Framework agreed with Government. The projects are:

- **West Kent LSTF: Tackling Congestion** is a package of measures that will address the growing connectivity problems caused in West Kent by traffic congestion and a lack of capacity in the strategic road and rail networks, which is damaging business confidence and the competitive advantage that West Kent businesses have traditionally enjoyed. It will focus in particular on addressing the peak hour congestion caused by the school run and journeys to work by increasing the attractiveness of making door to door journeys by sustainable modes. Infrastructure improvements will be delivered at stations, town centres and key interchange points to facilitate multi-modal journeys using public transport, walking and cycling.
- **Eastbourne Town Centre Movement & Access Package:** There are high levels of planned housing and commercial development proposed within the strategic growth area of Eastbourne and South Wealden. The increased demand that this will place on the highway network requires a package of measures to improve access and movement within Eastbourne town centre that will be a critical element in supporting sustainable economic growth. The package will include:
 - public realm measures,
 - bus and rail integration, and
 - improved provision for pedestrians and cyclists in this corridor.
- **Thurrock Cycle Network:** The project will deliver a package of cycling and walking focussed at addressing barriers such as crossing facilities and missing routes to important destinations, such as railway stations. The new routes to be provided will be largely off-road, high-quality pedestrian and cycle infrastructure designed especially to attract would-be commuter cyclists who currently drive to work because of a lack of safe and convenient cycling infrastructure. The key outcomes for Thurrock delivering this project are:
 - improve cycling provision and pedestrian connectivity to increase the number of cycling and pedestrian journeys, reduce the number of vehicle trips in the borough, and reduce local congestion on key routes;
 - enhance local air quality ; and
 - improve the health of Thurrock's residents.

Table 2.1: Gate 1 & 2 Assessment of Growth Deal Schemes seeking Approval for Funding for Q1 2016/17

Scheme Name	Local Growth Fund Allocation (£m)	Benefit to Cost Ratio ('x' to 1)	Strategic Case Summary	Economic Case Summary	Commercial Case Summary	Financial Case Summary	Management Case Summary	Assurance of Value for Money		
								Reasonableness of Analysis	Robustness of Analysis	Uncertainty
West Kent LSTF: Tackling Congestion	4.2	GATE 1: 8.1	Green/Amber	Red/Amber	Red/Amber	Red/Amber	Amber	Reasonable methodology with a need for a more detailed economic case.	There is some confusion over the economic case	A few inaccuracies within the economic case.
		GATE 2: 8.2	Green	Green/Amber	Amber	Green	Green	A proportionate business case, with a clear and comprehensive economic case.	Confusion has been cleared up and accurate methodology has been employed.	Clarification of the economic case was provided. The analysis is reliable.
Eastbourne Town Centre Movement & Access Package	2.5	GATE 1: 4.65	Amber	Amber	Amber	Red/Amber	Amber	Reasonable methodology employed with improvement required in the commercial case	More clarity required over the assumptions used in the economic case	There are minor inaccuracies in the business case which reduce certainty.
		GATE 2: 4.65	Green	Green	Green	Green	Green	Methodology followed is reasonable and proportionate throughout.	Robust analysis has been carried out in this business case.	Inaccuracies have been cleared up and the business case provides a high level of certainty.
Thurrock Cycle Network	1.8	GATE 1: 2.9 (Middle Scenario)	Red/Amber	Amber	Red	Red/Amber	Amber	Reasonable and proportionate method, but lacking significant sections of necessary analysis	Some sections are lacking sufficient robustness of analysis	There is some uncertainty, particularly around the commercial case.
		GATE 2: 2.9 (Middle Scenario)	Green/Amber	Green	Green	Amber	Green/Amber	Reasonable and proportionate method followed throughout.	Additional analysis has ensured that the analysis is robust.	The analysis gives a good degree of certainty.

Local Growth Schemes Changes from Q3 to Q4	Forecast variance Q3 2015/16		Forecast variance Q4 2015/16		Movement 2015/16		Option Chosen	Notes
	E	£	E	£	E	£		
2015/16 Schemes with variances								
Newhaven Flood Defences	(350,000)	(450,000)	(100,000)		(100,000)	Option 4	Covered by approval at February Accountability Board	
Southeast Growth Hub (SCAAP)	(16,000)	(70,000)	(54,000)		(54,000)	Option 4	Covered by approval at February Accountability Board	
Kent and Medway Growth Hub	-	(1,000,000)	(1,000,000)		(1,000,000)	Option 4	Covered by approval at February Accountability Board	
Tonbridge Town Centre Regeneration	(190,000)	(192,000)	(2,000)		(2,000)	Option 4	Covered by approval at February Accountability Board	
Sittingbourne Town Centre Regeneration	(1,950,000)	(2,155,000)	(205,000)		(205,000)	Option 4	Covered by approval at February Accountability Board	
M20 Junction 4 Eastern Overbridge	(1,380,000)	(1,255,000)	125,000		125,000	Option 4	Offset against other underspends	
A26 London Rd/ Speldhurst Rd/ Yew Tree Rd, Tun Wells	(390,000)	(396,000)	(6,000)		(6,000)	Option 4	Covered by approval at February Accountability Board	
Kent Thameside LSTF	(300,000)	(310,000)	(10,000)		(10,000)	Option 4	Covered by approval at February Accountability Board	
Maidstone Gyratory Bypass	40,000	40,000	-		-			
North Deal transport improvements	(400,000)	(400,000)	-		-			
Kent Sustainable Interventions programme	(390,000)	(396,000)	(6,000)		(6,000)			
West Kent LSTF	-	4,000	4,000		4,000		Offset against other underspends	
Strood Town Centre Journey Time and Accessibility Enhancements	10,000	10,000	-		-		Offset against overspend	
Chatham Town Centre Place-making and Public Realm Package	(138,000)	(139,000)	(1,000)		(1,000)		Offset against underspend	
Medway Cycling Action Plan	128,000	129,000	1,000		1,000		Covered by approval at February Accountability Board	
Colchester LSTF	(500,000)	(990,000)	(490,000)		(490,000)	Option 4	Offset against other underspends	
Colchester Integrated Transport Package	(950,000)	(916,000)	34,000		34,000		Offset against other underspends	
Colchester Town Centre	(2,300,000)	(3,861,000)	(1,561,000)		(1,561,000)	Option 4	Covered by approval at February Accountability Board	
TGSE LSTF - Essex	-	(403,000)	(403,000)		(403,000)	Option 4	Covered by approval at February Accountability Board	
A414 Pinch Point Package A414 First Avenue & Cambridge Rd junction	(1,480,000)	(1,994,000)	(454,000)		(454,000)	Option 4	Covered by approval at February Accountability Board	
Chelmsford Station / Station Square / Mill Yard	(1,000,000)	(1,100,000)	(100,000)		(100,000)	Option 4	Covered by approval at February Accountability Board	
Basilidon Integrated Transport Package	1,250,000	863,000	(387,000)		(387,000)	Option 4	Covered by approval at February Accountability Board	
Queensway Gateway Road	(7,000,000)	(8,317,000)	(1,317,000)		(1,317,000)	Option 4	Covered by approval at February Accountability Board	
Colchester Park and Ride and Bus Priority measures	1,000,000	1,000,000	-		-			
	(16,266,000)	(22,178,000)	(5,912,000)		(5,912,000)			
Future schemes bought forward								
North Bexhill Access Road	5,400,000	6,410,000	1,010,000		1,010,000		Project approved	
Swallows Business Park	1,250,000	505,000	(745,000)		(745,000)		Project approved	
Sovereign Harbour Innovation Park	700,000	440,000	(260,000)		(260,000)		Project approved	
Maidstone Sustainable Access to Employment Areas	230,000	230,000	-		-		Project approved	
A28 Chart Road	1,060,000	1,000,000	(60,000)		(60,000)		Project approved	
A28 Sturry Road Integrated Transport Package	-	6,000	6,000		6,000		Project approved	
Rathmore Road Link, Gravesend	1,740,000	1,740,000	-		-		Project approved	
Maidstone Integrated Transport	70,000	50,000	(20,000)		(20,000)		Project approved	
	10,470,000	10,381,000	(89,000)		(89,000)			
	(5,796,000)	(11,797,000)	(6,001,000)		(6,001,000)			

Local Growth Schemes
2016/17 Proposed Allocations and 2017/18 onwards Indicative Allocations

LEP Ref	Dev Ref	Projects in flight (with adjustments for 15/16 mitigations)	Transferring to	Status	2015/16 - ACT	2017/18	2018/19	2019/20	2020/21	Total	Original total	Difference	
					£	£	£	£	£	£	£	£	£
LGFO000	LGFE01	Skills Capital Programme	East Sussex CC	Approved	9,923,360	12,076,640	-	-	-	22,000,000	22,000,000	-	
LGFO002	LGFE02	Newhaven Flood Defences	East Sussex CC	Approved	300,000	800,000	400,000	-	-	1,500,000	1,500,000	-	
LGFO003	LGFE03	Kent and Medway Growth Hub	Kent CC	Approved	-	2,000,000	1,000,000	1,000,000	1,000,000	6,000,000	6,000,000	-	
LGFO004	LGFE04	Colchester Broadband Infrastructure	Essex CC	Approved	200,000	-	-	-	-	200,000	200,000	-	
LGFO005	LGFE05	Southern SCAAP - Non Transport	Southeast	Approved	30,000	660,000	2,000,000	2,000,000	2,000,000	6,720,000	6,720,000	-	
LGFO006	LGFE06	Tonbridge Town Centre Regeneration	Kent CC	Approved	1,608,000	500,000	-	-	-	2,408,000	2,408,000	-	
LGFO007	LGFE07	Sittingbourne Town Centre Regeneration	Kent CC	Approved	544,500	2,155,500	-	-	-	2,800,000	2,800,000	-	
LGFO008	LGFE08	M20 Junction 4 Eastern Overbridge	Kent CC	Approved	845,000	1,295,000	-	-	-	2,200,000	2,200,000	-	
LGFO010	LGFE10	Kent Thameside LSTF	Kent CC	Approved	2,060,000	810,000	500,000	400,000	400,000	4,600,000	4,600,000	-	
LGFO011	LGFE11	Maidstone Gyrotyr Bypass	Kent CC	Approved	1,040,000	3,560,000	-	-	-	4,600,000	4,600,000	-	
LGFO013	LGFE13	North Deal transport improvements	Kent CC	Approved	-	800,000	-	-	-	800,000	800,000	-	
LGFO017	LGFE17	Folkstone Seafont - orbital infrastructure and engineering works	Kent CC	Approved	500,000	-	-	-	-	500,000	500,000	-	
LGFO018	LGFE18	A289 Four Elms Roundabout to Medway Tunnel, Journey time and Network Improvements	Medway	Approved	500,000	1,100,000	4,500,000	5,000,000	-	11,100,000	11,100,000	-	
LGFO019	LGFE19	Strood Town Centre Journey Time and Accessibility Enhancements	Medway	Approved	210,000	1,250,000	3,980,000	3,950,000	-	9,890,000	9,890,000	-	
LGFO020	LGFE20	Chatham Town Centre Place-making and Public Realm Package	Medway	Approved	881,000	818,000	2,321,000	-	-	4,020,000	4,020,000	-	
LGFO021	LGFE21	Medway Cycling Action Plan	Medway	Approved	229,000	1,020,000	1,271,000	-	-	2,520,000	2,520,000	-	
LGFO022	LGFE22	Medway City Estate Connectivity Improvement Measures	Medway	Approved	100,000	300,000	800,000	800,000	-	2,000,000	2,000,000	-	
LGFO023	LGFE23	Holsham/Polegate/Exbourne Sustainable Transport Corridor	East Sussex CC	Approved	-	-	2,100,000	-	-	2,100,000	2,100,000	-	
LGFO025	LGFE25	Colchester LSTF	Essex CC	Approved	1,010,000	990,000	-	-	-	2,000,000	2,000,000	-	
LGFO028	LGFE28	Colchester Integrated Transport Package	Essex CC	Approved	1,284,000	-	1,858,000	1,858,000	-	5,000,000	5,000,000	-	
LGFO027	LGFE27	Colchester Town Centre	Essex CC	Approved	1,139,000	3,661,000	-	-	-	5,000,000	5,000,000	-	
LGFO028	LGFE28	TGSE LSTF - Essex	Essex CC	Approved	1,897,000	1,093,000	-	-	-	3,000,000	3,000,000	-	
LGFO029	LGFE29	TGSE LSTF - Southend	Southeast	Approved	800,000	200,000	-	-	-	1,000,000	1,000,000	-	
LGFO030	LGFE30	TGSE LSTF - Thurrock	Thurrock	Approved	800,000	200,000	-	-	-	1,000,000	1,000,000	-	
LGFO031	LGFE31	A414 Pinch Point Package: A414 First Avenue & Cambridge Rd Junction	Essex CC	Approved	5,186,000	2,834,000	2,000,000	-	-	10,000,000	10,000,000	-	
LGFO032	LGFE32	A414 Maldon to Chelmsford BBS	Essex CC	Approved	1,000,000	1,000,000	-	-	-	2,000,000	2,000,000	-	
LGFO033	LGFE33	Chelmsford Station / Station Square / Mill Yard	Essex CC	Approved	400,000	1,575,000	1,025,000	-	-	3,000,000	3,000,000	-	
LGFO034	LGFE34	Basilston Integrated Transport Package	Essex CC	Approved	1,863,000	58,000	1,868,000	1,868,000	1,445,000	9,000,000	9,000,000	-	
LGFO036	LGFE36	Queensway Gateway Road	East Sussex CC	Approved	1,863,000	4,317,000	-	-	-	6,000,000	15,000,000	(9,000,000)	
LGFO037	LGFE36	Colchester Park and Ride and Bus Priority measures	Essex CC	Approved	6,800,000	(1,000,000)	-	-	-	5,800,000	5,800,000	-	
Total					43,022,860	44,275,140	25,823,000	16,478,000	6,288,000	2,748,000	137,420,000	146,420,000	(9,000,000)
Projects in flight - 1 year approval only													
LGFO038	LGFE9	A26 London Rd South East Red Yew Tree Rd, Tun Wells	Kent CC	Approved - 1st yr only	604,000	196,000	1,000,000	-	-	1,800,000	1,800,000	-	
LGFO012	LGFE12	Kent Strategic Congestion Management programme	Kent CC	Approved - 1st yr only	800,000	800,000	800,000	800,000	800,000	4,800,000	4,800,000	-	
LGFO014	LGFE14	Kent Rights of Way improvement plan	Kent CC	Approved - 1st yr only	220,000	220,000	150,000	150,000	150,000	1,000,000	1,000,000	-	
LGFO015	LGFE15	Kent Sustainable Interventions programme	Kent CC	Approved - 1st yr only	184,000	550,000	800,000	800,000	586,000	3,000,000	3,000,000	-	
LGFO018	LGFE18	West Kent LSTF	Kent CC	Approved - 1st yr only	804,000	1,386,000	700,000	700,000	700,000	4,900,000	4,900,000	-	
LGFO024	LGFE24	Eastbourne and South Wealden Walking and Cycling LSTF package	East Sussex CC	Approved - 1st yr only	600,000	750,000	500,000	1,750,000	2,500,000	8,800,000	8,800,000	-	
Total					3,172,000	3,882,000	3,750,000	4,050,000	4,716,000	4,686,000	24,100,000	24,100,000	-
Projects in flight - brought forward for approval only													
LGFO095	LGFE91	North Bexhill Access Road	East Sussex CC	Approved	6,410,000	6,180,000	4,000,000	-	-	16,600,000	5,000,000	11,600,000	
LGFO096	LGFE49	Swallows Business Park	East Sussex CC	Approved	506,000	895,000	-	-	-	1,400,000	1,400,000	-	
LGFO097	LGFE50	Sovereign Harbour Innovation Park/Strategic Infrastructure	East Sussex CC	Approved	440,000	1,260,000	-	-	-	1,700,000	1,700,000	-	
LGFO098	LGFE47	Maidstone Sustainable Access to Employment Areas	Kent CC	Approved	230,000	1,770,000	-	-	-	2,000,000	2,000,000	-	
LGFO054	LGFE48	A28 Stury Road Integrated Transport Package	Kent CC	Approved	6,000	40,000	254,000	-	-	300,000	300,000	-	
LGFO058	LGFE42	A26 Chart Road	Kent CC	Approved	1,000,000	1,000,000	1,000,000	6,000,000	1,200,000	10,200,000	10,200,000	-	
LGFO053	LGFE45	Rathmore Road Link, Gravesend	Kent CC	Approved	1,740,000	2,460,000	-	-	-	4,200,000	4,200,000	-	
LGFO036	LGFE43	Maidstone Integrated Transport	Kent CC	Approved - Feb 1 yr only	50,000	1,250,000	2,000,000	2,000,000	3,600,000	8,900,000	8,900,000	-	
Total					10,381,000	14,865,000	7,254,000	8,000,000	4,996,000	45,300,000	37,700,000	11,600,000	
Later starts not yet brought forward													
LGFO041		Thames Parkway	Kent CC	Not approved	-	-	4,000,000	6,000,000	-	10,000,000	10,000,000	-	
LGFO042	LGFB44	Stury Lane Road	Kent CC	Not approved	-	1,000,000	2,450,000	2,450,000	-	5,900,000	5,900,000	-	
LGFO042		Hastings and Bexhill junction capacity improvements package	East Sussex CC	Not approved	-	1,500,000	1,500,000	1,500,000	1,500,000	6,000,000	6,000,000	-	
LGFO043		Hastings and Bexhill LSTF walking and cycling package	East Sussex CC	Not approved	-	-	2,000,000	1,500,000	2,000,000	6,000,000	6,000,000	-	
LGFO044		Eastbourne town centre LSTF access & improvement package	East Sussex CC	Not approved	-	2,480,000	505,000	1,500,000	1,500,000	6,000,000	6,000,000	-	
LGFO045		Southeast and Rochford SCAAP (Southend Central Area Action Plan) - Transport Package	Southeast	Not approved	-	1,000,000	3,000,000	2,000,000	2,000,000	7,000,000	7,000,000	-	
LGFO048		Thurrock Cycle Network	Thurrock	Not approved	-	1,780,000	1,750,000	1,500,000	-	5,000,000	5,000,000	-	
LGFO047		London Gateway/Stanford in Hope	Thurrock	Not approved	-	1,000,000	2,000,000	3,000,000	1,000,000	500,000	7,500,000	7,500,000	
LGFO048		A131 Chelmsford to Braintree	Essex CC	Not approved	-	-	1,600,000	1,800,000	-	3,400,000	3,400,000	-	
LGFO048		A14 Hailow to Chelmsford	Essex CC	Not approved	-	-	1,800,000	1,800,000	-	3,600,000	3,600,000	-	
LGFO050		A133 Colchester to Clacton	Essex CC	Not approved	-	-	1,370,000	1,370,000	-	2,740,000	2,740,000	-	
LGFO051		A131 Braintree to Sudbury	Essex CC	Not approved	-	-	900,000	900,000	-	1,800,000	1,800,000	-	
LGFO052		A13 Widening - development	Thurrock	Not approved	-	5,000,000	-	-	-	5,000,000	5,000,000	-	
LGFO056		Purfleet Centre	Thurrock	Not approved	-	5,000,000	-	-	-	5,000,000	5,000,000	-	
LGFO057		Southeast and Rochford Joint Area Action Plan (Airport)	Essex CC	Not approved	-	3,200,000	-	-	-	3,200,000	3,200,000	-	
LGFO056		Dover Western Dock Revival	Kent CC	Not approved	-	5,000,000	-	-	-	5,000,000	5,000,000	-	
LGFO058	LGFE48	Ashford International Rail Connectivity (Ashford Spurs)	Kent CC	Not approved	-	2,000,000	-	-	-	2,000,000	2,000,000	-	
LGFO060		Washanger Lorry Park	Kent CC	Not approved	-	-	1,000,000	2,000,000	-	3,000,000	3,000,000	-	
LGFO061		Rochester Airport	Medway	Not approved	-	1,300,000	3,100,000	-	-	4,400,000	4,400,000	-	
LGFO062		Folkstone Seafont	Kent CC	Not approved	-	4,000,000	1,000,000	-	-	5,000,000	5,000,000	-	
LGFO063		Chelmsford City Growth Area Scheme	Essex CC	Not approved	-	-	1,000,000	5,500,000	5,500,000	16,000,000	10,000,000	6,000,000	
LGFO064		Chelmsford Flood Alleviation Scheme	Essex CC	Not approved	-	-	900,000	-	-	900,000	900,000	-	
LGFO065		Bexhill Enterprise Park - now subsumed within North Bexhill Access Rd	East Sussex CC	Not approved	-	-	-	900,000	-	900,000	900,000	-	
LGFO068		Housing Regeneration Project (Coastal Group)	East Sussex CC	Not approved	-	2,000,000	-	-	-	2,000,000	2,000,000	-	
LGFO070		Beaulieu Park Railway Station	Essex CC	Not approved	-	1,250,000	-	5,750,000	5,000,000	12,000,000	12,000,000	-	
LGFO071		M20 Junction 15a	Kent centrally	Not approved	-	8,300,000	11,400,000	-	-	19,700,000	19,700,000	-	
LGFO072		A20 London Road/B255 St Clements Way	Kent CC	Not approved	-	-	1,100,000	3,100,000	-	4,200,000	4,200,000	-	
LGFO073		A28/A27 Junction environment package	East Sussex CC	Not approved	-	-	3,000,000	2,000,000	-	5,000,000	4,000,000	1,000,000	
Total					-	34,748,000	31,688,000	43,780,000	38,480,000	11,806,000	150,560,000	153,160,000	(2,600,000)
Grand total					66,875,860	87,777,140	68,322,000	72,258,000	43,264,000	19,185,000	387,330,000	387,330,000	-
Total grant funding (15/16/indicative funding (future years)					89,450,000	82,270,227	68,178,487	72,365,037	46,002,319	28,422,319	366,685,369		
Funding swaps to local partner programmes (should be net nil)					(11,797,500)	11,797,500	-	-	-	-			
Skills carry-forward					(1,076,640)	1,076,640	-	-	-	-			
Difference					-	2,832,772	148,633	(109,037)	(1,748,319)	(9,227,319)	(8,306,268)		
Related Schemes													
LGFO066	LGFE38	A127 Road Safety and Network Resilience Package	Essex CC	Approved - DfT	600,000	1,100,000	800,000	400,000	1,400,000	4,000,000			
LGFO061	LGFE39	A127 Junction Improvements, Kent Elms Causeway	Southeast	Approved - DfT	500,000	3,600,000</							

Deliverability Risk Assessment - Approach

1.7 This assesses the deliverability risk associated with a particular scheme. The deliverability risk considers:

- **Specific project risks** – these relate to public acceptability, feasibility and so on. A ‘RAG’ assessment will be made against each of these deliverability criteria.
- **Risk outcomes** – The impact of individual risks on overall deliverability risk in terms of key outcomes – these will also be RAG rated:
 - **Programme risk** – what is the a risk / likelihood that the scheme will be delivered later than planned?
 - **Showstopper risk** – what is the risk / likelihood that the scheme could be either cancelled or delayed beyond the LGF programme period – i.e. drop out of the programme?

Specific project risks

1.8 Below we list the key project specific risks and the considerations that will be taken into account in making the RAG assessment. The RAG rating will be based on an informed judgement taking account of these considerations (rather than through a formulaic approach), and supported by a rationale.

Risk Area	Key Considerations
<ul style="list-style-type: none"> • Public and Stakeholder Acceptability 	<ul style="list-style-type: none"> • Does the project have public and stakeholder support? • Has public consultation been undertaken? • Does the nature of the scheme mean the proposal is likely to face greater acceptability risk?
<ul style="list-style-type: none"> • Feasibility 	<p>Is the proposal:</p> <ul style="list-style-type: none"> • Technically feasible (engineering feasibility) • Technologically feasible (proven technology) • Legally feasible – can be delivered within regulatory and legal framework (e.g. State Aid)
<ul style="list-style-type: none"> • Planning Risk 	<ul style="list-style-type: none"> • What powers / consents are required? • Have they been secured? • What is the risk that powers / consents may not be granted?
<ul style="list-style-type: none"> • Cost Risk / Affordability / Funding 	<ul style="list-style-type: none"> • What is the risk (how likely) and impact (who bears the risk and could it be absorbed) of a cost over-run? • What is the status of 3rd Party Funding – identified, committed, secured etc.?
<ul style="list-style-type: none"> • Value for Money 	<ul style="list-style-type: none"> • What is the VfM case for the scheme? • What is the risk it could fall below the VfM threshold (as per the SELEP Assurance Framework) • Does the scheme rely on a range of institutions to deliver the project?
<ul style="list-style-type: none"> • Complexity / Dependence Flexibility of Scheme 	<ul style="list-style-type: none"> • Are there significant project dependencies? • Is the scheme flexible – can it be re-defined in scope and detail to mitigate certain risks

Deliverability Risk Assessment – Outputs

1.9 The outputs from the deliverability assessment will include:

- A scheme by scheme risk summary, including project specific risks and risk outcomes.
- Overall programme-level risks including overall value of schemes, by year, in the low, medium and high risk categories.

Project Number	Project Name	Promoter	Public & Stakeholder Acceptability - Assessment	Comment	Feasibility - Assessment	Comment	Financial Risk (assessing of power & economy) - Assessment	Comment	Cost Risk / Affordability - Assessment	Comment	VIM Risk - Assessment	Comment	Complexity / Dependence / Feasibility of Scheme - Assessment	Comment	Shovelstopper Risk	Comment	Programme Risk	Comment
UGF5131	A141 Park Road Package A141 First Avenue & Cambridge Junction	Essex	L										M	Delay caused by various contractors	L	Being implemented	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5132	A142 Meldon to Chelmsford BBS	Essex	L										M	Complex delivery - ECC, NS and TDC	L	Being implemented	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5133	Chelmsford Station / Station Square / Mill Way	Essex	M	Delays due to complexity									M	Delays to procurement works	M	Being implemented	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5134	Buildan Integrated Transport Package	Essex											M	IR potential to delay project	M	Being implemented	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5135	Quarway Gateway Road	East Sussex		Consultation complete											n/a	Complete	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5136	Codchick Park and Bide and Bus Priority measure	Essex													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5137	A117 Ringway Junction Improvements	Essex (retained)	M												Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5138	A117 Capacity Enhancements Road Safety and Network Resilience (ECC)	Essex (retained)	M												Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5139	A117 Kent Farm Corner	Essex (retained)	M												Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5140	A117 The Bell	Essex (retained)	M												Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5141	A117 Forestal Bridge and Highway Maintenance - Southend	Southend (retained)	M												Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5142	A28 Churt Road	Kent													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5143	Maldenstone Integrated Transport	Kent													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5144	A28 Snary Link Road	Kent													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5145	Kilwinie Road	Kent													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5146	A28 Snary Rd Integrated Transport Package	Kent													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5147	Hadstone Sustainable Access to Employment	Kent													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5148	Aldford Spurs	Kent	M	Subject to detail in DC	M	Project is feasible	M	Subject to detail in DC	M	Subject to detail in DC	M	Subject to detail in DC	M	Subject to detail in DC	M	Subject to detail in DC	M	Subject to detail in DC
UGF5149	Swallow Business Park, Maidham (A22/A23) Growth Corridor	East Sussex													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5150	Southwell/Hubbair Park Site Redevelopment	East Sussex													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5151	North benefit access Road and benefit enterprise Park	East Sussex													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5152	Thurval Parkway	Kent	M	Subject to detail in DC. Require positive support of potential sponsor for DC Ref (for funding)											Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5153	Headings and Benhill junction capacity improvements package	East Sussex													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5154	Headings and Benhill UST walking and cycling package	East Sussex	M	Risk around consultation											Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5155	Gasbourne from centre UST access & improvement package	East Sussex	M	Risk around consultation											Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5156	Southend Central Area Action Plan (CCAPP) - Transport Package	Southend	M	Subject to detail in DC											Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5157	Thurrock Cycle Network	Thurrock	M	Subject to detail in DC											Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5158	London Gateway/Stanford to Hoque	Thurrock	M	Subject to detail in DC											Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5159	A131 Chelmsford to Birtsmore	Essex													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.
UGF5160	A141 Thurrock to Ockendon	Essex													Complete	OT / NE process and planning (ECC) present programme risk	M	Slippage from 15/16 to 16/17, but should be able to spend within 16/17.